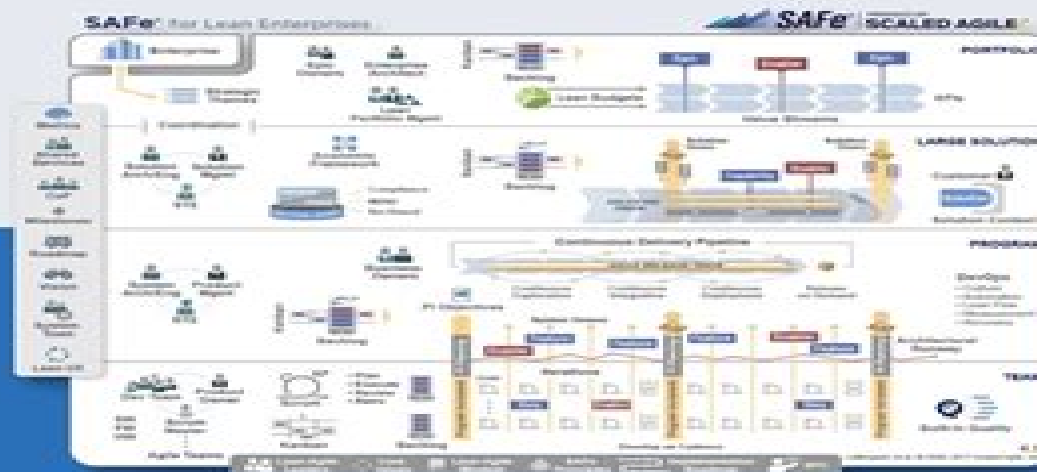


SAFe®

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SCALED AGILE FRAMEWORK®
FOR LEAN ENTERPRISES



Dean Leffingwell
with Richard Knaster, Inbar Oren,
and Drew Jemilo

Safe Reference Guide Scaled Agile Framework For Lean

**Antonia Mas,Antoni Mesquida,Rory V.
O'Connor,Terry Rout,Alec Dorling**

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SAFe 4.5 Reference Guide Dean Leffingwell, 2018-05-04 The Must have Reference Guide for SAFe Professionals There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft Since beginning our Lean Agile journey with SAFe Vantiv has focused its strategic efforts and its execution We have improved the predictability of product delivery while maintaining high quality and have become even more responsive to customers resulting in higher customer satisfaction And just as important employee engagement went up over the past year Dave Kent Enterprise Agile Coach Vantiv Fully updated to include the new innovations in SAFe 4.5 the SAFe 4.5 Reference Guide is ideal for anyone serious about learning and implementing the world's leading framework for enterprise agility Inside you'll find complete coverage of the scaledagileframework.com knowledge base the website that thousands of the world's largest brands turn to for building better software and systems SAFe was developed from real world field experience and provides

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stellt der Autor eine Reihe von Prinzipien vor die diese Herangehensweise unterstützen und Praktiken die sie umsetzen Abschließend werden Organisationsgestaltung und Führung aus Blickwinkeln betrachtet die zu diesem Ansatz komplementär sind Strategie und Führung in der visionären Organisation sowie Servant Leadership und das Bild einer unterstützenden kundenzentrierten Organisation Am Ende eines jeden Kapitels findet der Leser hilfreiche Reflexionsfragen Agiles Arbeiten Daniel Jordan, 2022-10-05 Agiles Arbeiten wird in immer mehr Firmen eingeführt und gerne als Wunderheilmittel propagiert da ein Großteil der erfolgreichen Technologiekonzerne und Startups genau auf diese Arbeitspraxis setzt Doch was steckt eigentlich dahinter Was kann agiles Arbeiten wirklich leisten Wo sind die Grenzen Auf was ist in der Praxis zu beachten Und wie führt man eigentlich am besten damit an Jede Menge Fragen und das Angebot auf eine kurze Reise zur Beantwortung dieser mitzukommen Ziel des Buches ist einen möglichst vollumfänglichen Überblick zu den wesentlichen Aspekten des agilen Arbeitens zu geben ohne aber zu tief in die Details zu gehen Am Ende sollst du in der Lage sein beurteilen zu können ob agiles Arbeiten für dich in Frage kommt oder eher nicht Du sollst die Grundkonzepte verstanden haben um zumindest grundsätzlich mitreden und dir eine eigene Meinung bilden zu können Ein besonderer Fokus wird dabei auf Praxiserfahrungen und Fallstricke in der Umsetzung gelegt werden da dies einerseits von großer Bedeutung ist und andererseits in der Fachliteratur häufig zu kurz kommt Der Ratgeber richtet sich dabei primär an Neulinge und möchte den schnellen Einstieg in die Thematik erleichtern und beschränkt sich daher bewusst auf das Wesentliche Durch eine einfach gehaltene Sprache zahlreiche Illustrationen viele Beispiele und weiterführende Literaturhinweise wird das schnelle Verstehen und Eintauchen in die Thematik unterstützt In diesem Sachbuch findest du dabei nicht nur einzelne Kapitel zu den am weitesten verbreiteten Methoden des Agilen Arbeitens wie SCRUM Kanban OKRs Design Thinking Business Model Canvas und weitere wie SAFe CFRs Value Proposition Canvas sondern auch zu grundlegenden Aspekten der Thematik wie Vorteile des Agilen Arbeitens Agiles Mindest und Unternehmenskultur Agilen Organisationsstrukturen Natürlich dürfen dann auch nicht einzelne Kapitel zu Praxiserfahrungen fehlen wie u.a. Fallstricke in der Praxis und Lösungssansätze Ansätze für den Start in das Agile Arbeiten Tools zur Umsetzung der Methoden So musst du für den Start in die Thematik nicht 10 oder mehr Bücher lesen sondern kannst dir erst einmal einen guten Überblick verschaffen und dann bei Bedarf basierend auf den Literaturempfehlungen bewusst tiefer einsteigen *Large-Scale Agile Frameworks* Sascha Block, 2023-08-17 The book *Large Scale Agile Frameworks* provides practical solutions for cross team and cross functional prioritization of requirements and documentation for enterprises It reflects the interplay of current technology trends such as cloud computing and organizational requirements for microservices Organizations are increasingly required to align their IT strategy with customer needs for customer centric and service oriented products and services The book analyzes the unique requirements of a differentiated software service offering and shows how agile principles are effective in addressing these issues The book also highlights the importance of large scale agile development and provides guidance to organizations on how to transform

