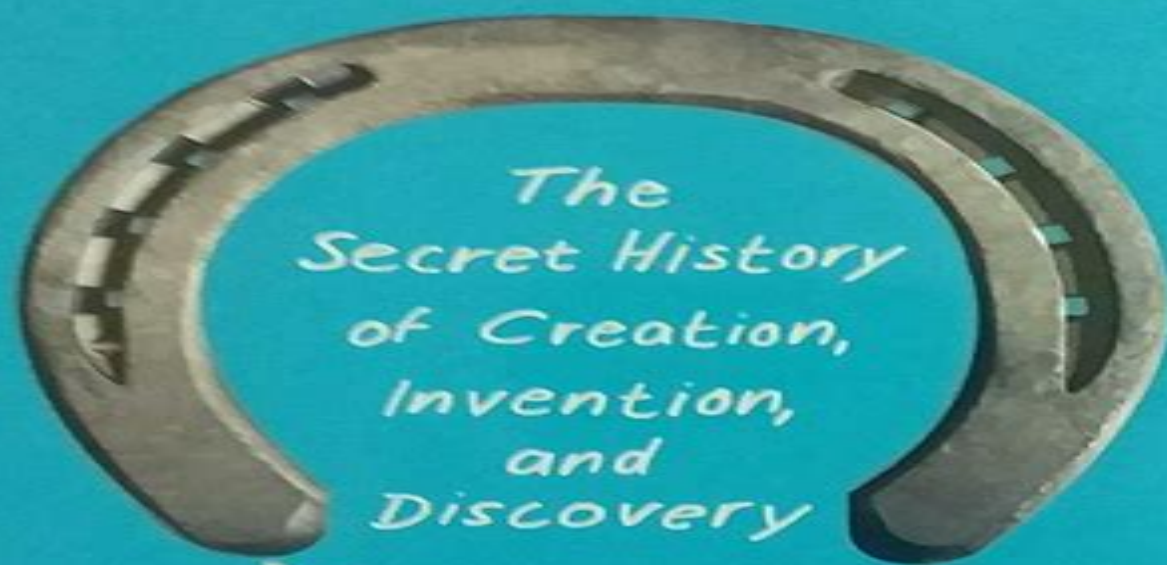


# HOW TO FLY A HORSE



*The  
Secret History  
of Creation,  
Invention,  
and  
Discovery*

KEVIN ASHTON



# How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton

**Kristin Thiel**



## **How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton:**

**How to Fly a Horse** Kevin Ashton, 2015 To create is human Technology pioneer Kevin Ashton has experienced firsthand the all consuming challenge of creating something new Now Ashton demystifies the sacred act leading us on a journey through humanity's greatest creations to uncover the surprising truth behind who creates and how they do it From the crystallographer's laboratory where the secrets of DNA were first revealed by a long forgotten woman to the Ohio bicycle shop where the Wright brothers set out to fly a horse Ashton showcases the seemingly unremarkable individuals gradual steps multiple failures and countless ordinary acts that lead to our most astounding breakthroughs Drawing on examples from Mozart to the Muppets Kandinsky to a can of Coke How to Fly a Horse is essential reading for would be creators and innovators and also a passionate and immensely rewarding exploration of how new comes to be Back cover **Wie man ein Pferd fliegt** Kevin Ashton, 2016-03-14 Wie schafft man etwas Neues Viele glauben nur Genies wie Steve Jobs von Apple oder Bill Gates von Microsoft können erfolgreiche Produkte entwickeln die die Konkurrenz vom Markt fegen Doch das ist falsch Kevin Ashton beschäftigt sich seit Jahrzehnten mit dieser Frage Aus seiner Arbeit am renommierten MIT und in mehreren erfolgreichen Start up Unternehmen weiß er Man muss kein Genie sein um Kreativität zu besitzen Denn wirklich kreative Menschen warten nicht auf den einen phantastischen Einfall der alle Probleme löst Sie arbeiten sich Schritt für Schritt voran bis sie am Ziel sind und machen weiter wenn andere längst aufgegeben haben *How To Fly A Horse* Kevin Ashton, 2015-01-29 WINNER OF THE 800 CEO READ BUSINESS BOOK OF THE YEAR 2015 In the vein of Susan Cain's QUIET and Malcolm Gladwell's DAVID AND GOLIATH HOW TO FLY A HORSE is a smart empowering book that dispels the myths around genius and creativity There is a myth about how something new comes to be that geniuses have dramatic moments of insight where great things and thoughts are born whole Symphonies are composed complete Science is accomplished with eureka shrieks Businesses are built by magic touch The myth is wrong Anyone can create Acclaimed technology pioneer Kevin Ashton takes us behind the scenes of creation to reveal the true process of discovery and how new comes to be From Archimedes to Apple from Kandinsky to the Coke can from the Wright brothers who set out to fly a horse to Woody Allen he exposes the seemingly unremarkable individuals gradual steps multiple failures and countless ordinary and often uncredited acts that led to our most astounding breakthroughs *Tools der Mentoren* Tim Ferriss, 2024-02-18 Alle Menschen brauchen Mentoren Tim Ferriss hat die 100 besten der Welt vereint Wer sich mit den wichtigsten Fragen des Lebens auseinandersetzt sucht oftmals nach Rat gerade in Situationen in denen alles gegen einen zu laufen scheint Tim Ferriss viermaliger 1 Bestsellerautor hat mehr als 100 Mentoren ausfindig gemacht die ihm geholfen haben und jedem helfen können dem eigenen Leben die richtige Richtung zu geben In kurzen energiegeladenen Porträts enthält Ferriss die Geheimnisse der Mentoren für Erfolg Glück und den Sinn des Lebens Egal wie groß die Herausforderungen sind denen man sich stellen muss oder die Chancen die man ergreifen will jeder wird auf diesen Seiten etwas finden das ihm dabei hilft Nach

