

SAFe

APPLYING THE SCALED AGILE FRAMEWORK* FOR LEAN SOFTWARE AND SYSTEMS ENGINEERING

Richard Knaster Dean Leffingwell



|||||||||(Darrell Rigby)||||||||(Sarah Elk)|| |||||||(Steve Berez)

SAFe 4. 5 Distilled Richard Knaster, Dean Leffingwell, 2018-07-03 SAFe The World's Leading Framework for Enterprise Agility Philips is continuously driving to develop high quality software in a predictable fast and Agile way SAFe addresses this primary goal and offers these further benefits reduced time to market improved guality stronger alignment across geographically distributed multi disciplinary teams and collaboration across teams to deliver meaningful value to customers with reduced cycle time Sundaresan Jagadeesan SW CoE Program Director Philips To succeed in today s adapt or die marketplace businesses must be able to rapidly change the way they create and deliver value to their customers Hundreds of the world's most successful companies including Intel Capital One AstraZeneca Cisco and Philips have turned to the Scaled Agile Framework SAFe to achieve agility at scale and maintain a competitive edge SAFe 4.5 Distilled Applying the Scaled Agile Framework for Lean Enterprises explains how adopting SAFe can quickly improve time to market and increase productivity quality and employee engagement In this book you will Understand the business case for SAFe its benefits the problems it solves and how to apply it Get an overview of SAFe across all parts of the business team program value stream and portfolio Learn why SAFe works the power of SAFe's Lean Agile mindset values and principles Discover how systems thinking Agile development and Lean product development form the underlying basis for SAFe Learn how to become a Lean Agile leader and effectively drive an enterprise wide transformation Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details SAFe 4.0 Distilled Richard Knaster. Dean **SAFe 4.5 Distilled** Richard Knaster, Dean Leffingwell, 2018-07-20 SAFe The World's Leading Leffingwell,2017 Framework for Enterprise Agility Philips is continuously driving to develop high quality software in a predictable fast and Agile way SAFe addresses this primary goal and offers these further benefits reduced time to market improved quality stronger alignment across geographically distributed multi disciplinary teams and collaboration across teams to deliver meaningful value to customers with reduced cycle time Sundaresan Jagadeesan SW CoE Program Director Philips To succeed in today's adapt or die marketplace businesses must be able to rapidly change the way they create and deliver value to their customers Hundreds of the world's most successful companies including Intel Capital One AstraZeneca Cisco and Philips have turned to the Scaled Agile Framework SAFe to achieve agility at scale and maintain a competitive edge SAFe 4 5 Distilled Applying the Scaled Agile Framework for Lean Enterprises explains how adopting SAFe can guickly improve time to market and increase productivity quality and employee engagement In this book you will Understand the business case for SAFe its benefits the problems it solves and how to apply it Get an overview of SAFe across all parts of the business team program value stream and portfolio Learn why SAFe works the power of SAFe s Lean Agile mindset values and principles Discover how systems thinking Agile development and Lean product development form the underlying basis for SAFe Learn how to become a Lean Agile leader and effectively drive an enterprise wide transformation Register your book for convenient

