From Projects to Programs

A Project Manager's Journey

Samir Penkar, PMP, CSM

From Projects To Programs A Project Managers Journey Best Practices And Advances In Program Management Series

Denise Canty

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From Projects to Programs Samir Penkar,2013-09-09 This book tells the story of an up and coming project manager that s been handed a large program to lead Readers follow along as she struggles leads stumbles and grows into the program manager role Introducing key program management concepts throughout the book provides a backstage view into the workings of program management program organization team dynamics and the skills required to manage programs Told through the eyes of a program manager readers will experience the ins and outs of program management **Implementing Program Management** Ginger Levin,Allen R. Green,2016-04-19 Success in program management requires discipline complete plans well run meetings accurate record keeping and adherence to global best practices Implementing Program Management Templates and Forms Aligned with the Standard for Program Management Third Edition 2013 and Other Best Practices provides the templates and guidelines for the plans forms agendas registers and procedures you will need Ginger Levin and Allen Green wrote Implementing Program Management Templates and Forms Aligned with the Standard for Program Management Second Edition 2008 in 2010 Since then it has become the go to reference for program practitioners colleges universities and those studying for the Program Management Professional PgMP credential from the Project Management Institute PMI Based on PMI s Standard for Program Management Third Edition 2013 and other best practices the updated edition of this bestselling reference provides a program management methodology consisting of reports forms templates and documents It includes identifiable documents referenced in the latest Standard for Program Management as well as other helpful ones omitted from prior editions The book deals with the full program management life cycle program definition program benefits delivery and program closure to support the documentation requirements for your programs The authors have updated the templates and forms in this book to complement what is included in the Third Edition and to include what they feel are best practices for managing programs All the templates included in the book can be accessed online via the Support Material section on https tinyurl com 4k4j9phe and can be easily customized to meet the unique requirements of your organization *Construction Program Management* Joseph Delaney,2016-04-19 Although the construction industry is one of the largest enterprises in the United States widely accepted management principles such as those contained in PMI s Standard for Program Management are still not widely implemented This book explores how an improved understanding of these principles could boost construction program success rates It outlines a process based approach to construction program management that leverages structure to bring order to what can otherwise feel like an overwhelming challenge The book includes case studies that illustrate the proper implementation of the steps outlined in the book **The Influential Project Manager** Alfonso Bucero MSc PMP PMI-RMP PMI F,2014-07-25 All best practice recommendations and key success criteria point to the importance of developing soft skills as a project manager but few

sources exist about how to develop the power of influence for achieving better project and business results Filling this need this book supplies readers with guidance on how to improve their influence skills to achieve better business results It explains how to set and meet ambitious goals for you your team and your stakeholders It describes how to listen actively to influence people and how to build partnerships that can pay dividends for a lifetime **Applying Guiding Principles of Effective Program Delivery** Kerry R. Wills,2016-04-19 While today s programs continue to grow in size and complexity their success rates remain low To manage programs effectively in this environment project managers and program managers must take a consultative approach that applies a core set of guiding principles across every function of the program This book explains what it means to take a consultative approach Instead of focusing on specific program management techniques it covers the guiding principles required to make those techniques effective making it applicable to any program in any industry Project Management for Research and Development Lory Mitchell Wingate,2014-08-05 Today s leading organizations recognize the importance of research and development R D to maintain and grow market share If companies want to survive into the future they must accelerate their R D to market cycles or find themselves behind the competition Project Management for Research and Development Guiding Innovation for Positive R D Outcomes explains how to apply proven project management methods to obtain positive outcomes in R D and innovation projects It addresses the specific factors companies must consider when using project management to scope define and manage R D projects It also offers best practices and case studies that illustrate actual applications of theory This book details methods to help readers optimize results in R D through the use of structured processes derived from the project management field and other complementary disciplines Each chapter includes diagrams surveys checklists and question answer forms to guide readers in determining where their activity falls along a project spectrum and to help them structure their own R D project The methods presented in this book can easily be applied to innovation projects and creative endeavors As there are limited sources of information on how to utilize project management methodology effectively in these types of projects this book is an ideal resource for anyone looking to add structure and proven methods to enable R D innovation and other creative activities **Successful Program Management** Wanda Curlee,Robert Lee Gordon,2013-10-21 Complexity theory is a great untapped resource in the field of management Experts agree that it can be a powerful tool for managing complex and virtual programs but there is little material available to guide program managers on how to use complexity theory to communicate and lead effectively Filling this void Successful Program Management Com **Project Health Assessment** PMP, Paul S. Royer,2014-10-24 Project managers sponsors team members and involved stakeholders know when things aren t going well A frequent first indication is a missing or errant process Project Health Assessment presents an innovative approach for assessing project processes through a set of ten critical success factors based on PMI s PMBOK Guide knowledge areas The fi **Project Scope Management** Jamal Moustafaev,2014-12-03 Incomplete or missed requirements omissions ambiguous product

