

Work Rules!

by Laszlo Bock

1. Mission-driven culture fosters innovation and employee satisfaction

"If you believe people are fundamentally good, then as an entrepreneur, team member, team leader, manager, or CEO, you should act in a...

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Work Rules By Laszlo Bock

Laszlo Bock

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Work Rules! Laszlo Bock, 2015-04-01 Google receives over 1 500 000 unique applications for jobs every year This book shows you why How to learn from your best employees and your worst Why you should only hire people who are smarter than you are Take away managers powers over employees And why not to trust your gut instinct We spend more time working than doing anything else in life It's not right that the experience should be so demotivating and dehumanizing So says Laszlo Bock visionary head of People Operations at the company that transformed how the world interacts with knowledge this insight is the heart of his brilliant first book A compelling manifesto with the potential to change how we work and live Work Rules offers both a new philosophy of the new world of work and a blueprint for attracting the most spectacular talent and ensuring the brightest and best prosper Your workplace and how you treat your employees has a huge effect on your success In twelve vivid chapters Bock lays out a series of surprising lessons from a range of industries from household names to little known innovators He also takes us inside one of history s most explosively successful businesses to reveal why Google is consistently rated one of the best places to work in the world His years of experience are distilled into a series of entertaining principles that are easy to put into action whether you re a team of one or a team of thousands Work Rules shows how to strike a balance between creativity and structure leading to success you can measure in quality of life as well as market share Read it to build a better company from within rather than from above read it to reawaken your joy in what you do The way we work is changing are you Work Rules! Laszlo Bock, 2016-02-24 Die Arbeitswelt ndert sich Sind Sie bereit daf r Warum Sie ausschlie lich Leute einstellen sollten die besser sind als Sie Was Sie von Ihren besten und schw chsten Mitarbeitern lernen k nnen Warum Sie den Managern Macht entziehen sollten Weshalb Sie Entwicklung nicht mit Leistungsmanagement verwechseln d rfen Warum Sie unfair entlohnen sollten Google schreibt an unserer Kulturgeschichte Work Rules zeigt mit verbl ffender Offenheit wie eines der innovativsten Biotope funktioniert Auf Basis einer nicht hintergehbaren Mission pr sentiert Laszlo Bock ein experimentelles und evidenzbasiertes People Management Am Ende sehen wir einige unverr ckbare Regeln aber vor allem eine F lle ber die Eigenverantwortung des Einzelnen herausreichenden Gestaltungsm glichkeiten Hierauf kann und muss nun jeder selbst aufsetzen Prof Dr J rgen Weibler Autor des Standardwerkes Personalf hrung Wer verbringen die meiste Zeit unseres Lebens am Arbeitsplatz Es kann deshalb nicht richtig sein wenn hier unsere Erfahrungen von Demotivation Unfreundlichkeit und Menschenverachtung gepr gt sind sagt Laszlo Bock Damit beschreibt er den Kern seines Buches Work Rules ein fesselndes Manifest mit dem Potenzial die Art und Weise wie wir arbeiten zu ver ndern Google geh rt zu den attraktivsten Arbeitgebern weltweit und erh lt i hrlich etwa zwei Millionen Bewerbungen fr wenige Tausend offener Stellen Was macht Google so attraktiv Die Personalauswahl ist hrter als an den Universit ten Harvard Yale oder Princeton und doch zieht das Unternehmen die talentiertesten Menschen an Warum bekommen einige Mitarbeiter bestimmte Sozialleistungen andere aber wiederum nicht Warum verbringt das Unternehmen

