## Writing Effective



As a user,
I can express a business need
in User Story format
to get the IT solution I need





Erik Kamsties, Jennifer Horkoff, Fabiano Dalpiaz

Writing Effective User Stories Thomas and Angela Hathaway, 2013-07-29 WHAT IS THIS BOOK ABOUT This Book Is About the Card User Story Card Criteria Conversation User Stories are a great method for expressing stakeholder requirements whether your projects follow an Agile Iterative or a Waterfall methodology They are the basis for developers to deliver a suitable information technology IT app or application Well structured user stories express a single action to achieve a specific goal from the perspective of a single role When writing user stories stakeholders knowledgeable about the role should focus on the business result that the IT solution will enable while leaving technology decisions up to the developers Good user stories are relevant to the project unambiguous and understandable to knowledge peers The best user stories also contain crucial non functional quality requirements which are the best weapon in the war against unsatisfactory performance in IT solutions This book presents two common user story structures to help you ensure that your user stories have all the required components and that they express the true business need as succinctly as possible It offers five simple rules to ensure that your user stories are the best that they can be That in turn will reduce the amount of time needed in user story elaboration and discussion with the development team This book targets business professionals who are involved with an IT project Product Owners in charge of managing a backlog or Business Analysts working with an Agile team Author's Note The term User Story is a relative new addition to our language and its definition is evolving In today s parlance a complete User Story has three primary components namely the Card the Conversation and the Criteria Different roles are responsible for creating each component The Card expresses a business need A representative of the business community is responsible for expressing the business need Historically and for practical reasons the Card is the User Story from the perspective of the business community Since we wrote this book specifically to address that audience we use the term User Story in that context throughout The Conversation is an ongoing discussion between a developer responsible for creating software that meets the business need and the domain expert s who defined it e g the original author of the Card The developer initiates the Conversation with the domain expert s to define the Criteria and any additional information the developer needs to create the application There is much to be written about both the Conversation and the Criteria but neither component is dealt with in any detail in this publication A well written User Story Card can drastically reduce the time needed for the Conversation It reduces misinterpretations misunderstandings and false starts thereby paving the way for faster delivery of working software We chose to limit the content of this publication to the User Story as understood by the business community to keep the book focused and address the widest possible audience WHO WILL BENEFIT FROM READING THIS BOOK How organizations develop and deliver working software has changed significantly in recent years Because the change was greatest in the developer community many books and courses justifiably target that group There is however an overlooked group of people

essential to the development of software as an asset that have been neglected Many distinct roles or job titles in the business community perform business needs analysis for digital solutions They include Product Owners Business Analysts Requirements Engineers Test Developers Business and Customer side Team Members Agile Team Members Subject Matter Experts SME Project Leaders and Managers Systems Analysts and Designers AND anyone wearing the business analysis hat meaning anyone responsible for defining a future IT solution TOM AND ANGELA S the authors STORY Like all good IT stories theirs started on a project many years ago Tom was the super techie Angela the super SME They fought their way through the 3 year development of a new policy maintenance system for an insurance company They vehemently disagreed on many aspects but in the process discovered a fundamental truth about IT projects The business community Angela should decide on the business needs while the technical team s Tom s job was to make the technology deliver what the business needed Talk about a revolutionary idea All that was left was learning how to communicate with each other without bloodshed to make the project a resounding success Mission accomplished They decided this epiphany was so important that the world needed to know about it As a result they made it their mission and their passion to share this ground breaking concept with the rest of the world To achieve that lofty goal they married and began the mission that still defines their life After over 30 years of living and working together 24x7x365 they are still wildly enthusiastic about helping the victims of technology learn how to ask for and get the digital IT solutions they need to do their jobs better More importantly they are more enthusiastically in love with each other than ever before Getting and Writing IT Requirements in a Lean and Agile World Thomas and Angela Hathaway, 2019-07-15 WHAT IS THIS BOOK ABOUT Communicate Business Needs in an Agile e g Scrum or Lean e g Kanban Environment Problem solvers are in demand in every organization large and small from a Mom and Pop shop to the federal government Increase your confidence and your value to organizations by improving your ability to analyze extract express and discuss business needs in formats supported by Agile Lean and DevOps The single largest challenge facing organizations around the world is how to leverage their Information Technology to gain competitive advantage This is not about how to program the devices it is figuring out what the devices should do The skills needed to identify and define the best IT solutions are invaluable for every role in the organization These skills can propel you from the mail room to the boardroom by making your organization more effective and more profitable Whether you are tasked with defining business needs for a product or existing software need to prove that a digital solution works want to expand your User Story and requirements discovery toolkit or are interested in becoming a Business Analyst this book presents invaluable ideas that you can steal The future looks bright for those who embrace Lean concepts and are prepared to engage with the business community to ensure the success of Agile initiatives WHAT YOU WILL LEARN Learn Step by Step When and How to Define Lean Agile Requirements Agile Lean DevOps and Continuous Delivery do not change the need for good business analysis In this book you will learn how the new software development philosophies influence the discovery expression and

