#### Enterprise and Business Planning for Engineers

Elena Rodriguez-Falcon, Department of Mechanical Engineering, University of Sheffield. Email e.m.rodriguez-falcon@shef.ac.uk

#### **Abstract**

Enterprise is an important element of government strategy to increase productivity and support the creation and maintenance of a healthy economic climate. Whilst there has been lively debate about best ways of embedding entrepreneurship into the engineering curriculum, so far no definitive approach has emerged.

Conscious of the importance of the enterprise agenda in higher education, the Department of Mechanical Engineering at Sheffield University aims to remain at the forefront of the competition by meeting customer expectations and fulfilling their needs. We have therefore made a concerted effort to increase students' entrepreneurial and intrapreneurial potential over the past three years. Consequently, several modules and degree programmes have been created specifically to meet these needs.

This case study presents two modules as representative examples of how mechanical engineers are gaining an insight into the entrepreneurial world.

#### Background and key features of the modules

Enterprise and Technology

Module size	Single
Open / restricted	Restricted
Core/Option	Core
Availability on/off campus	On campus
Total student study hours	100
Number of weeks	10 weeks

This module was designed with the main objective of encouraging first year students to think of themselves as potential entrepreneurs, not to be afraid of the word 'enterprise', and to think of enterprise as a route to commercialise their engineering skills. Additionally, the module was developed in a rather unconventional way, whereby students would receive the knowledge through quotes and analogies and then reflect on the knowledge acquired through group dynamics.

2 Business Planning

Module size	Single
Open / restricted	Restricted
Core/Option	Option
Availability on/off campus	On campus
Total student study hours	100
Number of weeks	10 weeks

This highly innovative business planning module uses a "reality teaching and learning" approach. Students are given a real commercial problem provided by real customers. They are asked to apply their engineering knowledge to solve the problem and write a financially and commercially viable business plan for it. They receive just 10% to 15% traditional lecturing. The remainder is based on case studies and workshops, and presentations from relevant speakers such as bankers, customers, intellectual property consultants and real

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technology All this demands effective change management This is the first Handbook to contextualise and thematically explore the concept with an emphasis on rigorous practical and theoretical validation The Handbook is divided into five sections each with a focus on several interconnected themes including An introduction to IPD concepts The foundational elements and characteristics of IPD People culture and collaboration as key ingredients to successful and effective IPD Technology and process aspects of relational contracting forms such as IPD New and relevant perspectives to IPD that have received scant attention to date Aspects and emerging issues that are rarely consciously considered in traditional project delivery due to the commercial imperative that drives firms and client organisations. The Handbook offers both discussions of these key themes and also in depth research into construction and other industry project procurement and delivery that spans decades In addition the Handbook presents best and better practice but also includes insights into cutting edge experimental developments in technology and practices where proof of concept is currently being developed into emerging practice Contributing authors in this Handbook collaborate with the co editors to draw together an integrated set of chapters that align to deliver a coherent narrative of the IPD concept It is an invaluable reference for practitioners and academics alike and useful as core course content for numerous degree programs of study and professional development courses

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