so viel Zeit mit der Einstellung eines Mitarbeiters Und stimmt es dass die Mitarbeiter mit 20 % ihrer Arbeitszeit tun k nnen was sie wollen Work Rules zeigt wie eine Balance zwischen Kreativit t und Struktur in Organisationen hergestellt werden kann die zu nachweisbarem Erfolg f hrt und zwar in der Lebensqualit t der Mitarbeiter und den Marktanteilen des Unternehmens Das Erfolgsgeheimnis von Google im Umgang mit seinen Mitarbeitern l sst sich kopieren in gro en wie in kleinen Organisationen von einzelnen Mitarbeitern wie von Managern Nicht in jeder Firma ist es m glich Verg nstigungen wie kostenlose Mahlzeiten zu gew hren aber buchst blich jeder kann nachmachen was Google ganz besonders auszeichnet Laszlo Bock leitet das Personalressort bei Google einschlie lich aller Bereiche die mit der Anwerbung Entwicklung und Mitarbeiterbindung zu tun haben von denen es weltweit ber 50 000 an mehr als 70 Standorten gibt W hrend seiner Zeit bei Google wurde das Unternehmen ber 100 Mal zum herausragenden Arbeitgeber erkl rt darunter auch die Auszeichnung als 1 Best Company to Work for in den USA Argentinien Australien Brasilien Kanada Frankreich Indien Irland Italien Japan Korea Mexiko den Niederlanden Polen Russland der Schweiz und Gro britannien 2010 wurde er vom Magazin Human Resource Executive als Human Resources Executive of the Year ausgezeichnet 2014 gelangte Laszlo als einziger HR Executive auf der Liste der zehn einflussreichsten Menschen im Bereich HR des Jahrzehnts Summary of Laszlo Bock's Work Rules! by Swift Reads Swift Reads, 2019-06-28 Work Rules Insights from Inside Google That Will Transform How You Live and Lead 2015 by Laszlo Bock describes the unorthodox methods Google uses to hire and retain the most talented employees Google's founders Larry Page and Sergey Brin knew they wanted to create the world's best search engine Purchase this in depth summary to Führungsinstrumente aus dem Silicon Valley Sven Grote, Rüdiger Goyk, 2017-11-29 Dieses Werk gibt learn more einen berblick ber neue Managementkonzepte wie Agile F hrung Design Thinking Scrum oder Holacracy und zeigt anhand vieler Best Cases wie diese in der F hrungspraxis eingesetzt werden k nnen Ein Blick auf neue Instrumente der Zukunft beleuchtet Trends wie Lean Start up und viele mehr Renommierte Autoren aus Wissenschaft und Praxis teilen ihr Wissen ber bestehende Instrumente aus der neuen Arbeitswelt und zeigen auch welche Kompetenzen n tig sind um diese im Unternehmen erfolgreich ein und umzusetzen Summary of Laszlo Bock's Work Rules! by Swift Reads Swift Reads, 2019-03 Work Rules Insights from Inside Google That Will Transform How You Live and Lead 2015 by Laszlo Bock describes the unorthodox methods Google uses to hire and retain the most talented employees Google's founders Larry Page and Sergey Brin knew they wanted to create the world's best search engine Purchase this in depth summary to learn more

Product Management: Understanding Business Context and Focus Asomi Ithia,2019-08-06 Product management starts here Before building and managing products in mid to large organisations product people need to understand the organisation s aims strategies and culture and what they mean for them Product Management Understanding Business Context and Focus explores how business context and focus relate to and impact product management from the organisation s vision statement to objectives strategy values and culture Looking specifically at what each encompasses the book

examines the different approaches taken by organisations and how this flows down to and can be navigated by product people Product Management Understanding Business Context and Focus is the second of a four book series Together the books are designed to provide a straight talking and pragmatic approach to the creation delivery and management of products in such a way that creates value for your customers and business The Gentle Art of Leadership Brian Donovan, Dean Phelan, 2024-11-12 What makes leaders great The writing is on the wall Quantitative and qualitative research indicate they consistently practise a Gentle Art of Leadership Firsthand analyses of more than six thousand 360o feedback reports Over 50 one on one interviews with Leaders Reflections on hundreds of Executive Coaching sessions Review of over 160 books and articles on leadership Our own experiences as CEOs A compelling guide and handbook for anyone in a leadership role This Gentle Art of Leadership cuts against the grain of the often held view that great leaders CEOs and team coaches are charismatic extroverted forceful characters with powerful egos and that we need such big personalities to transform our companies organisations sporting teams and nations Sometimes this view proves to be true and we remember such characters But more often the greatest leaders who leave the greatest legacies have a powerful mixture of personal humility integrity and indomitable will for forwarding the health success and long term prosperity of their organisation and people They seem to get the best out of others by genuinely treating them with dignity and respect whilst focused on **Humanocracy** Gary Hamel, Michele Zanini, 2020-08-18 A Wall Street Journal Bestseller In a world of strategic outcomes unrelenting change and unprecedented challenges we need organizations that are resilient and daring Unfortunately most organizations overburdened by bureaucracy are sluggish and timid In the age of upheaval top down power structures and rule choked management systems are a liability They crush creativity and stifle initiative As leaders employees investors and citizens we deserve better We need organizations that are bold entrepreneurial and as nimble as change itself Hence this book In Humanocracy Gary Hamel and Michele Zanini make a passionate data driven argument for excising bureaucracy and replacing it with something better Drawing on more than a decade of research and packed with practical examples Humanocracy lays out a detailed blueprint for creating organizations that are as inspired and ingenious as the human beings inside them Critical building blocks include Motivation Rallying colleagues to the challenge of busting bureaucracy Models Leveraging the experience of organizations that have profitably challenged the bureaucratic status quo Mindsets Escaping the industrial age thinking that frustrates progress Mobilization Activating a pro change coalition to hack outmoded management systems and processes Migration Embedding the principles of humanocracy ownership markets meritocracy community openness experimentation and paradox in your organization s DNA If you ve finally run out of patience with bureaucratic bullshit If you want to build an organization that can outrun change If you re committed to giving every team member the chance to learn grow and contribute then this book s for you Whatever your role or title Humanocracy will show you how to launch an unstoppable movement to equip and empower everyone in your organization to be their best and to do