features lack of user involvement unrealistic customer expectations and the proverbial scope creep can result in cost overruns missed deadlines poor product quality and can very well ruin a project Project Scope Management A Practical Guide to Requirements for Engineering Product Construction IT and Enterprise Projects describes how to elicit document and manage requirements to control project scope creep It also explains how to manage project stakeholders to minimize the risk of an ever growing list of user requirements The book begins by discussing how to collect project requirements and define the project scope Next it considers the creation of work breakdown structures and examines the verification and control of the scope Most of the book is dedicated to explaining how to collect requirements and how to define product and project scope inasmuch as they represent the bulk of the project scope management work undertaken on any project regardless of the industry or the nature of the work involved The book maintains a focus on practical and sensible tools and techniques rather than academic theories It examines five different projects and traces their development from a project scope management perspective from project initiation to the end of the execution and control phases The types of projects considered include CRM system implementation mobile number portability port upgrade energy efficient house design and airport check in kiosk software After reading this book you will learn how to create project charters high level scope detailed requirements specifications requirements management plans traceability matrices and a work breakdown structure for the projects covered   **PfMP® Exam Practice Tests and Study Guide** PMP Levin,2016-03-23 The Project Management Institute PMI recently launched a new certification entitled the Portfolio Management Professional PfMP The most comprehensive resource available to help readers prepare for and pass the PfMP certification exam this book provides coverage that is current with The Standard for Portfolio Management Third Edition It includes two 170 question practice tests that simulate the certification examination It also includes answer keys with rational and references to the latest standard The two accompanying online tests feature a proprietary scoring algorithm to help readers determine their level of proficiency in each domain   Portfolio Management Ginger Levin, PMP, PgMP,John Wyzalek, PfMP,2014-10-15 Recognizing the importance of selecting and pursuing programs projects and operational work that add sustainable business value that benefits end users the Project Management Institute PMI issued its first Standard on Portfolio Management in 2006 In 2014 it launched the Portfolio Management Professional PfMP credential which several of the experts who contributed to this book earned to recognize the advanced expertise required of practitioners in the field Presenting information that is current with The Standard for Portfolio Management Third Edition 2013 Portfolio Management A Strategic Approach supplies in depth treatment of the five domains and identifies best practices to ensure the organization has a balanced portfolio management that is critical to success Following PMI s standard the book is organized according to its five domains strategic alignment governance portfolio performance management portfolio risk management and portfolio communications management Each chapter presents the insight of different thought leaders in academia and business Contributors from around the world