analysis of business needs We will cover User Stories Features and Quality Requirements a k a Non functional Requirements NFR User Story Splitting and Feature Drill down transform business needs into technology solutions Acceptance Tests Scenarios Scenario Outlines and Examples have become a critical part of many Lean development approaches To support this new testing paradigm you will also learn how to identify and optimize Scenario Scenario Outlines and Examples in GIVEN WHEN THEN format Gherkin that are the bases for Acceptance Test Driven Development ATDD and Behavior Driven Development BDD This book presents concrete approaches that take you from day one of a change initiative to the ongoing acceptance testing in a continuous delivery environment The authors introduce novel and innovative ideas that augment tried and true techniques for discovering and capturing what your stakeholders need writing and refining the needs as the work progresses and developing scenarios to verify that the software does what it should Approaches that proved their value in conventional settings have been redefined to ferret out and eliminate waste a pillar of the Lean philosophy Those approaches are fine tuned and perfected to support the Lean and Agile movement that defines current software development In addition the book is chock full of examples and exercises that allow you to confirm your understanding of the presented ideas WHO WILL BENEFIT FROM READING THIS BOOK How organizations develop and deliver working software has changed significantly in recent years Because the change was greatest in the developer community many books and courses justifiably target that group There is however an overlooked group of people essential to the development of software as an asset that have been neglected Many distinct roles or job titles in the business community perform business needs analysis for digital solutions They include Product Owners Business Analysts Requirements Engineers Test Developers Business and Customer side Team Members Agile Team Members Subject Matter Experts SME Project Leaders and Managers Systems Analysts and Designers AND anyone wearing the business analysis hat meaning anyone responsible for defining a future IT solution TOM AND ANGELA S the authors STORY Like all good IT stories theirs started on a project many years ago Tom was the super techie Angela the super SME They fought their way through the 3 year development of a new policy maintenance system for an insurance company They vehemently disagreed on many aspects but in the process discovered a fundamental truth about IT projects The business community Angela should decide on the business needs while the technical team s Tom s job was to make the technology deliver what the business needed Talk about a revolutionary idea All that was left was learning how to communicate with each other without bloodshed to make the project a resounding success Mission accomplished They decided this epiphany was so important that the world needed to know about it As a result they made it their mission and their passion to share this ground breaking concept with the rest of the world To achieve that lofty goal they married and began the mission that still defines their life After over 30 years of living and working together 24x7x365 they are still wildly enthusiastic about helping the victims of technology learn how to ask for and get the IT solutions they need to do their jobs better More importantly they are more enthusiastically in love with each other than ever before **Learning Agile** Andrew