their best The ultimate prize an organization that s fit for the future and fit for human beings The Intrapreneur's **Journey** Hugh Molotsi, Mjumo Mzyece, Ogundiran Soumonni, Jeff Zias, 2023-05-01 An essential business guide on how to develop an organization s innovation culture and internal entrepreneurs intrapreneurs The Intrapreneur s Journey Empowering Employees to Drive Growth is an essential guide on effectively creating and implementing a sustainable culture of innovation and entrepreneurship within organizations The book is based on the insight that established organizations see continuous delivery of innovative products services and processes when they enable teams of entrepreneurial employees to think and behave like start ups Three qualities make this book unique First it explores the theory and practice of intrapreneurship and innovation with a particular but not exclusive focus on key issues in African contexts Second it includes a large diverse set of instructive examples and case studies of intrapreneurship and innovation in organizations in Africa And third it features a useful toolkit the Intrapreneurship Empowerment Model a simple yet complete implementation framework The book includes key resources of practical real world tools and assets used by some of the world's most intrapreneurial and innovative organizations The Intrapreneur's Journey adds value for both practitioners and scholars of intrapreneurship and innovation in Africa and other parts of the world **Talent Fix Volume 2** Tim Sackett, 2024-04-19 Corporate recruiting has been broken for decades but fixing it is easier than you think The Talent Fix offers a practical scalable blueprint for transforming talent acquisition into a strategic results driven function With step by step guidance and real world stories from top performing organizations the book shows how to apply simple organizational designs technologies and best practices to dramatically improve recruiting outcomes Whether you re starting from scratch or optimizing an existing function this guide helps HR leaders and recruiters build the systems and culture needed to consistently attract top talent Smart straightforward and packed with proven solutions it s the playbook every talent acquisition leader needs The Employee Experience Advantage Jacob Morgan, 2017-03-01 Research Shows Organizations That Focus on Employee Experience Far Outperform Those That Don t Recently a new type of organization has emerged one that focuses on employee experiences as a way to drive innovation increase customer satisfaction find and hire the best people make work more engaging and improve overall performance The Employee Experience Advantage is the first book of its kind to tackle this emerging topic that is becoming the 1 priority for business leaders around the world Although everyone talks about employee experience nobody has really been able to explain concretely what it is and how to go about designing for it until now How can organizations truly create a place where employees want to show up to work versus need to show up to work For decades the business world has focused on measuring employee engagement meanwhile global engagement scores remain at an all time low despite all the surveys and institutes that been springing up tackle this problem Clearly something is not working Employee engagement has become the short term adrenaline shot that organizations turn to when they need to increase their engagement scores Instead we have to focus on designing employee experiences which is the long term organizational design that leads to

