

## Policy Analysis and Policy Analytics

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### Abstract

Working from a description of what policy analysis entails, we review the emergence of the recent field of analytics and how it may impact public policy making. In particular, we seek to expose current applications of, and future possibilities for, new analytic methods that can be used to support public policy problem-solving and decision processes, which we term *policy analytics*. We then review key contributions to this special volume, which seek to support policy making or delivery in the areas of energy planning, urban transportation planning, medical emergency planning, healthcare, social services, national security, defence, government finance allocation, understanding public opinion, and fire and police services. An identified challenge, which is specific to policy analytics, is to recognize that public sector applications must balance the need for robust and convincing analysis with the need for satisfying legitimate public expectations about transparency and opportunities for participation. This opens up a range of forms of analysis relevant to public policy distinct from those most common in business, including those that can support democratization and mediation of value conflicts within policy processes. We conclude by identifying some potential research and development issues for the emerging field of policy analytics.

**KEYWORDS:** public policy, policy analysis, analytics, Big Data, decision support.

### 1 Introduction

This special volume aims at exposing the reader to applications of new analytic methods that can be used to support public policy problem-solving and decision processes, which we shall call *policy analytics*.

The last few decades have seen rapid growth in the capacity of businesses to exploit information technology (IT), Operations Research (OR), and statistical modelling to collect and process operational and market data to support their decision-making processes. As a result, business analytics has become a flourishing field for consulting and business education. In contrast, while government decisions are often supported by traditional forms of policy analysis, including methods such as cost-benefit analysis, few government departments and agencies have yet managed to make the systematic use of data, evidence, OR methods and cutting-edge statistical and machine learning modelling techniques to inform their work. This provides an interesting novelty, from a historical perspective, since quantitative decision support methods have been frequently pioneered in the public sector. For example, social statistics, going back to Quetelet,

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