Stellman, Jennifer Greene, 2014-11-12 Learning Agile is a comprehensive guide to the most popular agile methods written in a light and engaging style that makes it easy for you to learn Agile has revolutionized the way teams approach software development but with dozens of agile methodologies to choose from the decision to go agile can be tricky This practical book helps you sort it out first by grounding you in agile s underlying principles then by describing four specific and well used agile methods Scrum extreme programming XP Lean and Kanban Each method focuses on a different area of development but they all aim to change your team s mindset from individuals who simply follow a plan to a cohesive group that makes decisions together Whether you re considering agile for the first time or trying it again you ll learn how to choose a method that best fits your team and your company Understand the purpose behind agile s core values and principles Learn Scrum s emphasis on project management self organization and collective commitment Focus on software design and architecture with XP practices such as test first and pair programming Use Lean thinking to empower your team eliminate waste and deliver software fast Learn how Kanban's practices help you deliver great software by managing flow Adopt agile practices and principles with an agile coach **Basics of Scrum** IFIRMA, 2023-01-01 Do you want to understand the basics of the most popular Agile methodology Download our FREE EBOOK and get up to 80 pages of comprehensive knowledge about SCRUM Find out what Scrum is download our free course on the most popular Agile framework What will you find in the e book about Scrum A glossary of Scrum terms Core values of Scrum that determine team's success An explanation of Scrum roles their responsibilities relationships between each of them and challenges that they face An in depth explanation of Scrum team developments stages Artifacts used in Scrum methodology to define features of the product and also necessary activities related to creation process An extended description of Scrum events that take place in a project and specify duration of each sprint How to deal with problems occurring during team's work and manage effective workflow An easy way to create good User Story Most common mistakes made in Scrum methodology and how to recognize them and avoid in the future Practical tools such as burndown chart Kanban boards velocity chart that you can implement in your projects Useful metrics describing achieved results like burnup chart or cumulative flow diagram The Real Captain JAYAKISHOR BAYADI,2023-11-18 The Real Captain is a helpful guide for any aspiring or practising Business Analyst BA Instead of merely discussing theories the book presents real world scenarios and offers real practical insights It addresses crucial questions like what BAs do in real projects their challenges and how they apply theoretical concepts during business analysis to make their work effective productive and thus projects successful The author Jayakishor aims to assist readers in succeeding as BAs by providing valuable information and practice exercises The book includes self assessments to determine if you are well suited for the job numerous questions for learning and guidance for interviews CVs and LinkedIn profiles It serves as a valuable resource for IT professionals or those aspiring to become BAs professionals from other fields seeking a transition to a Business Analysis role or newcomers who wish to comprehend the role of a BA in an IT project Throughout the book the

author aims to empower readers with the insights and preparation needed to excel as a BA thus empowering readers to navigate complex professional situations confidently Security Architecture for Hybrid Cloud Mark Buckwell, Stefaan Van daele, Carsten Horst, 2024-07-25 As the transformation to hybrid multicloud accelerates businesses require a structured approach to securing their workloads Adopting zero trust principles demands a systematic set of practices to deliver secure solutions Regulated businesses in particular demand rigor in the architectural process to ensure the effectiveness of security controls and continued protection This book provides the first comprehensive method for hybrid multicloud security integrating proven architectural techniques to deliver a comprehensive end to end security method with compliance threat modeling and zero trust practices This method ensures repeatability and consistency in the development of secure solution architectures Architects will learn how to effectively identify threats and implement countermeasures through a combination of techniques work products and a demonstrative case study to reinforce learning You ll examine The importance of developing a solution architecture that integrates security for clear communication Roles that security architects perform and how the techniques relate to nonsecurity subject matter experts How security solution architecture is related to design thinking enterprise security architecture and engineering How architects can integrate security into a solution architecture for applications and infrastructure using a consistent end to end set of practices How to apply architectural thinking to the development of new security solutions About the authors Mark Buckwell is a cloud security architect at IBM with 30 years of information security experience Carsten Horst with more than 20 years of experience in Cybersecurity is a certified security architect and Associate Partner at IBM Stefaan Van daele has 25 years experience in Cybersecurity and is a Level 3 certified security architect at IBM Agile by Design Rachel Alt-Simmons, 2015-10-12 Achieve greater success by increasing the agility of analytics lifecycle management Agile by Design offers the insight you need to improve analytic lifecycle management while integrating the right analytics projects into different frameworks within your business You will explore in depth what analytics projects are and why they are set apart from traditional development initiatives Beyond merely defining analytics projects Agile by Design equips you with the information you need to apply agile methodologies in a way that tailors your approach to individual initiatives and the needs of your projects and team Lifecycle management is a complex subject area and with the increasingly important integration of analytics into multiple facets of business models understanding how to use agile tools while managing a product lifecycle is essential to maintaining a competitive edge in today s professional world Gain an understanding of the principles processes and practices associated with effective analytic lifecycle management Discover techniques that will enable you to successfully initiate plan and execute analytic development projects with an eye for the opportunity to engage agile methodologies Understand agile development frameworks Identify which agile methodologies are best for different frameworks and how to apply them throughout the analytic development lifecycle With analytics becoming increasingly important in today s business world you need to understand and apply agile

