

Antipatterns

Managing Software Organizations
and People

Second Edition



Colin J. Neill • Phillip A. Laplante • Joanna F. DeFranco

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Antipatterns Managing Software Organizations And People Second Edition Applied Software Engineering Series

Dorota Huizinga,Adam Kolawa



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Antipatterns Colin J. Neill, Philip A. Laplante, Joanna F. DeFranco, 2011-12-13 Emphasizing leadership principles and practices Antipatterns Managing Software Organizations and People Second Edition catalogs 49 business practices that are often precursors to failure This updated edition of a bestseller not only illustrates bad management approaches but also covers the bad work environments and cultural traits commonly found in organizations

Requirements Engineering for Software and Systems, Second Edition Phillip A. Laplante, 2013-10-17 As requirements engineering continues to be recognized as the key to on time and on budget delivery of software and systems projects many engineering programs have made requirements engineering mandatory in their curriculum In addition the wealth of new software tools that have recently emerged is empowering practicing engineers to improve their requirements engineering habits However these tools are not easy to use without appropriate training Filling this need Requirements Engineering for Software and Systems Second Edition has been vastly updated and expanded to include about 30 percent new material In addition to new exercises and updated references in every chapter this edition updates all chapters with the latest applied research and industry practices It also presents new material derived from the experiences of professors who have used the text in their classrooms Improvements to this edition include An expanded introductory chapter with extensive discussions on requirements analysis agreement and consolidation An expanded chapter on requirements engineering for Agile methodologies An expanded chapter on formal methods with new examples An expanded section on requirements traceability An updated and expanded section on requirements engineering tools New exercises including ones suitable for research projects Following in the footsteps of its bestselling predecessor the text illustrates key ideas associated with requirements engineering using extensive case studies and three common example systems an airline baggage handling system a point of sale system for a large pet store chain and a system for a smart home This edition also includes an example of a wet well pumping system for a wastewater treatment station With a focus on software intensive systems but highly applicable to non software systems this text provides a probing and comprehensive review of recent developments in requirements engineering in high integrity systems

Requirements Engineering for Software and Systems Phillip A. Laplante, 2013-10-17 As requirements engineering continues to be recognized as the key to on time and on budget delivery of software and systems projects many engineering programs have made requirements engineering mandatory in their curriculum In addition the wealth of new software tools that have recently emerged is empowering practicing engineers to improve their requirements engineering habits

Software and Systems Architecture in Action Raghvinder S. Sangwan, 2014-10-27 Modern day projects require software and systems engineers to work together in realizing architectures of large and complex software intensive systems To date the two have used their own tools and methods to deal with similar issues when it comes to the requirements design testing maintenance and evolution of these architectures Software and Systems Architecture in Action explores practices that can be helpful in the development of

architectures of large scale systems in which software is a major component Examining the synergies that exist between the disciplines of software and systems engineering it presents concepts techniques and methods for creating and documenting architectures The book describes an approach to architecture design that is driven from systemic quality attributes determined from both the business and technical goals of the system rather than just its functional requirements This architecture centric design approach utilizes analytically derived patterns and tactics for quality attributes that inform the architect s design choices and help shape the architecture of a given system The book includes coverage of techniques used to assess the impact of architecture centric design on the structural complexity of a system After reading the book you will understand how to create architectures of systems and assess their ability to meet the business goals of your organization Ideal for anyone involved with large and complex software intensive systems the book details powerful methods for engaging the software and systems engineers on your team The book is also suitable for use in undergraduate and graduate level courses on software and systems architecture as it exposes students to the concepts and techniques used to create and manage architectures of software intensive systems

Software Engineering Design Carlos Otero, 2016-04-19 Taking a learn by doing approach Software Engineering Design Theory and Practice uses examples review questions chapter exercises and case study assignments to provide students and practitioners with the understanding required to design complex software systems Explaining the concepts that are immediately relevant to software designers it be

Designing Software-Intensive Systems: Methods and Principles Tiako, Pierre F., 2008-07-31 This book addresses the complex issues associated with software engineering environment capabilities for designing real time embedded software systems Provided by publisher

