

# ***Extreme Programming (XP)***

## ***Six Sigma***

### ***CMMI***

**How they can work together –  
A JPMorgan Chase case study**

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# Extreme Programming Versus Cmmi Conflicts And

**Frank Bomarius,Hajimu Iida**



## **Extreme Programming Versus Cmmi Conflicts And:**

**Extreme Programming and Agile Methods - XP/Agile Universe 2002** Don Wells, Lauris Williams, 2003-08-02 The second XP Universe and first Agile Universe brought together many people interested in building software in a new way. Held in Chicago August 4-7 2002, it attracted software experts, educators, and developers. Unlike most conferences, the venue was very dynamic. Many activities were not even well defined in advance. All discussions were encouraged to be spontaneous. Even so, there were some written words available and you are holding all of them now. We have collected as much material as possible together into this small volume. It is just the tip of the iceberg, of course. A reminder to us of what we learned, the people we met, and the ideas we expressed. The conference papers, including research and experience papers, are reproduced in these proceedings. Forty-one (41) papers were submitted. Each submitted paper received three reviews by program committee members. The program committee consisted of 40 members. Papers submitted by program committee members were refereed separately. This ensured that reviewers could provide an honest feedback not seen by the paper submitters. In many cases, the program committee shepherded authors to significantly improve their initial submission prior to completing the version contained in these proceedings. In the end, the program committee chose 25 papers for publication (60% acceptance). *Agile Processes in Software Engineering and Extreme Programming* Juan Garbajosa, Xiaofeng Wang, Ademar Aguiar, 2018-05-16 This open access book constitutes the proceedings of the 19th International Conference on Agile Software Development XP 2018 held in Porto, Portugal, in May 2018. XP is the premier agile software development conference combining research and practice, and XP 2018 provided a playful and informal environment to learn and trigger discussions around its main theme: make inspect adapt. The 21 papers presented in this volume were carefully reviewed and selected from 62 submissions. They were organized in topical sections named agile requirements, agile testing, agile transformation, scaling agile, human-centric agile, and continuous experimentation. *Software Process Improvement* Rory O'Connor, Nathan Baddoo, Juan J. Cuadrado-Gallego, Ricardo Rejas Muslera, Kari Smolander, Richard Messnarz, 2009-08-21 This textbook is intended for SPI software process improvement managers and researchers, quality managers, and experienced project and research managers. The papers constitute the research proceedings of the 16th EuroSPI European Software Process Improvement conference held in Alcalá, Madrid, Spain, September 2-4 2009. Conferences have been held since 1994 in Dublin (1995), Vienna, Austria (1997), Budapest, Hungary (1998), Gothenburg, Sweden (1999), Pori, Finland (2000), Copenhagen, Denmark (2001), Limerick, Ireland (2002), Nuremberg, Germany (2003), Graz, Austria (2004), Trondheim, Norway (2005), Budapest, Hungary (2006), Joensuu, Finland (2007), Potsdam, Germany (2008), Dublin, Ireland (2009), and Alcalá, Spain (2009). EuroSPI established an experience library, the EuroSPI net, which will be continuously extended over the next few years and will be made available to all attendees. EuroSPI also created an umbrella initiative for establishing a European Qualification Network in which different SPINs and national initiatives join mutually beneficial collaborations. ECQA European

Certification and Qualification Association [www.ecqa.org](http://www.ecqa.org) With a general assembly during October 15-16 2007 through Euro SPI partners and networks in collaboration with the European Union supported by the EU Leonardo da Vinci Programme a European certification association has been created [www.eu-certificates.org](http://www.eu-certificates.org) [www.ecqa.org](http://www.ecqa.org) for the IT and services sector to offer SPI knowledge and certificates to industry establishing close knowledge transfer links between research and industry

