

# Horniman Horticulture Case Study Solution

## Alternative solutions

After analyzing all the situations with the help of stated facts and figures, following alternatives solutions are suggested for Horniman Horticulture to cope up with this critical low cash balance and working capital requirements:

### Alternative solution #1 (Credit Line Facility)

The First alternative solution suggests that Horniman Horticulture should utilize its credit line facility to cope up with required cash balance requirements, which will help the company to run its operation smoothly. This credit lines facility provide helps to management to above stated issue resolve of shortage of cash and pay the accounts by utilizing short term loans and short-term notes. But on the other hand, credit line requires to pay interest expense and there is threat that company might not be able to pay its interest expense because of unexpected adverse weather.

### Alternative solution #2(Credit Discount Model)

The second alternative solution suggests that the company should formulate a flexible credit discount model to attract more customers with flexible credit term. This will eventually help the company to increase its revenues and will result in early cash recovery. Moreover, the business should try to recover the accounts receivables early through giving cash discounts and keeping the follow up for customer management.

### Alternative solution # 3 (Expansion in Business for Attracting More Customers)

The third alternative solution is that the company should expand its operations globally or to attract potential neighboring countries for generating more revenues which help the company to meet its cash requirements. This solution requires huge investment which will only be meet by acquiring long term heavy loans For this, Horniman Horticulture have to apply mass marketing strategy that will also require huge cash investments. *(See appendix 5 for pros & cons associated with each suggested alternatives)*

## Recommendations

After the thorough analysis of the present case it is recommended to Mr. and Mrs. Bob for managing their working capital, they should introduce flexible credit policy to its customers for on time recovery of its cash. The business should try to recover the accounts receivables early through giving cash discounts and keeping the follow up for customer management. The

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**E Durkheim**



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