methodologies in order to meet rising standards of efficiency and effectiveness Agile by Design is the perfect reference for project managers CFOs IT managers and marketing managers who want to cultivate a relevant forward thinking lifecycle API Analytics for Product Managers Deepa Goyal, Kin Lane, 2023-02-21 Research strategize market and management style continuously measure the effectiveness of APIs to meet your SaaS business goals with this practical handbook Key FeaturesTransform your APIs into revenue generating entities by turning them into productsMeet your business needs by improving the way you research strategize market and measure resultsCreate and implement a variety of metrics to promote growthBook Description APIs are crucial in the modern market as they allow faster innovation But have you ever considered your APIs as products for revenue generation API Analytics for Product Managers takes you through the benefits of efficient researching strategizing marketing and continuously measuring the effectiveness of your APIs to help grow both B2B and B2C SaaS companies Once you we been introduced to the concept of an API as a product this fast paced guide will show you how to establish metrics for activation retention engagement and usage of your API products as well as metrics to measure the reach and effectiveness of documentation an often overlooked aspect of development Of course it s not all about the product as any good product manager knows you need to understand your customers needs expectations and satisfaction too Once you ve gathered your data you ll need to be able to derive actionable insights from it This is where the book covers the advanced concepts of leading and lagging metrics removing bias from the metric setting process and bringing metrics together to establish long and short term goals By the end of this book you ll be perfectly placed to apply product management methodologies to the building and scaling of revenue generating APIs What you will learnBuild a long term strategy for an APIExplore the concepts of the API life cycle and API maturityUnderstand APIs from a product management perspectiveCreate support models for your APIs that scale with the productApply user research principles to APIsExplore the metrics of activation retention engagement and churnCluster metrics together to provide contextExamine the consequences of gameable and vanity metricsWho this book is for If you re a product manager engineer or product executive charged with making the most of APIs for your SaaS business then this book is for you Basic knowledge of how APIs work and what they do is essential before you get started with this book since the book covers the analytical side of measuring their performance to help your business grow Agile Testing Lisa Crispin, Janet Gregory, 2009 Crispin and Gregory define agile testing and illustrate the tester's role with examples from real agile teams. They teach you how to use the agile testing quadrants to identify what testing is needed who should do it and what tools might help The book chronicles an agile software development iteration from the viewpoint of a tester and explains the seven key success factors of agile testing

Universal Access in Human-Computer Interaction. Applications and Practice Margherita Antona, Constantine Stephanidis, 2020-07-10 This two volume set of LNCS 12188 and 12189 constitutes the refereed proceedings of the 14th International Conference on Universal Access in Human Computer Interaction UAHCI 2020 held as part of the 22nd