their structure towards agile prioritization The book covers various appropriate models methodologies and agile tools and provides recommendations for cross functional prioritization of requirements It also considers the need for IT security and shows how it can be integrated into the overall agile development process The Pragmatist's Guide to Corporate Lean Strategy Michael Nir,2018-04-07 Use this practical step by step guide on lean agile strategy to harness technological disruption at your large business to successfully advance your business rather than suffer a loss of business The lean agile enterprise concept is demystified and translated into action as the author shares his experience with both success and major failure in areas such as healthcare insurance major airline manufacturing financial services education and big data The author shares the good the bad and the ugly of enterprise level adoption of lean startup practices what we call a lean corporation The book provides step by step instructions specifically targeted to technologists in multiple roles from CEO to a developer on the ground on how to build a lean agile corporation and avoid common traps Building on the experience of the lean startup framework of Steven Blank and Eric Reis this book takes these concepts to the enterprise level by providing tips and best practice guidelines sharing horror stories and common anti patterns in a fun and engaging way What You ll Learn Discover how you can contribute to your company as it becomes a lean agile corporation and survives technological and digital disruption Beat Facebook Amazon Apple and Google at their own game by using methods they use to quickly experiment with new services and features Understand how to advance your career in a lean startup framework Know how you can trace your company s success to your daily work Who This Book Is For Those in technology and business who are interested in strategy business agility management execution new technologies and in the future of the business world

The Lean Approach to Digital Transformation Yves Caseau,2022-05-01 The Lean Approach to Digital Transformation From Customer to Code and From Code to Customer is organized into three parts that expose and develop the three capabilities that are essential for a successful digital transformation 1 Understanding how to co create digital services with users whether they are customers or future customers This ability combines observation dialogue and iterative experimentation The approach proposed in this book is based on the Lean Startup approach according to an extended vision that combines Design Thinking and Growth Hacking Companies must become truly customer centric from observation and listening to co development The revolution of the digital age of the 21st century is that customer orientation is more imperative the era of abundance usages rate of change complexity of experiences and shift of power towards communities are easier using digital tools and digital communities 2 Developing an information system IS that is the backbone of the digital transformation called exponential information system to designate an open IS in particular on its borders capable of interfacing and combining with external services positioned as a player in software ecosystems and built for processing scalable and dynamic data flows The exponential information system is constantly changing and it continuously absorbs the best of information processing technology such as Artificial Intelligence and Machine Learning 3 Building software micro

factories that produce service platforms which are called Lean software factories This software factory concept covers the integration of agile methods tooling and continuous integration and deployment practices a customer oriented product approach and a platform approach based on modularity as well as API based architecture and openness to external stakeholders This software micro factory is the foundation that continuously produces and provides constantly evolving services These three capabilities are not unique or specific to this book they are linked to other concepts such as agile methods product development according to lean principles software production approaches such as CICD continuous integration and deployment or DevOps This book weaves a common frame of reference for all these approaches to derive more value from the digital transformation and to facilitate its implementation The title of the book refers to the lean approach to digital transformation because the two underlying frameworks Lean Startup and Lean Software Factory are directly inspired by Lean in the sense of the Toyota Way The Lean approach is present from the beginning to the end of this book it provides the framework for customer orientation and the love of a job well done which are the conditions for the success of a digital transformation **Systems Analysis and Design** Alan Dennis, Barbara Wixom, David