Software Development Patterns and Antipatterns Capers Jones, 2021-08-26 Software development has been a troubling since it first started There are seven chronic problems that have plagued it from the beginning Incomplete and ambiguous user requirements that grow by 2% per month Major cost and schedule overruns for large applications 35% higher than planned Low defect removal efficiency DRE Cancelled projects that are not completed 30% above 10 000 function points Poor quality and low reliability after the software is delivered 5 bugs per FP Breach of contract litigation against software outsource vendors Expensive maintenance and enhancement costs after delivery These are endemic problems for software executives software engineers and software customers but they are not insurmountable In Software Development Patterns and Antipatterns software engineering and metrics pioneer Capers Jones presents technical solutions for all seven The solutions involve moving from harmful patterns of software development to effective patterns of software development The first section of the book examines common software development problems that have been observed in many companies and government agencies The data on the problems comes from consulting studies breach of contract lawsuits and the literature on major software failures This section considers the factors involved with cost overruns schedule delays canceled projects poor quality and expensive maintenance after deployment The second section

shows patterns that lead to software success The data comes from actual companies The section s first chapter on Corporate Software Risk Reduction in a Fortune 500 company was based on a major telecom company whose CEO was troubled by repeated software failures The other chapters in this section deal with methods of achieving excellence as well as measures that can prove excellence to C level executives and with continuing excellence through the maintenance cycle as well as for software development

Information Systems for Intelligent Systems Andres Iglesias,Junpil Shin,Bharat Patel,Amit Joshi,2025-05-30 This book includes selected papers presented at World Conference on Information Systems for Business Management ISBM 2024 held in Bangkok Thailand during September 12 13 2024 It covers up to date cutting edge research on data science information systems infrastructure and computational systems engineering systems business information systems and smart secure systems

Agile Software Development Quality Assurance Stamelos, Ioannis G.,Sfetsos, Panagiotis,2007-02-28 This book provides the research and instruction used to develop and implement software quickly in small iteration cycles and in close cooperation with the customer in an adaptive way making it possible to react to changes set by the constant changing business environment It presents four values explaining extreme programming XP the most widely adopted agile methodology Provided by publisher

The Unified Process Construction Phase Scott Ambler,2000-01-08 Is the Unified Process the be all and end all standard for developing object oriented component based software This book focuses on the design and implementation skeletal versions of systems for purposes of testing early in the life cycle for quality control

Organizational Learning and Knowledge: Concepts, Methodologies, Tools and Applications Management Association, Information Resources,2011-07-31 Organizational Learning and Knowledge Concepts Methodologies Tools and Applications demonstrates exhaustively the many applications issues and techniques applied to the science of recording categorizing using and learning from the experiences and expertise acquired by the modern organization A much needed collection this multi volume reference presents the theoretical foundations research results practical case studies and future trends to both inform the decisions facing today s organizations and the establish fruitful organizational practices for the future Practitioners researchers and academics involved in leading organizations of all types will find useful grounded resources for navigating the ever changing organizational landscape

AntiPatterns in Project Management William J. Brown,Hays W. "Skip" McCormick,Scott W. Thomas,2000-08 Everything you need to anticipate and avoid the major pitfalls of project management and ensure success AntiPatterns in Project Management From the authors of the bestselling series on AntiPatterns come twenty new proven and practical solutions for successfully managing your software development project in their familiar and entertaining style the authors explore every phase of software development and identify the complex interaction of people technology and process issues that can cause a software development project to fail With their pull no punches approach to project management you ll learn how to balance these issues and ensure software development success This book arms you with 6 People AntiPatterns that provide proven

solutions to the people problems that occur within software development projects 6 Technology AntiPatterns that help you deal with poor architectures and designs and unstable technologies 6 Processes AntiPatterns that help you uncover and correct the bad processes that ultimately cause a project to fail The Standards AntiPattern that covers how to avoid the pitfalls and gain the benefits of adopting software development standards The Collision AntiPattern that helps you successfully identify and eliminate multiple AntiPatterns that plague software development projects across different life cycle phases involving the disciplines of project management software configuration management and software development

Knowledge Management Strategies for Business Development Russ, Meir, 2009-09-30 This book addresses the relevance of knowledge management strategies for the advancement of organizations worldwide Provided by publisher

Managing Business Complexity Michael J. North, Charles M. Macal, 2007-03-01 Agent based modeling and simulation ABMS a way to simulate a large number of choices by individual actors is one of the most exciting practical developments in business modeling since the invention of relational databases It represents a new way to understand data and generate information that has never been available before a way for businesses to view the future and to understand and anticipate the likely effects of their decisions on their markets and industries It thus promises to have far reaching effects on the way that businesses in many areas use computers to support practical decision making Managing Business Complexity is the first complete business oriented agent based modeling and simulation resource It has three purposes first to teach readers how to think about ABMS that is about agents and their interactions second to teach readers how to explain the features and advantages of ABMS to other people and third to teach readers how to actually implement ABMS by building agent based simulations It is intended to be a complete ABMS resource accessible to readers who haven't had any previous experience in building agent based simulations or any other kinds of models for that matter It is also a collection of ABMS business applications resources all assembled in one place for the first time In short Managing Business Complexity addresses who needs ABMS and why where and when ABMS can be applied to the everyday business problems that surround us and how specifically to build these powerful agent based models Automated Defect Prevention Dorota Huizinga, Adam