access to downloads updates and or corrections as they become available See inside book for details Project to Product Mik Kersten, 2018-11-20 As tech giants and startups disrupt every market those who master large scale software delivery will define the economic landscape of the 21st century just as the masters of mass production defined the landscape in the 20th Unfortunately business and technology leaders are woefully ill equipped to solve the problems posed by digital transformation At the current rate of disruption half of S P 500 companies will be replaced in the next ten years A new approach is needed In Project to Product Value Stream Network pioneer and technology business leader Dr Mik Kersten introduces the Flow Framework a new way of seeing measuring and managing software delivery The Flow Framework will enable your company's evolution from project oriented dinosaur to product centric innovator that thrives in the Age of Software If you re driving your organization s transformation at any level this is the book for you The Essentials of Modern Software Engineering Ivar Jacobson, Harold "Bud" Lawson, Pan-Wei Ng, Paul E. McMahon, Michael Goedicke, 2019-07-19 The first course in software engineering is the most critical Education must start from an understanding of the heart of software development from familiar ground that is common to all software development endeavors This book is an in depth introduction to software engineering that uses a systematic universal kernel to teach the essential elements of all software engineering methods This kernel Essence is a vocabulary for defining methods and practices Essence was envisioned and originally created by Ivar Jacobson and his colleagues developed by Software Engineering Method and Theory SEMAT and approved by The Object Management Group OMG as a standard in 2014 Essence is a practice independent framework for thinking and reasoning about the practices we have and the practices we need Essence establishes a shared and standard understanding of what is at the heart of software development Essence is agnostic to any particular method lifecycle independent programming language independent concise scalable extensible and formally specified Essence frees the practices from their method prisons The first part of the book describes Essence the essential elements to work with the essential things to do and the essential competencies you need when developing software The other three parts describe more and more advanced use cases of Essence Using real but manageable examples it covers the fundamentals of Essence and the innovative use of serious games to support software engineering It also explains how current practices such as user stories use cases Scrum and micro services can be described using Essence and illustrates how their activities can be represented using the Essence notions of cards and checklists The fourth part of the book offers a vision how Essence can be scaled to support large complex systems engineering Essence is supported by an ecosystem developed and maintained by a community of experienced people worldwide From this ecosystem professors and students can select what they need and create their own way of working thus learning how to create ONE way of working that matches the particular situation and needs Agile Processes in Software Engineering and Extreme Programming Peggy Gregory, Casper Lassenius, Xiaofeng Wang, Philippe Kruchten, 2021-06-09 This open access book constitutes the proceedings

of the 22nd International Conference on Agile Software Development XP 2021 which was held virtually during June 14 18 2021 XP is the premier agile software development conference combining research and practice It is a unique forum where agile researchers practitioners thought leaders coaches and trainers get together to present and discuss their most recent innovations research results experiences concerns challenges and trends XP conferences provide an informal environment to learn and trigger discussions and welcome both people new to agile and seasoned agile practitioners This year's conference was held with the theme Agile Turns Twenty While the World Goes Online The 11 full and 2 short papers presented in this volume were carefully reviewed and selected from 38 submissions They were organized in topical sections named agile practices process assessment large scale agile and short contributions

Requirements Engineering: Foundation for Software Quality Erik Kamsties, Jennifer Horkoff, Fabiano Dalpiaz, 2018-02-28 This book constitutes the proceedings of the 24th International Working Conference on Requirements Engineering Foundation for Software Quality REFSQ 2018 held in Utrecht The Netherlands in March 2018 The 23 full and 2 invited talks papers presented in this volume were carefully reviewed and selected from 57 submissions The papers were organized in topical sections named RE in Industrial Practice NLP in Theory and Practice Empirical Insights into Traceability Taming Ambiguity Large Scale RE Quality Requirements User and Job Stories Requirements Alignment RE Previews and Visions Big Data Mindmapping and Requirements Modeling

Capability Management in Digital Enterprises Kurt Sandkuhl, Janis Stirna, 2018-07-28 Putting capability management into practice requires both a solid theoretical foundation and realistic approaches. This book introduces a development methodology that integrates business and information system development and run time adjustment based on the concept of capability by presenting the main findings of the CaaS project the Capability Driven Development CDD methodology the architecture and components of the CDD environment examples of real world applications of CDD and aspects of CDD usage for creating business value and new opportunities Capability thinking characterizes an organizational mindset putting capabilities at the center of the business model and information systems development It is expected to help organizations and in particular digital enterprises to increase flexibility and agility in adapting to changes in their economic and regulatory environments Capability management denotes the principles of how capability thinking should be implemented in an organization and the organizational means This book is intended for anyone who wants to explore the opportunities for developing and managing context dependent business capabilities and the supporting business services It does not require a detailed understanding of specific development methods and tools although some background knowledge and experience in information system development is advisable The individual chapters have been written by leading researchers in the field of information systems development enterprise modeling and capability management as well as practitioners and industrial experts from these fields Product-Focused Software Process Improvement Davide Taibi, Marco Kuhrmann, Tommi Mikkonen, Jil Klünder, Pekka Abrahamsson, 2022-11-13 This book constitutes the refereed proceedings of the 23rd

