

## Exclusive Interview with Allan Mecham

We recently had the pleasure of interviewing Allan Mecham who heads Arlington Value Management. The firm has established an impressive ten-year record, including a positive return in 2008 despite no reliance on short selling. We are pleased to bring you this interview exclusively in *Portfolio Manager's Review*.



**Allan Mecham**  
Arlington Value

**The Manual of Ideas:** Over the ten years ended December 31st, 2009, the S&P 500 delivered an underwhelming return of negative 9.1%, equaling a 1.0% annual loss. Bruce Berkowitz's Fairholme Fund achieved a net annualized return of 13.2% during the same period, while your fund returned 15.5% annually net of fees. Berkowitz's record has made him somewhat of a "rock star" in the investment business. How come you are still flying below the radar?

*"Taking emotion out of the equation, or at least minimizing it as much as possible, is vitally important and difficult to do if you have investors peering over your shoulder in real time, questioning ideas."*

**Allan Mecham:** Ha! Good question... I'm eagerly awaiting *The Little Book on Becoming a Hedge Fund Rock-Star*. In all seriousness, it's likely a combination of factors (Salt Lake City-based LLC, only \$10+ million under management for the first five years with no serious marketing), but certainly my limitations marketing Arlington are partly to blame. Additionally, and probably the biggest reason for our obscurity, stems from our fanaticism about accepting the "right" capital. Maintaining a culture that's conducive to rational thinking and investment success has been the top priority since inception. We have turned down significant sums of money on many occasions because of this stubborn commitment. As I said in my most recent letter, we get far more satisfaction from producing top returns than from the size of our paycheck... though we're hopeful this distinction won't need to be highlighted for much longer!

Many potential investors require monthly transparency into the portfolio and are overly focused on short-term results. Accepting "hot" money would endanger the culture and my ability to perform. My partner Ben [Raybould] considers it his most critical job to cultivate and maintain a culture that minimizes emotional noise and short-term performance pressures, to which I must say he has done a fantastic job. We believe patience and discipline are critically important to investment success. Taking emotion out of the equation, or at least minimizing it as much as possible, is vitally important and difficult to do if you have investors peering over your shoulder in real time, questioning ideas. That's like telling someone what's wrong with their golf game in the middle of their backswing — it's the last thing you need when you're trying to concentrate and execute a shot.

**MOI:** We could conduct this entire interview simply by revisiting quotes from your past letters, which are a *tour de force*. You recently didn't hold back on your view of certain types of institutional investors: "Many times these gate-keepers of capital have expressed admiration for our results. Yet for them to invest we would need to not only continue to find undervalued stocks, we'd

# Exclusive Interview With Allan Mecham The Manual Of Ideas

**IM Harris**



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The book delves into Exclusive Interview With Allan Mecham The Manual Of Ideas. Exclusive Interview With Allan Mecham The Manual Of Ideas is a vital topic that must be grasped by everyone, from students and scholars to the general public. This book will furnish comprehensive and in-depth insights into Exclusive Interview With Allan Mecham The Manual Of Ideas, encompassing both the fundamentals and more intricate discussions.

