Credit Risk Scorecard Design, Validation and User Acceptance

- A Lesson for Modellers and Bisk Managers

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1. Introduction

Credit risk scoring has gone a long way since Fair lease introduced the first commercial scorecard to asset banks in making their credit lending decisions over 50 years ago. It now becomes the compensions in modern credit risk management thanks to the advancement in computing technologies and availability of affordable computing power. Credit scoring is no longer only applied in assessing lending decisions, but also on-going credit risk management and collection strategies. Better designed, optimally developed and hence more powerful credit risk scorecard in a key for banks and retail frames companies since to achieve competitive advantage in today's transcribed former consists services market today to the length economic environment with server consistent indebtedness. Several breaks have been published which serve as a pool introduction to credit management and scoring. The

Scorecard development methodology has evolved over the years too. Starting from the divergence based scorecard method used by FICO which domested the industry for the first a couple of decades, it has now diversified into a spectrum of methodologies from which researchers, practitioners and consultancy firms may choose for their scorecard development, such as logistic regression, decision trees, methodologies programming, neutral network. The genetic algorithm The survival analysis modelling 17-8, support vector machine 18 and graphical models (10-11), etc. Some seminal work has been done in applying double hundle modeling technique to credit risk scoring problem 1881, Among all these, logistic regression is now the most commonly used method for scorecard huilding.

Compared to the oragoing exploration of new modelling techniques for credit scoring, there has been much less focus (at least much less reported case studies) on the practical side of scorecard design, validation and user acceptance which is equally important to credit industry if not more. This paper distrates and discusses a fairly common situation where newly developed credit risk accreared may appear to perform better on the development sample and validation sample, but deteriorates agreesantly when being assessed on out-of-time sample or in real implementation.

We shall describe the problem in section 2, followed by more detailed investigation into the underlining root causes in section 3, and finally summarise the major findings and the general implications to both modellers and risk managers.

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<u>Credit Risk Scorecard Design Validation And User</u> <u>Acceptance</u>

Puja Mehta

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