

An Agile Cost Estimating Methodology for Aerospace Procurement Operations: Genetic Causal Cost CENTRE-ing

R. Curran¹, P. Watson² and S. Cowan³

¹*Air Transport and Operations,
Delft University of Technology, Kluyverweg 1, Delft.*

²*Queens University Belfast*

³*Procurement and Logistics, Bombardier Aerospace Belfast*

¹*The Netherlands*

^{2,3}*UK*

1. Introduction

In an effort to be more competitive, aerospace companies have to embrace a more integrated and concurrent approach to their operational processes. The aim is to meet the key requirements of being more cost effective, lean and agile while delivering consistently high quality performance in their operational practices. This requirement is further set against the backdrop of changeable global events, fluctuating markets, and technological progress in both the commercial and military spheres. Therefore, cost engineering issues are becoming increasingly dominant in Product Lifecycle Management (PLM) and as a consequence, the role of procurement is recognized as evermore influential due to its impact on acquisition cost.

In an effort to address some of the above challenges through practical means, the research presented investigates the development of a methodology and associated tooling for the estimating of supply chain cost management (Pugh et al, 2010a; Pugh et al, 2010b). The main aim is to provide an agile approach to cost estimating that can draw on the in-house engineering experience of an aerospace company, their procurement knowledge, product specification and their knowledge of the procurement market. This is integrated into a methodology that is generic and can therefore assimilate whatever information and relevant knowledge is available in a manner that can be utilized in an agile manner, i.e. dealing with large amounts of historic information in order to provide a agile estimating capability that is based on all of the information (past, present and projected) relating to the acquisition of new supply, parts, and assemblies. The following presents the methodology developed and a number of large case studies undertaken with Bombardier Aerospace Belfast to validate the accuracy and relevancy of the derived tools.

2. Aerospace procurement context

The importance of the procurement function is highlighted by the fact that it is common today for aerospace Original Equipment Manufacturers (OEM) to externally procure as much as 80% of their programmes externally [Flemming, (2003); Dubois, (2003)]. Momme

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