including the Americas Europe the Middle East Africa and Australia supply a global perspective as to why portfolio management is essential for all types of organizations They provide guidelines examples and models to consider along with discussion and analysis of relevant literature in the field Most chapters reference PMI standards complement their concepts and expand on the concepts and issues that the standards mention in passing or not at all Overall this is a must have resource for anyone pursuing the PfMP credential from PMI For executives and practitioners in the field it provides the concepts you will need to address the ever changing complexities that impact your work This book is also suitable as a textbook for universities offering courses on portfolio management *Stakeholder Engagement* Amy Baugh,2015-02-13 Strong stakeholder engagement is perhaps the most critical factor for achieving successful program execution in our fast paced world Many program managers get stuck in the science of program management spending vast amounts of effort on tasks charts and metrics Program managers who emphasize activities around relationship building and stakeh *Project Planning and Project Success* Pedro Serrador,2014-11-24 Project planning is generally accepted as an important contributor to project success However is there research that affirms the positive impact of project planning and gives guidance on how much effort should be spent on planning To answer these questions this book looks at current literature and new research of this under studied area of proj **Sustainable Program Management** Gregory T Haugan,2013-10-07 The world is undergoing major transitions due to three driving forces population changes climate changes and energy resource constraints making it essential for us to move toward sustainability in the implementation of projects and programs as well as our everyday life Real sustainability exists where there is a balance between population and energy usage and a stable climate global equilibrium Designed for program and portfolio managers and senior planners Sustainable Program Management provides essential information on the three major driving forces of the coming decades and presents options to assist us in moving toward a sustainable future This book offers a unique approach to accommodating the three new constraints of population change climate change and energy resources as impacts on programs and portfolios It presents them in the form of overlays which facilitate planning by considering the effects of these additional constraints on a program along with schedule budget and performance constraints The overlays summarize the book s extensive analyses of these global challenges The book is divided into sections on population change climate change and energy resource constraints and provides background information and overlays for each one The author discusses scenarios possible solutions and probable outcomes which provide the basis for evaluating the risks and the sustainability considerations involved The final section of the text addresses planning for real sustainability and describes six pathways toward a sustainable system This practical book familiarizes readers with these new global challenges to program management and provides a basis for developing sustainable and successful programs *Leading Virtual Project Teams* Margaret R. Lee,2016-04-19 In a 1945 speech Winston Churchill stated We are shaping the world faster than we can change ourselves and we are applying to the present

the habits of the past Was Churchill predicting the future of project management Have we changed how we communicate and lead projects Have leadership and management theories and models evolved to keep pac **Agile for Project Managers** Denise Canty,2015-02-24 Agile project management is a proven approach for designing and delivering software with improved value to customers Agility is all about self directed teams feedback light documentation and working software with shorter development cycles The role of the project manager with agile differs significantly from traditional project management in th Program Management Leadership Mark C. Bojeun,2013-12-11 This is not another how to guide for program managers or another reiteration of the Project Management Institute s standards for program management Instead Program Management Leadership Creating Successful Team Dynamics examines various leadership approaches and illustrates the value of effective leadership styles in Program Management for Becoming a Sustainable Organization Kristina Kohl,2016-04-21 Organizations find that a performance gap exists between sustainability vision and benefits realization Effecting transformational change requires incorporating sustainability into organization s culture including policies processes and people Although they are often overlooked project management professionals and HR professionals are valuable Program Governance Muhammad Ehsan Khan,2014-09-05 Although program management has received much attention in recent books program governance remains a relatively new subject While selected books and standards touch on this important topic few are devoted to program governance as a subject This book fills that need Program Governance provides a thorough understanding of governance while reviewi **Financial Services and General Government Appropriations for 2012** United States. Congress. House. Committee on Appropriations. Subcommittee on Financial Services and General Government,2011

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Table of Contents From Projects To Programs A Project Managers Journey Best Practices And Advances In Program Management Series

1. Understanding the eBook From Projects To Programs A Project Managers Journey Best Practices And Advances In Program Management Series
    - The Rise of Digital Reading From Projects To Programs A Project Managers Journey Best Practices And Advances In Program Management Series
    - Advantages of eBooks Over Traditional Books
2. Identifying From Projects To Programs A Project Managers Journey Best Practices And Advances In Program Management Series
    - Exploring Different Genres
    - Considering Fiction vs. Non-Fiction
    - Determining Your Reading Goals
3. Choosing the Right eBook Platform

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