Die 4 Stunden Woche und Tools der Titanen erscheint mit Tools der Mentoren der neue Bestseller von Silicon Valley Legende Tim Ferriss Erstmals sprechen die besten Weltklassesportler Ikonen und Legenden unserer Zeit ber Erfolg Gl ck und den Sinn des Lebens

**The Great Mental Models: General Thinking Concepts** Shane Parrish, 2024-10-17 Time and time again great thinkers like Warren Buffett and Charlie Munger have credited their success to mental models simple representations of how the world works that can be applied in a wide array of contexts Mastering a small number of these concepts enables you to rapidly grasp new information identify patterns others don t and better anticipate outcomes The Great Mental Models introduces the most powerful models that anyone can use right away to improve decision making and productivity In this volume Shane Parrish introduces the universal concepts that underpin better thinking including Occam s Razor When faced with competing hypotheses the simplest explanation is often the best one Circle of competence We operate optimally in the territory we know best and the quality of our thinking decreases as we venture too far outside our areas of expertise Inversion To invert a problem is to think about it in reverse and thereby work out what not to do in response Building a latticework of mental models is one of the most powerful things you can do to become a better thinker leader or creator The Great Mental Models is the accessible guide you need to unlock this ability

*Nudge Theory in Action* Sherzod Abdukadirov, 2016-09-28 This collection challenges the popular but abstract concept of nudging demonstrating the real world application of behavioral economics in policy making and technology Groundbreaking and practical it considers the existing political incentives and regulatory institutions that shape the environment in which behavioral policy making occurs as well as alternatives to government nudges already provided by the market The contributions discuss the use of regulations and technology to help consumers overcome their behavioral biases and make better choices considering the ethical questions of government and market nudges and the uncertainty inherent in designing effective nudges Four case studies on weight loss energy efficiency consumer finance and health care put the discussion of the efficiency of nudges into concrete recognizable terms A must read for researchers studying the public policy applications of behavioral economics this book will also appeal to practicing lawmakers and regulators