engaged employees This is the only long term solution Organizations have been stuck focusing on the cause instead of the effect The cause is employee experience the effect is an engaged workforce Backed by an extensive research project that looked at over 150 studies and articles featured extensive interviews with over 150 executives and analyzed over 250 global organizations this book clearly breaks down the three environments that make up every single employee experience at every organization around the world and how to design for them These are the cultural technological and physical environments This book explores the attributes that organizations need to focus on in each one of these environments to create COOL spaces ACE technology and a CELEBRATED culture Featuring exclusive case studies unique frameworks and never before seen research The Employee Experience Advantage guides readers on a journey of creating a place where people actually want to show up to work Readers will learn The trends shaping employee experience How to evaluate their own employee experience using the Employee Experience Score What the world's leading organizations are doing around employee experience How to design for technology culture and physical spaces The role people analytics place in employee experience Frameworks for how to actually create employee experiences The role of the gig economy The future of employee experience Nine types of organizations that focus on employee experience And much more There is no question that engaged employees perform better aspire higher and achieve more but you can t create employee engagement without designing employee experiences first It's time to rethink your strategy and implement a real world framework that focuses on how to create an organization where people want to show up to work The Employee Experience Advantage shows you how to do just that

Recommendation Engines Michael Schrage, 2020-09-01 How companies like Amazon and Netflix know what you might also like the history technology business and social impact of online recommendation engines Increasingly our technologies are giving us better faster smarter and more personal advice than our own families and best friends Amazon already knows what kind of books and household goods you like and is more than eager to recommend more YouTube and TikTok always have another video lined up to show you Netflix has crunched the numbers of your viewing habits to suggest whole genres that you would enjoy In this volume in the MIT Press s Essential Knowledge series innovation expert Michael Schrage explains the origins technologies business applications and increasing societal impact of recommendation engines the systems that allow companies worldwide to know what products services and experiences you might also like Schrage offers a history of recommendation that reaches back to antiquity s oracles and astrologers recounts the academic origins and commercial evolution of recommendation engines explains how these systems work discussing key mathematical insights including the impact of machine learning and deep learning algorithms and highlights user experience design challenges He offers brief but incisive case studies of the digital music service Spotify ByteDance the owner of TikTok and the online personal stylist Stitch Fix Finally Schrage considers the future of technological recommenders Will they leave us disappointed and dependent or will they help us discover the world and ourselves in novel and serendipitous ways

Bets On Me Larry Morrow, 2018-01-09 ALL BETS ON ME is a self help book and an account of a young man who grew up in the city of New Orleans with a vision and a drive to achieve the American Dream The book depicts the early struggles of a kid who embodied the entrepreneurial hustle of his celebrity role models that eventually manifested into doing business with the same celebrity figures he idolized growing up This narrative highlights the true value in building solid relationships through business and real life encounters In pursuit of success life will present pivotal moments that require strategic and intentional relationship building ALL BETS ON ME prepares the reader to aggressively maximize those moments and translate an ordinary relationship into a lucrative one More importantly this publication delivers a vital message to the reader In the game of life every day is a gamble and even when the odds are stacked against you roll the dice and always make the best bet ever bet it all on you Culture Wins William Vanderbloemen, 2018-03-20 What could your company accomplish if it could attract and retain employees who buy into your organization s mission 100% Culture Wins is a practical yet challenging modern guidebook for organizations that want to own the future Its firsthand insights into building a contagious culture will drive sustainable growth and innovation for any organization You will build a healthy workplace increase revenue and change the world with the lessons you ll learn Stop losing employees grow your team and build a contagious company culture that outlasts the competition There are books on general team building there are books on workplace best practices and there are books on leadership but there is not a book that shows forward thinking leaders how to integrate it into today s new job hopping culture William Vanderbloemen uses his company s proven experience in staffing and organizational consulting to provide a global perspective of effective thriving cultures and how to create them Design of Innovation Processes Darrell Velegol, 2023-08-22 Design of Innovation Processes Flow from Idea to Market Launch with Higher Speed and Value Time after Time introduces the concept of seeing innovation as a type of process manufacturing operation and offers a coherent set of principles that will accelerate innovation in the chemical processing industries The book provides actionable practices for innovating chemically related products and services faster and with higher value The author shows that by coordinating an Integrated Innovation Team IIT consisting of R D marketing manufacturing regulatory toxicology analytical legal finance VP level leadership sustainability and other functions it s possible to increase innovation throughput The author Dr Darrell Velegol Distinguished Professor of Chemical Engineering at Penn State University sees ineffective innovation processes as the reason why chemical process industries are growing less than industries like digitech hence he provides valuable information in this updated resource Explains in detail how to form Integrated Innovation Teams IIT Helps identify bottlenecks where innovation processes might be stalling out Suggests valuable questions and multiple hypotheses VQs and MHs that help users ask clear questions and test against clearly stated hypotheses Software Engineering at Google Titus Winters, Tom Manshreck, Hyrum Wright, 2020-02-28 Today software engineers need to know not only how to program effectively but also how to develop proper engineering practices to make their codebase sustainable and healthy This book