International Conference on Product Focused Software Process Improvement PROFES 2022 which took place in Jvv skyl Finland in November 2022 The 24 full technical papers 9 short papers and 6 poster papers presented in this volume were carefully reviewed and selected from 75 submissions. The book also contains and 8 doctoral symposium papers and 7 tutorial and workshop papers The contributions were organized in topical sections as follows Keynote Cloud and AI Empirical Studies Process Management Refactoring and Technical Dept Software Business and Digital Innovation Testing and Bug Prediction Posters Tutorials Workshop on Engineering Processes and Practices for Quantum Software PPQS 22 1st Workshop on Computational Intelligence and Software Engineering CISE 2022 Doctoral Symposium □□ □□□□□□□(Darrell Rigby)□□□□□□□(Sarah Elk)□□□□□□□□(Steve Berez),2022-12-22 1830 2020 Agile IT VUCA Amazon Spotify Bosch Dell Saab USAA Bain Company e 4u 3t ZDNet John Donahoe Maya Leibman Jeff Sutherland Scrum Scrum Simon Mulcahy Salesforce Craig Menear Home Depot Christine A Leahy CDW W Mitt Romney Ritch Allison of Developing Operational Solutions for the Government Chiang H. Ren, 2018-06-27 The Fundamentals of Developing Operational Solutions for the Government guides professionals on how to use operations research to solve problems and capture opportunities for government customers The governments of modern democratic nations manage large complex societal operations to offer national defense social services infrastructure sustainment law enforcement monetary control and other benefits for their citizens The United States government alone spends over 1 trillion per year on these discretionary activities Within all the spending deliveries and oversight some operational needs require solutions to improve processes architectures technologies and human factors Without such effective and comprehensive solutions the most eloquent proposal for government work could end in defeat and the most well funded government programs could yield operational disruptions and performance failures There are many books on how to write winning proposals to the government but this book places winning in the context of deeply understanding government operations and innovatively solving government problems There are also some books on convincing the government to adopt new transformational processes but this book seeks to first try to fix current government processes before demanding risky transformation Finally there are massive tomes dedicated to the theories and mathematical models of operations research but this book is devoted to making operations research simple enough for professionals to apply throughout the course of developing proposals and delivering products and services Presenting the methods and techniques for quickly developing solutions is thus the central focus In Ivar Jacobson, Harold "Bud" Lawson, Pan-Weing, Paul E. McMahon, Michael Goedicke, 2020-05-29 Ivar Jacobson Harold Bud Lawson Pan Wei Ng Paul E McMahon Michael Goedicke The Essentials of Modern Software Engineering Free the Practices from the Method Prison ACM Books 2019 Grady Booch **Project Management, Planning and Control** Albert Lester, 2017-02-18 Project Management Planning and Control Managing Engineering Construction and Manufacturing Projects to PMI APM and BSI Standards Seventh Editions an established and widely recommended project management