**Agile Processes in Software Engineering and Extreme Programming** Pekka Abrahamsson, Michele Marchesi, Frank Maurer, 2009-05-19 The field of software engineering is characterized by speed and turbulence in many regards While new ideas are proposed almost on a yearly basis very few of them live for a decade or a longer Lightweight software development methods were a new idea in the latter part of the 1990s Now ten years later they are better known as agile software development methods and an active community driven by practitioners has formed around the new way of thinking Agile software development is currently being embraced by the research community as well As a sign of increased research activity most research oriented conferences have an agile software development track included in the conference program The XP conference series established in 2000 was the first conference dedicated to agile processes in software engineering The idea of the conference is to offer a unique setting for advancing the state of the art in research and practice of agile processes This year's conference was the tenth consecutive edition of this international event Due to the diverse nature of different activities during the conference XP is claimed to be more of an experience rather than a regular conference It offers several different ways to interact and strives to create a truly collaborative environment where new ideas and exciting findings can be presented and shared This is clearly visible from this year's program as well *Interpreting the CMMI (R)* Margaret K. Kulpa, Kent A. Johnson, 2008-03-07 Written by experienced process improvement professionals who have developed and implemented computer based systems in organizations around the world *Interpreting the CMMI A Process Improvement Approach Second Edition* provides you with specific techniques for performing process improvement Employing everyday language and supported by real world *Product Focused Software Process Improvement* Frank Bomarius, Hajimu Iida, 2004-03-09 On behalf of the PROFES organizing committee we are proud to present to you the proceedings of the 5th International Conference on Product Focused Software Process Improvement PROFES 2004 held in Kansai Science City Japan Since 1999 PROFES has established itself as one of the recognized international process improvement conferences In 2004 the conference left Europe for the first time and moved to Japan Japan and its neighboring countries are intensifying their efforts to improve software engineering excellence so it was a logical step to select Japan as the venue for PROFES 2004 The purpose of the conference is to bring to light the most recent findings and results in the area and to stimulate discussion between researchers experienced professionals and technology providers The large number of participants coming from industry confirms that the conference provides a variety of up to date topics and tackles industry problems The main theme of PROFES is professional software process improvement SPI motivated by product and service

quality needs SPI is facilitated by software process assessment software measurement process modeling and technology transfer It has become a practical tool for quality software engineering and management The conference addresses both the solutions found in practice and the relevant research results from academia This is reflected in the 41 full papers which are a balanced mix of academic papers as well as industrial experience reports *Product Focused Software Process*

*Improvement* Markku Oivo, Seija Komi-Sirviö, 2003-07-01 On behalf of the PROFES organizing committee we would like to welcome you to the 4th International Conference on Product Focused Software Process Improvement PROFES 2002 in Rovaniemi Finland The conference was held on the Arctic Circle in exotic Lapland under the Northern Lights just before Christmas time when Kaamos the polar night is known in Finnish as Kaamos shows its best characteristics PROFES has established itself as one of the recognized international process improvement conferences Despite the current economic downturn PROFES has attracted a record number of submissions A total of 70 full papers were submitted and the program committee had a difficult task in selecting the best papers to be presented at the conference The main theme of PROFES is professional software process improvement SPI motivated by product and service quality needs SPI is facilitated by software process assessment software measurement process modeling and technology transfer It has become a practical tool for quality software engineering and management The conference addresses both the solutions found in practice and the relevant research results from academia Agile Processes in Software Engineering and Extreme Programming Giovanni

Cantone, Michele Marchesi, 2014-06-30 This book contains the refereed proceedings of the 15th International Conference on Agile Software Development XP 2014 held in Rome Italy in May 2014 Because of the wide application of agile approaches in industry the need for collaboration between academics and practitioners has increased in order to develop the body of knowledge available to support managers system engineers and software engineers in their managerial economic and architectural project technical decisions Year after year the XP conference has facilitated such improvements and provided evidence on the advantages of agile methodologies by examining the latest theories practical applications and implications of agile and lean methods The 15 full papers seven short papers and four experience reports accepted for XP 2014 were selected from 59 submissions and are organized in sections on agile development agile challenges and contracting lessons learned and agile maturity how to evolve software engineering teaching methods and metrics and lean development