**Openness to Creative Destruction** Arthur M. Diamond, 2019 Life improves under the economic system often called entrepreneurial capitalism or creative destruction but more accurately called innovative dynamism Openness to Creative Destruction Sustaining Innovative Dynamism shows how innovation occurs through the efforts of inventors and innovative entrepreneurs how workers on balance benefit and how good policies can encourage innovation The inventors and innovative entrepreneurs are often cognitively diverse outsiders with the courage and perseverance to see and pursue serendipitous discoveries or slow hunches Arthur M Diamond Jr shows how economies grow where innovative dynamism through leapfrog competition flourishes as in the United States from roughly 1830 1930 Consumers vote with their feet for innovative new goods and for process innovations that reduce prices benefiting ordinary citizens more than the privileged elites Diamond highlights that because breakthrough inventions are costly and difficult

patents can be fair rewards for invention and can provide funding to enable future inventions He argues that some fears about adverse effects on labor market are unjustified since more and better new jobs are created than are destroyed and that other fears can be mitigated by better policies The steady growth in regulations often defended on the basis of the precautionary principle increases the costs to potential entrepreneurs and thus reduces innovation The Great Fact of economic history is that after at least 40 000 years of mostly poor nasty brutish and short humans in the last 250 years have started to live substantially longer and better lives Diamond increases understanding of why **The Human Edge** Greg Orme,2019-11-15 The world is spinning so fast it s difficult to keep up Two hundred and fifty years ago the Industrial Revolution replaced our arms and legs at work The fourth Industrial Revolution is now replacing our brains This technological shift is engulfing organisations and people It s challenging the very essence of what it means to be human Daily news headlines pose existential questions that used to belong in the pages of science fiction Will a machine take my job Are we becoming cyborgs What happens when super computers become self aware If we can t compete with artificial intelligence what s left Innovation guru Greg Orme provides a helpful funny and supportive shove in the right direction He explores the skills you need to survive and thrive in a world of artificial intelligence He urges you to stop competing and instead do things machines can t To become a more human human This is a practical toolkit to master three intrinsically human super powers 1 To ignite your innate CURIOSITY in a world of accelerating change 2 To rediscover your CREATIVITY to produce an avalanche of game changing ideas 3 To develop CONNECTIVITY to kindle the passion persistence and insights to successfully engage fellow humans to turn human creativity into business innovation These career enhancing capabilities have been identified in Orme s work with business managers and organisations across the globe They draw upon the latest psychological and neuroscience research the unique philosophies of successful entrepreneurs the practises of the world s most innovative companies as well as the habits of great artists designers and scientists The full text downloaded to your computer With eBooks you can search for key concepts words and phrases make highlights and notes as you study share your notes with friends eBooks are downloaded to your computer and accessible either offline through the Bookshelf available as a free download available online and also via the iPad and Android apps Upon purchase you ll gain instant access to this eBook Time limit The eBooks products do not have an expiry date You will continue to access your digital ebook products whilst you have your Bookshelf installed On the Brink of Utopia Thomas Ramge,Rafael Laguna De La Vera,2023-10-24 A new and coherent framework for fostering the breakthrough innovations that we urgently need to confront our collective future We live in less innovative times than we think Despite having made major technological advancements in a few areas we are still left with enormous unsolved challenges A radical shift in the culture of innovation is needed On the Brink of Utopia by authors Thomas Ramge and Rafael Laguna de la Vera and with a foreword written by Nobel Laureate Stefan Hell offers just that a new and coherent framework for fostering breakthrough innovations for human

progress In their Innovation Leap Paradigm they present seven steps in seven chapters and answer three simple questions What great challenges need to be tackled Who makes tech leaps And finally what political economic and cultural environments foster radical innovation The authors sketch out a future in which technology will solve real problems anywhere from climate change and hunger to obesity and menstrual pain They envision a future in which biotechnologists work from a platform that enables them to develop effective drugs within months for any emerging virus where green energy will be too cheap to meter and aerial carbon can be transmuted into a valuable commodity at scale Offering a new perspective on innovation that centers not just American readers but also readers from all over the world On the Brink of Utopia is a hopeful and visionary book that reimagines the roles of innovators citizens governments and financial markets to foster innovation leaps that maximize the well being of the greatest number of people **History without Chronology**

Stefan Tanaka,2019-01-01 Although numerous disciplines recognize multiple ways of conceptualizing time Stefan Tanaka argues that scholars still overwhelmingly operate on chronological and linear Newtonian or classical time that emerged during the Enlightenment This short approachable book implores the humanities and humanistic social sciences to actively embrace the richness of different times that are evident in non modern societies and have become common in several scientific fields throughout the twentieth century Tanaka first offers a history of chronology by showing how the social structures built on clocks and calendars gained material expression Tanaka then proposes that we can move away from this chronology by considering how contemporary scientific understandings of time might be adapted to reconceive the present and pasts This opens up a conversation that allows for the possibility of other ways to know about and re present pasts A multiplicity of times will help us broaden the historical horizon by embracing the heterogeneity of our lives and world via rethinking the complex interaction between stability repetition and change This history without chronology also allows for incorporating the affordances of digital media **Dorothy Hodgkin**