Kolawa, 2007-08-24 This book describes an approach to software management based on establishing an infrastructure that serves as the foundation for the project This infrastructure defines people roles necessary technology and interactions between people and technology This infrastructure automates repetitive tasks organizes project activities tracks project status and seamlessly collects project data to provide measures necessary for decision making Most importantly this infrastructure sustains and facilitates the improvement of human defined processes The methodology described in the book which is called Automated Defect Prevention ADP stands out from the current software landscape as a result of two unique features its comprehensive approach to defect prevention and its far reaching emphasis on automation ADP is a practical and thorough guide to implementing and managing software projects and processes It is a set of best practices for software

management through process improvement which is achieved by the gradual automation of repetitive tasks supported and sustained by this flexible and adaptable infrastructure an infrastructure that essentially forms a software production line In defining the technology infrastructure ADP describes necessary features rather than specific tools thus remaining vendor neutral Only a basic subset of features that are essential for building an effective infrastructure has been selected Many existing commercial and non commercial tools support these as well as more advanced features Appendix E contains such a list

Lean Enterprise Software and Systems Pekka Abrahamsson, Nilay Oza, 2010-10-08 The LESS 2010 conference was the first scientific conference dedicated to advancing the lean enterprise software and systems body of knowledge It fostered interactions by joining the lean product development community with the agile community coupled with innovative ideas nurtured by the beyond budgeting school of thinking The conference was organized in collaboration with the Lean Software and Systems Consortium LSSC The conference is established as a conference series The idea of the conference was to offer a unique platform for advancing the state of the art in research and practice by bringing the leading researchers and practitioners to the same table Indeed LESS 2010 attracted a unique mix of participants including academics researchers leading consultants and industry practitioners The aim of the conference was to use this diverse community to advance research and practical knowledge concerning lean thinking within the field of software business and development LESS 2010 had more than 60% of its speakers come from the industry and the remaining from academia LESS is poised to grow as we advance into future iterations of the conference and become the conference for lean thinking in systems and software development Its growth and credibility will be advanced by the communities and knowledge exchange platform it provides LESS offers several avenues for knowledge exchange to create a highly collaborative environment Each year we aim to bring novelty to a program that fosters collaboration letting new ideas thrive during and after the conference

Enterprise Information Systems VI Isabel Seruca, José Cordeiro, Slimane Hammoudi, Joaquim Filipe, 2006-07-08 This book contains the best papers of the Sixth International Conference on Enterprise Information Systems ICEIS 2004 held in Porto Portugal and organized by INSTICC Institute for Systems and Technologies of Information Communication and Control in collaboration with PORTUCALENSE UNIVERSITY who hosted the event Following the route started in 1999 ICEIS has become a major point of contact between research scientists engineers and practitioners on the area of business applications of information systems This conference has received an increased interest every year from especially from the international academic community and it is now one of the world largest conferences in its area This year five simultaneous tracks were held covering different aspects related to enterprise computing including Databases and Information Systems Integration Artificial Intelligence and Decision Support Systems Information Systems Analysis and Specification Software Agents and Internet Computing and Human Computer Interaction The sections of this book reflect the conference tracks

Engineering Interactive Systems Jan Gulliksen, Morten Borup Harning, Philippe Palanque, Gerrit C. van der Veer, Janet Wesson, 2008-12-23

Engineering Interactive Systems 2007 is an IFIP working conference that brings together researchers and practitioners interested in strengthening the scientific foundations of user interface design examining the relationship between software engineering SE and human computer interaction HCI and on how user centered design UCD could be strengthened as an essential part of the software engineering process Engineering Interactive Systems 2007 was created by merging three conferences HCSE 2007 Human Centered Software Engineering held for the first time The HCSE Working Conference is a multidisciplinary conference entirely dedicated to advancing the basic science and theory of human centered software systems engineering It is organized by IFIP WG 13.2 on Methodologies for User Centered Systems Design EHCI 2007 Engineering Human Computer Interaction was held for the tenth time EHCI aims to investigate the nature concepts and construction of user interfaces for software systems It is organized by IFIP WG 13.4.2.7 on User Interface Engineering DSV IS 2007 Design Specification and Verification of Interactive Systems was held for the 13th time DSV IS provides a forum where researchers working on model based techniques and tools for the design and development of interactive systems can come together with practitioners and with those working on HCI models and theories *AntiPatterns* William J. Brown, 1998-04-03 Despite its negative sounding name the positive benefits of AntiPatterns are enormous This book discusses what AntiPatterns are and then provides practical guidelines on how to detect AntiPatterns and the refactored solutions that correct them The authors discuss over 40 different AntiPatterns in the areas of software development architecture and project management

Progress in Informatics, 2006

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