Tegarden, 2020-11-17 Systems Analysis and Design An Object Oriented Approach with UML Sixth Edition helps students develop the core skills required to plan design analyze and implement information systems Offering a practical hands on approach to the subject this textbook is designed to keep students focused on doing SAD rather than simply reading about it Each chapter describes a specific part of the SAD process providing clear instructions a detailed example and practice exercises Students are guided through the topics in the same order as professional analysts working on a typical real world project Now in its sixth edition this edition has been carefully updated to reflect current methods and practices in SAD and prepare students for their future roles as systems analysts Every essential area of systems analysis and design is clearly and thoroughly covered from project management to analysis and design modeling to construction installation and operations The textbook includes access to a range of teaching and learning resources and a running case study of a fictitious healthcare company that shows students how SAD concepts are applied in real life scenarios The Agile Guide to Business Analysis and Planning Howard Podeswa, 2021-04-05 How Product Owners and Business Analysts can maximize the value delivered to stakeholders by integrating BA competencies with agile methodologies This book will become a staple reference that both product owners and business analysis practitioners should have by their side From the Foreword by Alain Arseneault former IIBA Acting President CEO This book is well organized in bite sized chunks and structured for ready access to the essential concepts terms and practices that can help any agile team be more successful Karl Wieggers The Agile Guide to Business Analysis and Planning provides practical guidance for eliminating unnecessary errors and delays in agile product development through effective planning backlog refinement and acceptance criteria specification with hard to find advice on how and when to analyze the context for complex changes within an agile approach including when to use Journey Maps

Value Stream Mapping Personas Story Maps BPMN Use Cases and other UML models Renowned author and consultant Howard Podeswa teaches best practices drawn from agile and agile adjacent frameworks including ATDD BDD DevOps CI CD Kanban Scrum SAFe XP Lean Thinking Lean Startup Circumstance Based Market Segmentation and theories of disruptive innovation He offers a comprehensive agile roadmap for analyzing customer needs and planning product development including discussion of legacy business analysis tools that still offer immense value to agile teams Using a running case study Podeswa walks through the full agile product lifecycle from visioning through release and continuous value delivery You learn how to carry out agile analysis and planning responsibilities more effectively using tools such as Kano analysis minimum viable products MVPs minimum marketable features MMFs story maps product roadmaps customer journey mapping value stream mapping spikes and the definition of ready DoR Podeswa presents each technique in context what you need to know and when to apply each tool Read this book to Master principles frameworks concepts and practices of agile analysis and planning in order to maximize value delivery throughout the product s lifecycle Explore planning and analysis for short term long term and scaled agile initiatives using MVPs and data informed learning to test hypotheses and find high value features Split features into MMFs and small stories that deliver significant value and enable quick wins Refine estimate and specify features stories and their acceptance criteria following ATDD BDD guidance Address the unique analysis and planning challenges of scaled agile organizations Implement 13 practices for optimizing enterprise agility Supported by 175 tools techniques examples diagrams templates checklists and other job aids this book is a complete toolkit for every practitioner Whatever your role you ll find indispensable guidance on agile planning and analysis responsibilities so you can help your organization respond more nimbly to a fast changing environment Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details

Digital Renaissance: The Executive's Handbook to Transformative Leadership - Leading CXO 4.0 to 5.0 Dr. Narendra Tomar, 2025-05-28 Digital Renaissance is a definitive executive guide for navigating the leap from CXO 4.0 to 5.0 Drawing from real world transformation journeys it equips forward looking leaders with frameworks to thrive in an AI first digitally volatile world A must read for those building organizations that will shape tomorrow s business and society

Modern Management Science Practices in the Age of AI Wongmahesak, Kittisak, Phongkrapan, Nattharawee, Lekhavichit, Nuchnapa, 2024-08-26 Management has always been a multifaceted and continuously changing aspect of the business world Today with the introduction of revolutionary technology working environments and new individual attitudes it is essential to understand more information than ever A comprehensive knowledge of the interworking of accounting behavior decision making strategy data marketing and revenue management is a must for any manager to act as efficiently and effectively as possible Modern Management Science Practices in the Age of AI offers a thorough and interdisciplinary exploration of management addressing key aspects such as challenge resolution strategic planning execution and performance

measurement It refines and transforms organizational operations across various sectors including public private and civil society Drawing on insights from global scholars researchers and practitioners the volume provides a rich collection of contemporary knowledge that is invaluable for both academics and practitioners By integrating these diverse fields the book equips both researchers and organizational managers with the tools needed to adapt and thrive in a rapidly evolving environment