emphasizes this difference between programming and software engineering How can software engineers manage a living codebase that evolves and responds to changing requirements and demands over the length of its life Based on their experience at Google software engineers Titus Winters and Hyrum Wright along with technical writer Tom Manshreck present a candid and insightful look at how some of the world's leading practitioners construct and maintain software This book covers Google's unique engineering culture processes and tools and how these aspects contribute to the effectiveness of an engineering organization You ll explore three fundamental principles that software organizations should keep in mind when designing architecting writing and maintaining code How time affects the sustainability of software and how to make your code resilient over time How scale affects the viability of software practices within an engineering organization What trade offs a typical engineer needs to make when evaluating design and development decisions Winning with Data Tomasz Tunguz, Frank Bien, 2016-05-26 Crest the data wave with a deep cultural shift Winning with Data explores the cultural changes big data brings to business and shows you how to adapt your organization to leverage data to maximum effect Authors Tomasz Tunguz and Frank Bien draw on extensive background in big data business intelligence and business strategy to provide a blueprint for companies looking to move head on into the data wave Instrumentation is discussed in detail but the core of the change is in the culture this book provides sound guidance on building the type of organizational culture that creates and leverages data daily in every aspect of the business Real world examples illustrate these important concepts at work you ll learn how data helped Warby Parker disrupt a 13 billion monopolized market how ThredUp uses data to process more than 20 thousand items of clothing every day how Venmo leverages data to build better products how HubSpot empowers their salespeople to be more productive and more From decision making and strategy to shipping and sales this book shows you how data makes better business Big data has taken on buzzword status but there is little real guidance for companies seeking everyday business data solutions. This book takes a deeper look at big data in business and shows you how to shift internal culture ahead of the curve Understand the changes a data culture brings to companies Instrument your company for maximum benefit Utilize data to optimize every aspect of your business Improve decision making and transform business strategy Big data is becoming the number one topic in business yet no one is asking the right questions Leveraging the full power of data requires more than good IT organization wide buy in is essential for long term success Winning with Data is the expert guide to making data work for your business and your needs What works Iris Bohnet, 2017-08-29 Die finf besten amerikanischen Orchester hatten jahrzehntelang einen Frauenanteil von insgesamt 5 Prozent Beim Vorspielen vor den m nnlichen Jurys fielen die Kandidatinnen regelm ig durch Offenbar sind Frauen die schlechteren Musiker Oder doch nicht Als eine der Jurys nicht mehr sehen konnte ob ein Mann oder eine Frau spielte stieg die Quote pl tzlich dramatisch an Alles was es dazu brauchte war ein Vorhang Bei der Einstellung bei der Bef rderung beim Gehalt berall werden Frauen massiv benachteiligt Die Harvard Professorin Iris Bohnet zeigt in ihrem brillanten Buch What