handbook Building on its clear and detailed coverage of planning scheduling and control this seventh edition includes new advice on information management including big data communication dispute resolution project governance and BIM Ideal for those studying for Project Management Professional PMP qualifications the book is aligned with the latest Project Management Body of Knowledge PMBOK for both the Project Management Institute PMI and the Association of Project Management APM and includes questions and answers to help users test their understanding Includes new sections on data collection and use including big data Contains major updates to sections on governance adjudication BIM and agile project management Focused on the needs and challenges of project managers in engineering manufacturing and construction and closely aligned to the content of the APM and PMI bodies of knowledge Provides project management questions and answers compiled by a former APM exam assessor **Accelerating Digital Transformation** Jan Bosch, Jan Carlson, Helena Holmström Olsson, Kristian Sandahl, Miroslaw Staron, 2022-10-19 This book celebrates the 10 year anniversary of Software Center a collaboration between 18 European companies and five Swedish universities by presenting some of the most impactful and relevant journal or conference papers that researchers in the center have published over the last decade The book is organized around the five themes around which research in Software Center is organized i e Continuous Delivery Continuous Architecture Metrics Customer Data and Ecosystems Driven Development and AI Engineering The focus of the Continuous Delivery theme is to help companies to continuously build high quality products with the right degree of automation The Continuous Architecture theme addresses challenges that arise when balancing the need for architectural quality and more agile ways of working with shorter development cycles The Metrics theme studies and provides insight to understand monitor and improve software processes products and organizations The fourth theme Customer Data and Ecosystem Driven Development helps companies make sense of the vast amounts of data that are continuously collected from products in the field Eventually the theme of AI Engineering addresses the challenge that many companies struggle with in terms of deploying machine and deep learning models in industrial contexts with production quality Each theme has its own part in the book and each part has an introduction chapter and then a carefully selected reprint of the most important papers from that theme This book mainly aims at researchers and advanced professionals in the areas of software engineering who would like to get an overview about the achievement made in various topics relevant for industrial large scale software development and management and to see how research benefits from a close cooperation between industry and academia

Currículo 30-60-10 Rui Fava,2022-02-28 A cultura n o um costume est tico mas um palanque de negocia o em que a sociedade est em constante processo de recria o de conceitos h bitos e modelos mentais Educadores insistem em n o se adaptarem o resultado a forma o de pessoas educadas por m in teis quando se trata de empregabilidade e trabalhabilidade indiv duos que n o possuem as compet ncias para as novas ocupa es da era digital cognitiva pois desenvolvem Intelig ncia de Escola mas n o Intelig ncia de Vida Alicer ado na Taxonomia de Bloom o Curr culo 30 60 10 objetiva facilitar o planejamento

de uma educa o aderente a era digital Software Product Management Hans-Bernd Kittlaus, Samuel A. Fricker, 2017-05-23 This book gives a comprehensive overview on Software Product Management SPM for beginners as well as best practices methodology and in depth discussions for experienced product managers This includes product strategy product planning participation in strategic management activities and orchestration of the functional units of the company The book is based on the results of the International Software Product Management Association ISPMA which is led by a group of SPM experts from industry and research with the goal to foster software product management excellence across industries This book can be used as textbook for ISPMA based education and as guide for anybody interested in SPM as one of the most exciting and challenging disciplines in the business of software Hans Bernd Kittlaus is the Chairman of ISPMA and owner and managing director of InnoTivum Consulting Germany Samuel Fricker is Board Member of ISPMA and Professor at FHNW Switzerland