1. This book is structured into several chapters, namely:
    - Chapter 1: Introduction to Exclusive Interview With Allan Mecham The Manual Of Ideas
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    - Chapter 3: Exclusive Interview With Allan Mecham The Manual Of Ideas in Everyday Life
    - Chapter 4: Exclusive Interview With Allan Mecham The Manual Of Ideas in Specific Contexts
    - Chapter 5: Conclusion
  2. In chapter 1, the author will provide an overview of Exclusive Interview With Allan Mecham The Manual Of Ideas. This chapter will explore what Exclusive Interview With Allan Mecham The Manual Of Ideas is, why Exclusive Interview With Allan Mecham The Manual Of Ideas is vital, and how to effectively learn about Exclusive Interview With Allan Mecham The Manual Of Ideas.
  3. In chapter 2, this book will delve into the foundational concepts of Exclusive Interview With Allan Mecham The Manual Of Ideas. The second chapter will elucidate the essential principles that need to be understood to grasp Exclusive Interview With Allan Mecham The Manual Of Ideas in its entirety.
  4. In chapter 3, the author will examine the practical applications of Exclusive Interview With Allan Mecham The Manual Of Ideas in daily life. The third chapter will showcase real-world examples of how Exclusive Interview With Allan Mecham The Manual Of Ideas can be effectively utilized in everyday scenarios.
  5. In chapter 4, the author will scrutinize the relevance of Exclusive Interview With Allan Mecham The Manual Of Ideas in specific contexts. The fourth chapter will explore how Exclusive Interview With Allan Mecham The Manual Of Ideas is applied in specialized fields, such as education, business, and technology.
  6. In chapter 5, the author will draw a conclusion about Exclusive Interview With Allan Mecham The Manual Of Ideas. The final chapter will summarize the key points that have been discussed throughout the book.
- The book is crafted in an easy-to-understand language and is complemented by engaging illustrations. It is highly recommended for anyone seeking to gain a comprehensive understanding of Exclusive Interview With Allan Mecham The Manual Of Ideas.

## **Table of Contents Exclusive Interview With Allan Mecham The Manual Of Ideas**

1. Understanding the eBook Exclusive Interview With Allan Mecham The Manual Of Ideas
  - The Rise of Digital Reading Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Advantages of eBooks Over Traditional Books
2. Identifying Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Exploring Different Genres
  - Considering Fiction vs. Non-Fiction
  - Determining Your Reading Goals
3. Choosing the Right eBook Platform
  - Popular eBook Platforms
  - Features to Look for in an Exclusive Interview With Allan Mecham The Manual Of Ideas
  - User-Friendly Interface
4. Exploring eBook Recommendations from Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Personalized Recommendations
  - Exclusive Interview With Allan Mecham The Manual Of Ideas User Reviews and Ratings
  - Exclusive Interview With Allan Mecham The Manual Of Ideas and Bestseller Lists
5. Accessing Exclusive Interview With Allan Mecham The Manual Of Ideas Free and Paid eBooks
  - Exclusive Interview With Allan Mecham The Manual Of Ideas Public Domain eBooks
  - Exclusive Interview With Allan Mecham The Manual Of Ideas eBook Subscription Services
  - Exclusive Interview With Allan Mecham The Manual Of Ideas Budget-Friendly Options
6. Navigating Exclusive Interview With Allan Mecham The Manual Of Ideas eBook Formats
  - ePub, PDF, MOBI, and More
  - Exclusive Interview With Allan Mecham The Manual Of Ideas Compatibility with Devices
  - Exclusive Interview With Allan Mecham The Manual Of Ideas Enhanced eBook Features
7. Enhancing Your Reading Experience

- Adjustable Fonts and Text Sizes of Exclusive Interview With Allan Mecham The Manual Of Ideas
- Highlighting and Note-Taking Exclusive Interview With Allan Mecham The Manual Of Ideas
- Interactive Elements Exclusive Interview With Allan Mecham The Manual Of Ideas
- 8. Staying Engaged with Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Joining Online Reading Communities
  - Participating in Virtual Book Clubs
  - Following Authors and Publishers Exclusive Interview With Allan Mecham The Manual Of Ideas
- 9. Balancing eBooks and Physical Books Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Benefits of a Digital Library
  - Creating a Diverse Reading Collection Exclusive Interview With Allan Mecham The Manual Of Ideas
- 10. Overcoming Reading Challenges
  - Dealing with Digital Eye Strain
  - Minimizing Distractions
  - Managing Screen Time
- 11. Cultivating a Reading Routine Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Setting Reading Goals Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Carving Out Dedicated Reading Time
- 12. Sourcing Reliable Information of Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Fact-Checking eBook Content of Exclusive Interview With Allan Mecham The Manual Of Ideas
  - Distinguishing Credible Sources
- 13. Promoting Lifelong Learning
  - Utilizing eBooks for Skill Development
  - Exploring Educational eBooks
- 14. Embracing eBook Trends
  - Integration of Multimedia Elements
  - Interactive and Gamified eBooks

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