

Table A1-1. Project Management Process Group and Knowledge Area Mapping

| Knowledge Areas | Project Management Process Groups | | | | |
|---------------------------------------|-----------------------------------|--|---|---|----------------------------|
| | Initiating Process Group | Planning Process Group | Executing Process Group | Monitoring and Controlling Process Group | Closing Process Group |
| 4. Project Integration Management | 4.1 Develop Project Charter | 4.2 Develop Project Management Plan | 4.3 Direct and Manage Project Work | 4.4 Monitor and Control Project Work 4.5 Perform Integrated Change Control | 4.6 Close Project or Phase |
| 5. Project Scope Management | Project Plan | 5.1 Plan Scope Management 5.2 Collect Requirements 5.3 Define Scope 5.4 Create WBS | | 5.5 Validate Scope 5.6 Control Scope | |
| 6. Project Time Management | | 6.1 Plan Schedule Management 6.2 Define Activities 6.3 Sequence Activities 6.4 Estimate Activity Resources 6.5 Estimate Activity Durations 6.6 Develop Schedule | | 6.7 Control Schedule | |
| 7. Project Cost Management | | 7.1 Plan Cost Management 7.2 Estimate Costs 7.3 Determine Budget | | 7.4 Control Costs | |
| 8. Project Quality Management | RACI | 8.1 Plan Quality Management | 8.2 Perform Quality Assurance | 8.3 Control Quality | |
| 9. Project Human Resource Management | | 9.1 Plan Human Resource Management | 9.2 Acquire Project Team 9.3 Develop Project Team 9.4 Manage Project Team | | |
| 10. Project Communications Management | Communications Plan | 10.1 Plan Communications Management | 10.2 Manage Communications | 10.3 Control Communications | |
| 11. Project Risk Management | | 11.1 Plan Risk Management 11.2 Identify Risks 11.3 Perform Qualitative Risk Analysis 11.4 Perform Quantitative Risk Analysis 11.5 Plan Risk Responses | | 11.6 Control Risks | |
| 12. Project Procurement Management | Stakeholders | 12.1 Plan Procurement Management | 12.2 Conduct Procurements | 12.3 Control Procurements | 12.4 Close Procurements |
| 13. Project Stakeholder Management | | 13.1 Identify Stakeholders 13.2 Plan Stakeholder Management | 13.3 Manage Stakeholder Engagement | 13.4 Monitor Stakeholder Engagement | |

Projects and Strategic Planning.

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Project Management Harold Kerzner, 2017-04-18 PROJECT MANAGEMENT THE 1 GUIDE FOR STUDENTS AND PROFESSIONALS NOW UPDATED FOR THE LATEST TRENDS AND EMERGING ISSUES Project Management or the Project Management bible as it is widely known provides practical guidance on all aspects of project management It features a streamlined approach to PM functions in full alignment with the concepts and standards outlined in PMI's latest A Guide to the Project Management Body of Knowledge PMBOK Guide without stinting on detailed coverage of the tools and methods used at all stages of a project This 12th Edition has been updated to reflect recent changes to the PMBOK Guide Sixth Edition and features in depth coverage of emerging topics including global stakeholder management causes of failure agile project management project governance failure customer approval milestones classifying project metrics and more Also supplementary materials are available for students professionals and instructors Understand organizational structures and project management functions Learn how to control costs manage risk and analyze trade offs Examine different methods used for planning scheduling QA and more Work effectively with customers and stakeholders from around the globe As projects increase in scope and complexity managing them across time zones language barriers and technology platforms requires a systematic approach that accounts for every detail All the more reason to keep Project Management 12th Edition within arm's reach throughout all stages of the projects you manage *Project Management For Dummies* Stanley E. Portny, 2013-04-09 The bestselling bible of project management In today's time-crunched cost-conscious global business environment tight project deadlines and stringent expectations are the norm Now with 25 percent new and updated content Project Management For Dummies introduces you to the principles of successful project management and shows you how to motivate any team to gain maximum productivity You'll learn how to organize estimate and schedule projects efficiently and effectively You'll also discover how to manage deliverables issue changes assess risks maintain communications and live up to expectations by making the most of the latest technology and software and by avoiding common problems that can trip up even the best project managers The latest information on measuring project management ROI and value to the organization and customers Managing Continuous Process Improvement Examples of formats used for different aspects of project management Managing distressed projects and managing multiple team projects Hierarchical decomposition and how it can dramatically improve the effectiveness of project planning and control The latest trend of embracing the use of social media to drive efficiency and improve socialization New information on managing and resolving conflicts that occur during a project Explanations of concepts tested in the PMP certification exam with study tips and practices to help you pass Project Management For Dummies gives professionals like you everything you need to be successful project managers PMI CAPM PMP and Project Management Professional are registered marks of the Project Management Institute Inc *The AMA Handbook of Project Management* Paul C. Dinsmore, Jeannette Cabanis-Brewin, 2018-11-13 This book is an essential resource