Mettre en oeuvre DevOps - 3e éd. Alain Sacquet, Christophe Rochefolle, 2021-02-10 Pr senter DevOps et dissiper le halo qui entoure ce mot la mode est une gageure d autant plus n cessaire que ce mouvement jusqu ici mergent s est transform en une vague qui d ferle sur l ensemble des DSI fran aises engag es dans la transformation digitale et la qu te d agilit Comment r sister en effet la promesse de plus de productivit de r activit et de s ret de fonctionnement lorsqu elle se conjugue avec plus de satisfaction des utilisateurs et de plaisir au travail Clair et pr cis cet ouvrage de r f rence aborde successivement tous les points cl s qui fondent le mod le op ratoire DevOps Pragmatique il explique pr cis ment comment mettre la DSI en mouvement vers l'agilit La premi re partie souligne la logique Lean de DevOps et l'importance du d ploiement continu cl de vo te de la s ret de fonctionnement de l informatique La seconde partie explique comment conduire le changement vers une DSI plus agile en analysant l cart entre l informatique des soci t s Internet et celle des DSI plus traditionnelles Elle permet une r flexion sur l'architecture d'entreprise la transformation digitale et les nouvelles relations de travail Les ajouts de cette troisi me dition concernent notamment DevSecOps qui recouvre les modalit s de la s curit informatique lorsque l'entreprise travaille en mode DevOps et l'volution des pratiques d'externalisation Knowledge for Flawless Design Allen C. Ward, Dantar P. Oosterwal, Durward K. Sobek II, 2018-04-17 Visible knowledge is a tool nearly lost in the West but it has been used to great effect by Toyota in its 50 year march from noncompetitiveness to its current status as the second largest automobile company in the world It is key for the 50% growth in market share Toyota plans for this decade despite worldwide overcapacity in the auto business This book presents the reader with a systematic approach to create capture and display knowledge in a way that allows development teams to optimize the design of their products and production processes Visible knowledge not only applies to knowledge management but provides a means of collaboration to facilitate better decision making in the development process This book has evolved out of a manuscript that Allen Ward the foremost U S expert on lean product development was writing at the time of his untimely death It is not intended to be a treatise of Lean product development methods Quite the opposite it is focused on one small piece visible

knowledge It is however one technique that Dantar Oosterwal and Durward Sobek have found to be very effective at Harley Davidson and other places and a tool that can make a difference whether used by itself or as a starting point for a larger journey into Lean product development In completing this work Oosterwal and Sobek kept the aim true to Allen's original intent The preface and first three chapters are essentially Allen's original intellectual contribution. They have made editorial changes to improve readability and clarity of explanation Throughout they have attempted to preserve Allen's voice in the writing even keeping the narrative in first person as it was originally written They have also added a fourth chapter that highlights some practical ways to apply the ideas presented in earlier chapters illustrated with case examples from their Agile, который работает. Как правильно трансформировать бизнес во времена радикальных experience **перемен** Даррелл Ригби,Стив Берез,Сара Элк,2022-08-26 Agile Agile 90 % SAFe Reference Guide Dean Leffingwell, 2016 The Must have Reference Guide for SAFe R Practitioners There are a lot of methods of scale out there but the Scaled Agile Framework is the one lighting up the world Steve Elliot Founder CEO AgileCraft You don t have to be perfect to start SAFe because you learn as you go learning is built in Before SAFe I would not know how to help my teams but now I have many tools to enable the teams My job is really fun and the bottom line is I have never enjoyed my job more Product Manager Fortune 500 Enterprise Captured for the first time in print the SAFe body of knowledge is now available as a handy desktop reference to help you accomplish your mission of building better software and systems Inside you ll find complete coverage of what has until now only been available online at scaledagileframework com The SAFe knowledge base was developed from real world field experience and provides proven success patterns for implementing Lean Agile software and systems development at enterprise scale This book provides comprehensive guidance for work at the enterprise Portfolio Value Stream Program and Team levels including the various roles activities and artifacts that constitute the Framework along with the foundational elements of values mindset principles and practices Education Training Key to Success The practice of SAFe is spreading rapidly throughout the world The majority of Fortune 100 U S companies have certified SAFe practitioners and consultants as do an increasing percentage of the Global 1000 enterprises Case study results visit scaledagileframework com case studies typically include 20 50% increase in productivity 50% increases in quality 30 75% faster time to market Measurable increases in employee engagement and job satisfaction With results like these the demand from enterprises seeking SAFe expertise is accelerating at a dramatic rate Successful implementations may vary in context but share a common attribute a workforce well trained and educated in SAFe practices This book along with authorized training and certification will help you understand how to maximize the value of your role within a SAFe organization The result is greater alignment visibility improved performance throughout the enterprise and ultimately better outcomes for the business Normal 0 false false EN US X NONE X NONE

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