International Conference HCI International 2020 which took place in Copenhagen Denmark in July 2020 The conference was held virtually due to the COVID 19 pandemic The total of 1439 papers and 238 posters have been accepted for publication in the HCII 2020 proceedings from a total of 6326 submissions UAHCI 2020 includes a total of 80 regular papers which are organized in topical sections named Design for All Theory Methods and Practice User Interfaces and Interaction Techniques for Universal Access Web Accessibility Virtual and Augmented Reality for Universal Access Robots in Universal Access Technologies for Autism Spectrum Disorders Technologies for Deaf Users Universal Access to Learning and Education Social Media Digital Services Inclusion and Innovation Intelligent Assistive Environments *Artificial Intelligence Applications for* Improved Software Engineering Development: New Prospects Meziane, Farid, Vadera, Sunil, 2009-07-31 This book provides an overview of useful techniques in artificial intelligence for future software development along with critical assessment for further advancement Provided by publisher Technologies for the Wireless Future Klaus David, 2008-09-15 The third volume of the influential WWRF Book of Visions of research and trends in mobile communications has been fully updated It includes three new chapters on flexible spectrum use ultra broadband convergent home area networks and the system concept Visions from manufacturers network operators research institutes and academia from all over world are captured by the WWRF in one comprehensive single point of reference Technologies for the Wireless Future Volume 3 describes the expectations and requirements of a user in the future wireless world between 2010 and 2017 This will enable readers to prioritise research topics based on the provision of cost effective solutions This book is ideal for researchers from both academia and industry as well as engineers managers strategists and regulators WWRF has become highly influential on the future of wireless communication You can see the evidence already as many of the concepts described in the very first Book of Vision have been adopted in today s wireless implementations. The organization brings together the long range views of academia with the practical constraints and requirements of industry This is a powerful combination Mark Pecen Vice President Research In Motion Limited The WWRF Book of Vision series of books are an invaluable source of information for key thoughts and technology developments in wireless and mobile communication The comprehensiveness and diversified nature of its research reports and results can prove to be a very useful tool in planning and developing the next generation network and services Bill Huang General Manager China Mobile Research As mobile broadband becomes part of our daily lives in the same way that mobile telephony has done and helps us to support important issues such as health care education and many other priorities WWRF is again exploring the options for mobile and wireless systems in its third edition of the Book of Visions Earlier versions have helped to reach global consensus on research objectives reduce investment risk and generate critical mass in research efforts The third book of visions provides key insights into the international academic and commercial discussion on tomorrows hot topics in mobile research H kan Eriksson Senior Vice President CTO Ericsson Mobile Information Communication Technologies Adoption in Developing Countries Ahmed Gad Abdel-Wahab, Ahmed

Ahmed A. El-Masry, 2011-01-01 This book reviews different approaches and methodologies used in dealing with issues related to mobile ICTs and presents successful examples mobile ICT adoption in developing countries addressesing the impact of Human Centered Design Masaaki culture on mobile ICT adoption and deployment Provided by publisher Kurosu, 2009-07-14 The 13th International Conference on Human Computer Interaction HCI Inter tional 2009 was held in San Diego California USA July 19 24 2009 jointly with the Symposium on Human Interface Japan 2009 the 8th International Conference on Engineering Psychology and Cognitive Ergonomics the 5th International Conference on Universal Access in Human Computer Interaction the Third International Conf ence on Virtual and Mixed Reality the Third International Conference on Internati alization Design and Global Development the Third International Conference on Online Communities and Social Computing the 5th International Conference on Augmented Cognition the Second International Conference on Digital Human Mod ing and the First International Conference on Human Centered Design A total of 4 348 individuals from academia research institutes industry and gove mental agencies from 73 countries submitted contributions and 1 397 papers that were judged to be of high scientific quality were included in the program These papers dress the latest research and development efforts and highlight the human aspects of the design and use of computing systems. The papers accepted for presentation thoroughly cover the entire field of human computer interaction addressing major advances in knowledge and **Requirements Engineering: Foundation for Software** effective use of computers in a variety of application areas **Quality** Erik Kamsties, Jennifer Horkoff, Fabiano Dalpiaz, 2018-02-28 This book constitutes the proceedings of the 24th International Working Conference on Requirements Engineering Foundation for Software Quality REFSQ 2018 held in Utrecht The Netherlands in March 2018 The 23 full and 2 invited talks papers presented in this volume were carefully reviewed and selected from 57 submissions The papers were organized in topical sections named RE in Industrial Practice NLP in Theory and Practice Empirical Insights into Traceability Taming Ambiguity Large Scale RE Quality Requirements User and Job Stories Requirements Alignment RE Previews and Visions Big Data Mindmapping and Requirements Modeling