Kristin Thiel,2016-12-15 History has seen many incredible men and women contribute to the field of science One such woman to make her mark on the field of biochemistry was Dorothy Hodgkin This book discusses Hodgkin s history her introduction to the field and her accomplishments in the industry *The Laban Workbook for Actors* Katya Bloom,Barbara Adrian,Tom Casciero,Jennifer Mizenko,Claire

Porter,2017-11-30 The Laban Workbook is a compendium of unique exercises inspired by the concepts and principles of movement theorist and artist Rudolf Laban Written by five internationally recognized movement experts this textbook is divided into single authored chapters each of which includes a short contextual essay followed by a series of insight bearing exercises These expert views honed in the creation of individual approaches to training and coaching actors provide a versatile range of theory and practice in the creative process of crafting theatre Readers will learn Enhanced expressivity of body and voice Clearer storytelling both physical and vocal facilitating the embodiment of playwrights intentions Imaginative possibilities for exploring an existing play or for creating devised theatre Featuring many exercises exploring the application

of Laban Movement Studies to text character scene work and devised performances as well as revealing the creative potential of the body itself The Laban Workbook is ideal for actors teachers directors and choreographers **The Elements of a Home** Amy Azzarito,2020-03-17 The Elements of a Home reveals the fascinating stories behind more than 60 everyday household objects and furnishings Brimming with amusing anecdotes and absorbing trivia this captivating collection is a treasure trove of curiosities With tales from the kitchen the bedroom and every room in between these pages expose how napkins got their start as lumps of dough in ancient Greece why forks were once seen as immoral tools of the devil and how Plato devised one of the earliest alarm clocks using rocks and water plus so much more A charming book for anyone who loves history design or d cor Readers discover tales from every nook and cranny of a home Entries feature historical details from locations all over the world including Europe Asia North America and Africa As a design historian and former managing editor of Design Sponge author Amy Azzarito has crafted an engaging whimsical history of the household objects you ve never thought twice about The result is a fascinating book filled with tidbits from a wide range of cultures and places about the history of domestic luxury Filled with lovely illustrations by Alice Pattullo Perfect for anyone who adores interior design trivia history and unique facts Great for those who enjoyed The Greatest Stories Never Told 100 Tales from History to Astonish Bewilder and Stupefy by Rick Beyer An Uncommon History of Common Things by Bethanne Patrick and John Thompson Encyclopedia of the Exquisite An Anecdotal History of Elegant Delights by Jessica Kerwin Jenkins **The Ploughman and the Astronaut** Don Nilson,2024-08-19 The Ploughman and the Astronaut is not your average financial planning book This is a finance self help book for the intellectually curious It is for people who not only want to learn what to do with their money but who also want to understand what money means to them their children and their community In exploring this author Don Nilson takes his readers on a journey to improve their and their family s lives financially emotionally spiritually and even physically as the stress of out of control personal finances becomes a thing of the past The Ploughman and the Astronaut is a surprising yet successful mix of self help philosophy story telling and information on how to manage personal finances The author has created a unique approach by assimilating concepts from other fields of thought including genomics psychology ecology and thermodynamics to the world of personal finance and by targeting topics to your level of interest and expertise No matter what your current level of knowledge and experience is with personal finance reading this book will help you evaluate and reshape how you view use and invest money Most importantly it will set you and your future generations on the path to WealthNess A state of abundance of health and material possessions to achieve a life well lived **Getting Dressed** Carrie Yodanis,2018-10-10 Getting Dressed teaches sociology through the everyday decision of what to wear It is about the rules that shape how we dress and how and why we conform It is about how and why we imitate others We may think about clothing as our personal style and identity But our personal style is not so personal it is social shaped and limited by countless social influences We use clothes to rank and treat each other as better and worse Yet

we need each other to become who we are when getting dressed This book is about what we wear why we wear it and why it matters