Software Architecture Carlos E. Cuesta,David Garlan,Jennifer Pérez,2018-09-19 This book constitutes the refereed proceedings of the 12th European Conference on Software Architecture ECSA 2018 held in Madrid Spain in September 2018 The 17 full papers presented together with 7 short papers were carefully reviewed and selected from 96 submissions They are organized in topical sections as follows Self Adaptive Architectures IoT Architectures Embedded and Cyber Physical Systems Microservices Architectures Service Oriented Architectures Architectural Design Decisions Software Architecture in Practice

Complexity Study Of Software Engineering Phases And Software Quality Dr. Neha Bharani ,2022-12-02

Software Process Improvement and Capability Determination Antonia Mas,Antoni Mesquida,Rory V. O'Connor,Terry Rout,Alec Dorling,2017-09-08 This book constitutes the refereed proceedings of the 17th International Conference on Software Process Improvement and Capability Determination SPICE 2017 held in Palma de Mallorca Spain in October 2017 The 34 full papers presented together with 4 short papers were carefully reviewed and selected from 65 submissions The papers are organized in the following topical sections SPI in agile approaches SPI in small settings SPI and assessment SPI and models SPI and functional safety SPI in various settings SPI and gamification SPI case studies strategic and knowledge issues in SPI education issues in SPI

Strategic Blueprint for Enterprise Analytics Liang Wang,Jianxin Zhao,2024-04-12 This book is a comprehensive guide for professionals leaders and academics seeking to unlock the power of data and analytics in the modern business landscape It delves deeply into the strategic architectural and managerial aspects of implementing enterprise analytics EA systems in large enterprises The book is meticulously structured into three parts Part 1 lays the foundation for adaptable architecture in EA Part 2 explores technical considerations data cloud platforms and AI solutions The final part focuses on strategy execution investment and risk management Acting as a comprehensive guide the book enables the creation of robust EA capabilities that foster growth optimize operations and keep pace with EA s dynamic world Whether readers are leaders harnessing data s potential practitioners navigating analytics or academics exploring this evolving domain this book provides insights and knowledge to guide readers toward a thriving data driven future

A Comprehensive Guide to Agile Transformation, Enterprise Innovation, and Productivity Jayant Nath,Muralidhar Kurni,Srinivasa K. G.,Saurabh Suman Choudhuri,2024-05-31 This book comprehensively explores the Agile framework delving into its principles methodologies and broad application It offers an integrated view of Agile s evolution from a software development technique to a broader organizational philosophy highlighting adaptability customer focus and iterative progress It examines Agile s core concepts and their application across various industries and dispels common

misconceptions Covering Agile frameworks like Scrum Kanban and Lean it underscores their unique roles in driving innovation and efficiency at every organizational level The book also anticipates future trends including Agile s intersection with digital transformation and its expanding relevance in non technical sectors positioning it as an essential resource for navigating the future of work and organizational agility

Proceedings of the XVI International symposium Symorg 2018 Nevenka Žarkić-Joksimović, Sanja Marinković, 2018-06-12

Scrum Master Kompagnon Fabian Schiller, Martin Heider, 2022-02-08

Der unverzichtbare Begleiter jedes Scrum Masters Fokussierung auf Scrum Kontexte und den Scrum Master Anleitung die den Scrum Master an der Hand nimmt und ihm in konkreten Situationen Lungen anbietet Zahlreiche Praxisbeispiele sowie konkrete Workshop Designs machen das Buch zu einem unverzichtbaren Begleiter jedes Scrum Masters Scrum Master und Agile Coaches werden in diesem Buch sowohl auf ihren Job vorbereitet da sie einen berblick darüber bekommen was ihre Aufgaben in dieser Rolle sind von der Aufnahme der Ttigkeit bis zu dem Zeitpunkt an dem der Product Owner ein Team wieder verlässt Zugleich kann das Buch als Nachschlagewerk verwendet werden wenn ein Scrum Master in einer bestimmten Situation ratlos ist da sich die Struktur des Buches an den typischen Entwicklungsphasen des Teams und dem Lebenszyklus der Zusammenarbeit zwischen Scrum Master und Team orientiert Hierbei werden jeweils relevante theoretische Modelle und Konzepte vorgestellt die in den jeweiligen Prozessphasen hilfreich sein können als auch Erfahrungsberichte eingestreut sowie ganz praktische und durchführbare Interventionen und Workshop Designs präsentiert um das eben Gelernte sofort in die Praxis übertragen zu können

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