Research Anthology on Agile Software, Software Development, and Testing Management Association, Information Resources, 2021-11-26 Software development continues to be an ever evolving field as organizations require new and innovative programs that can be implemented to make processes more efficient productive and cost effective Agile practices particularly have shown great benefits for improving the effectiveness of software development and its maintenance due to their ability to adapt to change It is integral to remain up to date with the most emerging tactics and techniques involved in the development of new and innovative software The Research Anthology on Agile Software Software Development and Testing is a comprehensive resource on the emerging trends of software development and testing This text discusses the newest developments in agile software and its usage spanning multiple industries Featuring a collection of insights from diverse authors this research anthology offers international perspectives on agile software Covering topics such as global

software engineering knowledge management and product development this comprehensive resource is valuable to software developers software engineers computer engineers IT directors students managers faculty researchers and academicians

A Practical Guide to Distributed Scrum (Adobe Reader) Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn t to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization

Adaptive Information Jeffrey T. Pollock, Ralph Hodgson, 2004-11-11 New Paradigm for considering application integration and B2Bproblems Heightens the importance of conveying meaning between systems Addresses movement in the EAI space toward more data handling capabilities Offers a solution for the multitude of managers disconnected with the latest technologies Leverages the technical advances made in complex data integration over 15 years Shifts the focus from technology solutions to information solutions Relies heavily on the use of practical examples tips definitions and soapbox excerpts throughout the main body oftext Innovation Happens Elsewhere Ron Goldman, Richard P. Gabriel, 2005-04-25 It s a plain fact regardless of how smart creative and innovative your organization is there are more smart creative and innovative people outside your organization than inside Open source offers the possibility of bringing more innovation into your business by building a creative community that reaches beyond the barriers of the business The key is developing a web driven community where new types of collaboration and creativity can flourish Since 1998 Ron Goldman and Richard Gabriel

have been helping groups at Sun Microsystems understand open source and advising them on how to build successful communities around open source projects In this book the authors present lessons learned from their own experiences with open source as well as those from other well known projects such as Linux Apache and Mozilla Winner of 2006 Jolt Productivity Award for General Books Describes how open source development works and offers persuasive reasons for using it to help achieve business goals Shows how to use open source in day to day work discusses the various licenses in use and describes what makes for a successful project Written in an engaging style for executives managers and engineers that addresses the human and business issues involved in open source development as well as its history philosophy and future

System Engineering Analysis, Design, and Development Charles S. Wasson, 2015-11-16 Praise for the first edition This excellent text will be useful to everysystem engineer SE regardless of the domain It covers ALLrelevant SE material and does so in a very clear methodical fashion. The breadth and depth of the author's presentation of SE principles and practices is outstanding Philip Allen This textbook presents a comprehensive step by step guide to System Engineering analysis design and development via anintegrated set of concepts principles practices and methodologies. The methods presented in this text apply to any typeof human system small medium and large organizational systems and system development projects delivering engineered systems orservices across multiple business sectors such as medical transportation financial educational governmental aerospace anddefense utilities political and charity among others Provides a common focal point for bridgingthe gap between and unifying System Users System Acquirers multi discipline System Engineering and Project Functional and Executive Management education knowledge and decision making for developing systems products or services Each chapter provides definitions of key terms guiding principles examples author's notes real worldexamples and exercises which highlight and reinforce key SE specificationdevelopment system architecture development User Centric SystemDesign UCSD interface definition systemintegration and Verification Life Cycle requirements Phases Modes SE Process Requirements Derivation System ArchitectureDevelopment User Centric System Design UCSD EngineeringStandards Coordinate Systems and Conventions et al Thoroughly illustrated with end of chapter exercises and numerous case studies and examples Systems EngineeringAnalysis Design and Development Second Edition is a primarytextbook for multi discipline engineering system analysis and project management undergraduate graduate level students and avaluable reference for professionals

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