*The Anthropocene Cookbook* Zane Cerpina, Stahl Stenslie, 2022-10-18 More than sixty speculative art and design projects explore how art food and creative thinking can prepare us for future catastrophes In the Age of the Anthropocene an era characterized by human caused climate disaster catastrophes and dystopias loom The Anthropocene Cookbook takes our planetary state of emergency as an opportunity to seize the moment to imagine constructive change and new ideas How can we survive in an age of constant environmental crises How can we thrive The Anthropocene Cookbook answers these questions by presenting a series of investigative art and design projects that explore how art food and creative thinking can prepare us for future catastrophes This cookbook of ideas rethinks our eating habits and traditions challenges our food taboos and proposes new recipes for humanity s survival These more than sixty projects propose new ways to think and make food offering tools for creative action rather than traditional recipes They imagine modifying the human body to digest cellulose turning plastic into food tasting smog extracting spices and medicines from sewage and growing meat in the lab They investigate provocative possibilities What if we made cheese using human bacteria enabled human photosynthesis through symbiosis with algae and brought back extinct species in order to eat them The projects are diverse in their creative approaches and their agendas multilayered multifaceted hybrid and cross pollinated The Anthropocene Cookbook offers a survival guide for a future gone rogue a road map to our edible futures

**Making Kids Cleverer** David Didau, 2018-12-20 In *Making Kids Cleverer* A manifesto for closing the advantage gap David Didau reignites the nature vs nurture debate around intelligence and offers research informed guidance on how teachers can help their students acquire a robust store of knowledge and skills that is both powerful and useful Foreword by Paul A Kirschner Given the choice who wouldn t want to be cleverer What teacher wouldn t want this for their students and what parent wouldn t wish it for their children When David started researching this book he thought the answers to the above were obvious But it turns out that the very idea of measuring and increasing children s intelligence makes many people extremely uncomfortable If some people were more intelligent where would that leave those of us who weren t The question of whether or not we can get cleverer is a crucial one If you believe that intelligence is hereditary and environmental effects are trivial you may be sceptical But environment does matter and it matters most for children from the most socially disadvantaged backgrounds those who not only have the most to gain but who are also the ones most likely to gain from our efforts to make all kids cleverer And one thing we can be fairly sure will raise children s intelligence is sending them to school In this wide ranging enquiry into psychology sociology philosophy and cognitive science David argues that with greater access to culturally accumulated information taught explicitly within a knowledge rich curriculum children are more likely to become cleverer to think more critically and subsequently to live happier healthier and more secure lives Furthermore by sharing valuable insights into what children truly need to learn during their formative school years he sets out the numerous practical ways in which policy makers and



school leaders can make better choices about organising schools and how teachers can communicate the knowledge that will make the most difference to young people as effectively and efficiently as possible David underpins his discussion with an exploration of the evolutionary basis for learning and also untangles the forms of practice teachers should be engaging their students in to ensure that they are acquiring expertise not just consolidating mistakes and misconceptions There are so many competing suggestions as to how we should improve education that knowing how to act can seem an impossible challenge Once you have absorbed the arguments in this book however David hopes you will find the simple question that he asks himself whenever he encounters new ideas and initiatives Will this make children cleverer as useful as he does Suitable for teachers school leaders policy makers and anyone involved in education Effectual Entrepreneurship Saras Sarasvathy, Glen B. Wheatley, 2025-05-27 Whether you come to this book as an entrepreneurship student a corporate manager someone seeking regenerative social change or a seasoned creator of new ventures you already know that entrepreneurship is the primary engine of growth innovation and financial self reliance What you will discover in this book is that there is a science to entrepreneurship a shared logic that can be observed in expert entrepreneurs across industries geographic locations and time We call this logic effectuation which means working with things already within your control to co create valuable new futures with people who want to work with you At the heart of the book you will find the four core principles of effectuation that expert entrepreneurs follow when creating new ventures products and markets Start with your means Set affordable loss Form partnerships Leverage contingencies In this book each of these core principles is explained through cases stories thought exercises and a variety of practical applications Presented in the concise modular graphical form made popular in previous editions Effectual Entrepreneurship is perfect both for those seeking to become entrepreneurs and those already in the thick of things A wealth of thought provoking material expert advice and practical techniques resides in these pages and on the accompanying website [www.effectuation.org](http://www.effectuation.org) *Patterns Of The Future: Understanding The Next Wave Of Global Change* Markku Wilenius, 2017-03-24 *Patterns of the Future* explains the current world using the theory of long term development waves Kondratiev waves Markku Wilenius Professor of Futures Studies argues that we are now entering the sixth wave the age of intelligent integrated technologies helping to restore the balance between humans technology and nature by radically improved material and energy efficiency and a wiser use of human potential The unfolding sixth wave will challenge our current values institutions and business models Using a systems based approach *Patterns of the Future* analyses how corporations and the public sector can navigate in the sixth wave Case studies look at specific examples of this using high profile companies to demonstrate both the best and worst case scenarios of innovation for change This book spans concepts from multiple disciplines in the social sciences making it relevant not only to undergraduate and graduate students in futures studies environmental studies economics and business but also national policymakers think tanks corporate operators and indeed for any one seriously interested in the future Effectual