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Execution Excellence Sanjiv Anand, 2016-04-04 A hands on guidebook for making your strategy work with effective Balanced Scorecard design deployment and maintenance Execution Excellence is the practitioner's guide to real world implementation Designed by a Balanced Scorecard BSC thought leader with 30 years of experience and over 300 global implementations under his belt across a range of industry sectors this guide gives you a hands on framework for putting the BSC methodology into action Clear concise and easy to read this book skips the theoretical exposition to get right to the point how can companies use BSC to effectively deploy strategy and drive individual and enterprise performance You'll find the answers here The discussion outlines the ways in which firms commonly fail in implementing BSC These failures can be traced back to common design and implementation flaws making the process too complicated and focusing on the BSC process rather than the outcome The discussion will also cover design optimization across a range of key industry sectors You'll gain expert insight into avoiding these missteps and the practical tools and perspective you need to implement BSC correctly the first time While the Balanced Scorecard framework is widely accepted and praised about half of firms that implement it fail to realize the full benefits The fault lies not with the framework but with the design and more importantly execution This book gives you the information and tools you need to adopt BSC successfully Design a BSC that truly and simply reflects your strategy Customize the BSC to reflect your industry's uniqueness Define clear measurements and ownership that suit your strategy Develop a framework for efficient data collection and reporting Implement effective reviews to keep your business on track Use your Balanced Scorecard data to close performance gaps Developed in the early 1990s the Balanced Scorecard framework has been recognized as one of the most seminal business ideas in the last 75 years Thousands of companies around the world use BSC to create and maintain a performance oriented enterprise yet just as many try and fail Execution Excellence shows you what you need to know and do to become a BSC success story

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Successful Project Sponsorship Michiel van der Molen,2015-09-03 Project success is a business management responsibility and project management is more than the work of a project manager the project sponsor plays a key role whatever their job title As the owner of the business case the project sponsor or project executive has the responsibility for communicating the aims of the project staying in touch with the changing environment and ultimately using their leadership skills to realize the benefits that the project has set out to achieve The project sponsor gives strategic direction to the project manager and empowers them to deliver the agreed result However as a busy business manager balancing the role of project executive with other management responsibilities the project sponsor wants more control for less effort The four proven principles in *Successful Project Sponsorship* help them to achieve precisely that This book leads the reader to success through the powerful and proven four principles of successful project sponsorship These principles are all focused on giving strategic direction to projects effectively and efficiently Instead of going into depth on project management theory and methodologies this book answers the practical questions project sponsors have to tackle and provides targeted solutions to real life issues such as How do I create a successful strategy How do I keep a project under control when the requirements are changing What can I do to keep the project on budget How do I recognize a good project manager and how do I deal with an out of control one The final part of the book gives tried and tested practical guidance on how to improve project sponsorship knowledge within your organization Written clearly and concisely for the busy executive in line with the PMI s *Lexicon of Project Management Terms* and with special tips for Prince2 environments and agile projects this highly practical guide is the essential toolkit all business managers need to make a success of their project sponsor role

A Concise Guide to Project Collaboration Robin Hornby,2023-02-09 Easy to read and act on immediately this concise guide shows how organizations can work more effectively with in house or contracted project managers and their teams using specific collaborative techniques to improve success rates reduce project costs and enable organizations to benefit from common sense cost effective project management approaches that work Using a clear structure and accessible style the book demonstrates how Managers can create an organizational environment more naturally adapted for project work and recognition of business priorities Barriers to project work can be removed so project managers can focus on resolving real project problems Specific collaborative project management methods engaging business owners users and technical teams can be illuminated and implemented Projects can fit within an architecture that aligns with business needs using models and workflow designs and Standardized delivery management can unify in house and vendor teams to create a uniform and

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Digital Communication Management Beatriz Peña-Acuña,2018-09-19 The director of communication is an impassioned profession that discovers which strategies are the best and the most intelligent There are few manuals and there are some that offer general and sparsely updated information about the change that new technologies imply We find the literature isolated that can be directly useful However we will say that there is no single recipe for DirCom or communication consultants Each one will offer different models according to the variables or factors that seem to them to be able to rectify the direction of a company according to his or her personal mood

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