Information Systems Development Rob Pooley, Jennifer Coady, Christoph Schneider, Henry Linger, Chris Barry, Michael Lang, 2013-10-26 Information Systems Development Reflections Challenges and New Directions is the collected proceedings of the 20th International Conference on Information Systems Development held in Edinburgh Scotland August 24-26 2011 It follows in the tradition of previous conferences in the series in exploring the connections between industry research and education These proceedings represent ongoing reflections within the academic community on established information systems topics and emerging concepts approaches and ideas It is hoped that the papers herein contribute towards

disseminating research and improving practice

### **Research Issues in Systems Analysis and Design, Databases and**

**Software Development** Siau, Keng, 2007-04-30 Presents the capabilities and features of new ideas and concepts in the information systems development database and forthcoming technologies Provides a representation of topnotch research in all areas of systems analysis and design and databases

*Overcoming Challenges in Software Engineering Education: Delivering Non-Technical Knowledge and Skills* Yu, Ligu, 2014-03-31 Computer science graduates often find software engineering knowledge and skills are more in demand after they join the industry However given the lecture based curriculum present in academia it is not an easy undertaking to deliver industry standard knowledge and skills in a software engineering classroom as such lectures hardly engage or convince students *Overcoming Challenges in Software Engineering Education Delivering Non Technical Knowledge and Skills* combines recent advances and best practices to improve the curriculum of software engineering education This book is an essential reference source for researchers and educators seeking to bridge the gap between industry expectations and what academia can provide in software engineering education

*Managing Agile Projects* Kevin Aguanno, 2005 Annotation Are you being asked to manage a project with unclear requirements high levels of change a team using Extreme Programming or other Agile Methods This book is for project managers who are interested in learning the secrets of successfully controlling and delivering agile projects From learning how agile projects are different from traditional projects to detailed guidance on a number of agile management techniques this book includes contributions from some of the industry experts the visionaries who developed the agile methodologies in the first place Contributors include Scott Ambler developer of Agile Modeling Alistair Cockburn the developer of Crystal Methods Larry Constantine the visionary behind user centred design and use cases Ron Jeffries co creator of Extreme Programming Linda Rising the leading expert on the use of patterns in software design and many others

*Agile Processes in Software Engineering and Extreme Programming* Claes Wohlin, 2012-05-12 This book contains the refereed proceedings of the 13th International Conference on Agile Software Development XP 2012 held in Malm Sweden in May 2012 In the last decade we have seen agile and lean software development strongly influence the way software is developed Agile and lean software development has moved from being a way of working for a number of pioneers to becoming more or less the expected way of developing software in industry The topics covered by the selected full papers include general aspects of agility agile teams studies related to the release and maintenance of software and research on specific practices in agile and lean software development They are complemented by four short papers capturing additional aspects of agile and lean projects

**Computer and Information Science** Roger Lee, 2008-04-30 The 7th IEEE ACIS Conference and the 2nd IEEE ACIS Workshop on e Activity IWEA 2008 featured researchers from around the world The conference organizers selected 23 outstanding papers for this volume of Springer s *Studies in Computational Intelligence*

*CMMI and Six Sigma* Jeannine M. Sivi, M. Lynn Penn, Robert W. Stoddard, 2007-12-18 In this book I have found answers to key questions and misconceptions

about the relationship between Six Sigma and the Capability Maturity Model Integration CMMI Among my key takeaways is that the relationship between Six Sigma and CMMI exemplifies one of the principles of S4 IEE CMMI provides process infrastructure that is needed to support a successful Six Sigma strategy Forrest W Breyfogle III CEO Smarter Solutions Inc Finally a book that bridges the software and hardware process tool set To date there have been hardware and software engineers who for one reason or another have not communicated their process methods And so myths formed that convinced the hardware community that CMMI was only for software and likewise convinced the software community that Six Sigma was only for hardware It is both refreshing and thought provoking to dispel these myths Jack Ferguson Manager SEI Appraisal Program Software Engineering Institute CMMI and Six Sigma represent two of the best known process improvement initiatives Both are designed to enhance work quality and thereby produce business advantages for an organization It s a misconception that the two are in competition and cannot be implemented simultaneously Practitioners originally trained in either CMMI or Six Sigma are now finding that the two initiatives work remarkably well together in the pursuit of their common goal CMMI and Six Sigma Partners in Process Improvement focuses on the synergistic rather than competitive implementation of CMMI and Six Sigma with synergy translating to faster better cheaper achievement of mission success Topics range from formation of the value proposition to specific implementation tactics The authors illustrate how not taking advantage of what both initiatives have to offer puts an organization at risk of sinking time energy and money into inventing a solution that already exists Along the way they debunk a few myths about Six Sigma applications in software While the authors concentrate on the interoperability of Six Sigma and CMMI they also recognize that organizations rarely implement only these two initiatives Accordingly the discussion turns to the emerging realm of multimodel process improvement and strategies and tactics that transcend models to help organizations effectively knit together a single unified internal process standard Whether you work in the defense industry for a commercial organization or for a government agency wherever quality and efficiency matter you ll find this book to be a valuable resource for bridging process issues across domains and building an improvement strategy that succeeds