Entrepreneurship Stuart Read, Saras Sarasvathy, Nick Dew, Robert Wiltbank, 2016-09-19 What are you waiting for Whether you're dreaming about starting a business learning about entrepreneurship or on the brink of creating a new opportunity right now don't wait Open this updated bestseller Inside you'll find everything you need including a new and popular way to learn about and to practice entrepreneurship new practical exercises questions and activities for each step in your process specific principles derived from the methods of expert entrepreneurs over seventy updated case briefs of entrepreneurs across industries locations and time new applications to social entrepreneurship technology and to large enterprises plentiful connections to current and foundational research in the field Research Roots brand new chapter on The Ask strategies for initiating the process of co-creating with partners data that will challenge conventional entrepreneurship wisdom a broader perspective on the science of entrepreneurship In this vibrant updated edition you will find these ideas presented in the concise modular graphical form made popular in the first edition perfect for those learning to be entrepreneurs or those already in the thick of things If you want to learn about entrepreneurship in a way that emphasizes action this new edition is vital reading If you have already launched your entrepreneurial career and are looking for new perspectives take the effectual entrepreneurship challenge this book is for you If you feel that you are no longer creating anything novel or valuable in your day job and you're wondering how to change things this book is for you Anyone using entrepreneurship to create the change they want to see in the world will find a wealth of thought provoking material expert advice and practical techniques in these pages and on the accompanying website [www.effectuation.org](http://www.effectuation.org) So what are you waiting for

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## **Table of Contents How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton**

1. Understanding the eBook **How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton**
  - The Rise of Digital Reading **How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton**
  - Advantages of eBooks Over Traditional Books
2. Identifying **How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton**
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an **How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton**
  - User-Friendly Interface
4. Exploring eBook Recommendations from **How To Fly A Horse The Secret History Of Creation Invention And Discovery**

Kevin Ashton

- Personalized Recommendations
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton User Reviews and Ratings
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton and Bestseller Lists
5. Accessing How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton Free and Paid eBooks
- How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton Public Domain eBooks
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton eBook Subscription Services
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton Budget-Friendly Options
6. Navigating How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton eBook Formats
- ePub, PDF, MOBI, and More
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton Compatibility with Devices
  - How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton Enhanced eBook Features
7. Enhancing Your Reading Experience
- Adjustable Fonts and Text Sizes of How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
  - Highlighting and Note-Taking How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
  - Interactive Elements How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
8. Staying Engaged with How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
- Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
9. Balancing eBooks and Physical Books How To Fly A Horse The Secret History Of Creation Invention And Discovery

Kevin Ashton

- Benefits of a Digital Library
- Creating a Diverse Reading Collection How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton

10. Overcoming Reading Challenges

- Dealing with Digital Eye Strain
- Minimizing Distractions
- Managing Screen Time

11. Cultivating a Reading Routine How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton

- Setting Reading Goals How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
- Carving Out Dedicated Reading Time

12. Sourcing Reliable Information of How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton

- Fact-Checking eBook Content of How To Fly A Horse The Secret History Of Creation Invention And Discovery Kevin Ashton
- Distinguishing Credible Sources

13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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