(\$ in millions)	Year 1	Year 2	Year 3
Cash from Operations			
Net Income	8,644	8,491	9,468
Adjusted for:			
Depreciation	2,960	3,196	3,452
Stock-based Compensation	250	300	325
Change in Accounts Receivable	500	(1,500)	(1,000)
Change in Inventory	(3,000)	2,000	(1,400)
Change in Accounts Payable	(500)	500	1,000
Cash from Operations	8,854	12,987	11,845
Cash from Investing			
Purchase of PP&E	(5,000)	(5,500)	(6,000)
Acquisition of Business	<u>-</u>	(10,000)	_
Cash from Investing	(5,000)	(15,500)	(6,000)
Cash from Financing			
Issuance (Repayment) of Debt	6,000	3,500	18,500
Issuance (Repurchase) of Equity	33 <u>=</u> 3		30,000
Dividends	(100)	(150)	(200)
Cash from Financing	5,900	3,350	48,300
Net Change in Cash	9,754	837	54,145
Cash at Beginning of Period	6,680	7,000	12,750
Cash at End of Period	16,434	7,837	66,895

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Dr. Jitendra Sonar

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