**Modern Software Engineering Concepts and Practices: Advanced Approaches** Dogru, Ali H.,Biçer, Veli,2010-12-31 Software engineering has advanced rapidly in recent years in parallel with the complexity and scale of software systems New requirements in software systems yield innovative approaches that are developed either through introducing new paradigms or extending the capabilities of well established approaches Modern Software Engineering Concepts and Practices Advanced Approaches provides emerging theoretical approaches and their practices This book includes case studies and real world practices and presents a range of advanced approaches to reflect various perspectives in the discipline

**Tool-Based Requirement Traceability between Requirement and Design Artifacts** Bernhard Turban,2013-04-16 Processes for developing safety critical systems impose special demands on ensuring requirements traceability Achieving valuable traceability information however is especially

difficult concerning the transition from requirements to design Bernhard Turban analyzes systems and software engineering theories cross cutting the issue embedded systems development systems engineering software engineering requirements engineering and management design theory and processes for safety critical systems As a solution the author proposes a new tool approach to support designers in their thinking in order to achieve traceability as a by product to normal design activities and to extend traceability information with information about design decision rationale

**Software Business** Björn Regnell, Inge van de Weerd, Olga De Troyer, 2011-05-30 This book contains the refereed proceedings of the Second International Conference on Software Business ICSOB held in Brussels Belgium in June 2011 This year's conference theme Managing Software Innovation for Tomorrow's Business reflects the specific challenges in the research domain of software business The 14 papers accepted for ICSOB were selected from 27 submissions covering topics like software ecosystems usage of open source software software as a service and software product and project management The volume is completed by a short summary of the keynote and the two workshops EPIC 2011 Third Workshop on Leveraging Empirical Research Results for Software Business and IWSECO 2011 Third International Workshop on Software Ecosystems preceding the main conference

**Advances in Software Engineering** Dominik Ślęzak, Tai-hoon Kim, Akingbehin Kiumi, Tao Jiang, June Verner, Silvia Abrahao, 2009-11-24 As future generation information technology FGIT becomes specialized and fragmented it is easy to lose sight that many topics in FGIT have common threads and because of this advances in one discipline may be transmitted to others Presentation of recent results obtained in different disciplines encourages this interchange for the advancement of FGIT as a whole Of particular interest are hybrid solutions that combine ideas taken from multiple disciplines in order to achieve something more significant than the sum of the individual parts Through such hybrid philosophy a new principle can be discovered which has the propensity to propagate throughout multifaceted disciplines FGIT 2009 was the first mega conference that attempted to follow the above idea of hybridization in FGIT in a form of multiple events related to particular disciplines of IT conducted by separate scientific committees but coordinated in order to expose the most important contributions It included the following international conferences Advanced Software Engineering and Its Applications ASEA Bio Science and Bio Technology BSBT Control and Automation CA Database Theory and Application DTA Disaster Recovery and Business Continuity DRBC published independently Future Generation Communication and Networking FGCN that was combined with Advanced Communication and Networking ACN Grid and Distributed Computing GDC Multimedia Computer Graphics and Broadcasting MulGraB Security Technology SecTech Signal Processing Image Processing and Pattern Recognition SIP and u and e Service Science and Technology UNESST

Product Focused Software Process Improvement, 2002



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