works dass die Ursache daf r oft verzerrte Wahrnehmungen sind die unsere Entscheidungen auch dann beeinflussen wenn wir fest glauben dass wir ganz objektiv sind So wie die Jury berzeugt war dass sie lediglich die musikalische Leistung bewertet Die Antwort auf dieses Dilemma liegt nicht in der Anpassung der Frauen an m nnliche Verhaltensmuster oder im Appell an unsere Objektivit t Wir k nnen unsere Wahrnehmung nicht berlisten Aber wir k nnen mehr Vorh nge aufh ngen und die Spielregeln ndern Das ist die revolution re Botschaft von What works **OKR** John Doerr, 2018-09-19 Wie F hrungskr fte den Zielmuskel einer Organisation kr ftigen mit einem Vorwort von Larry Page Dieses Buch f hrt Sie hinter die Kulissen um Intels leistungsstarkes OKR System zu verstehen eines der gr ten Verm chtnisse von Andy Grove Gordon Moore Mitgr nder und ehemaliger Chairman von Intel Eine F hrungskraft muss in der Lage sein Ziele zu formulieren die verst ndlich und erreichbar sind Ein hervorragendes Frameset dazu bietet dabei das OKR Modell Objectives and Key Results John Doerr von Kleiner Perkins Caufield Byers f hrte das Modell bereits 1999 bei Google ein Twitter LinkedIn mymuesli und viele andere Unternehmen nutzen es Objectives definieren dabei welche Ziele wirklich von Bedeutung sind Key Results sind Metriken die verdeutlichen ob die Top Priorit ten innerhalb einer bestimmten Zeit erreicht werden k nnen Dieses Buch arbeitet die OKR Superpowers heraus die den Zielmuskel einer Organisation kr ftigen Kapitel 1 Google und OKRs Wie OKRs bei Google eingef hrt wurden und die Kraft die sie freisetzten Kapitel 2 Der Vater der OKRs Andy Grove entwickelte und lehrte moderne OKRs Kapitel 3 Intels Geschichte Wie OKRs den Mikroprozessor Krieg gewannen Kapitel 4 Superpower 1 Fokus und Commitment von Priorit ten Wie uns OKRs halfen zu whlen was wirklich wichtig ist Kapitel 5 Fokus Die Geschichte der Plattform Remind Brett Kopf nutzt OKRs um Schw chen zu fokussieren und zu berwinden Kapitel 6 Commitment Die Geschichten des Analytics Unternehmens Nuna Jini Kirn transformierte den Gesundheitssektor mit Big Data und pers nlichem Commitment Kapitel 7 Superpower 2 Anpassen und verbinden fr die Teamarbeit ffentliche transparente OKRs strken die Zusammenarbeit Kapitel 8 Ordnung Die MyFitnessPal Geschichte Mike Lee findet dass Anpassung zu finden mit OKRs h rter und besser ist als er dachte Kapitel 9 Verbindung Die Geschichte von Intuit Atticus Tysen verbesserte die Unternehmenskultur von Intuit mit OKRs Kapitel 10 Superpower 3 Beobachten und adaptieren Wie OKRs helfen Fortschritt und Kurskorrekturen zu beobachten Kapitel 11 Die Geschichte der Gates Foundation von Bill Gates und Patty Stonesifer Ein 20 Milliarden US Dollar Start up nutzt OKR um verheerende Krankheiten anzupacken Kapitel 12 Superpower 4 Ausdehen fr Erstaunliches Wie uns OKRs dabei halfen Dinge zu erreichen die wir nicht frm glich gehalten haben Kapitel 13 Ausdehnen Die Geschichte von Google Chrom CEO Sundar Pichai nutzt OKRs um den weltweit f hrenden Webbrowser zu bauen Kapitel 14 Ausdehnen The Geschichte von YouTube CEO Susan Wojcicki und ein k hnes Milliarden Stunden Ziel Kapitel 15 Permanentes Leistungsmanagement OKRs und CFRs Wie Gespr che Feedback und Anerkennung zu Exzellenz f hren Kapitel 16 Auf j hrliche Leistungsgespr che verzichten Die Geschichte von Adobe Adobe best tigt Kernwerte durch Gespr che und Feedback Kapitel 17 Backe jeden Tag besser Die Geschichte von Zume Pizza Ein Pionier in Robotics nutzt OKRs fr Teamwork und

Leadership um die perfekte Pizza zu kreieren Kapitel 18 Kultur OKRs katalysieren Kultur CFRs ern hren sie Kapitel 19 Kulturwandel Die Geschichte von Lumeris Widerstand zu OKRs durch eine Transformation der Kultur berwinden Kapitel 20 Kulturwandel Bono s ONE Geschichte Einer der bekanntesten Musiker unserer Zeit verl sst sich auf OKRs um Leben in Afrika zu retten Dieses Buch zeigt wie sich jede Organisation oder jedes Team hohe Ziele setzen und sich trotzdem selbst bertreffen kann Sheryl Sandberg COO von Facebook und Gr nderin von LeanIn org und OptionB org OKR ist ein Geschenk fr jede F hrungskraft die sich ein transparenteres verantwortungsvolleres und effektiveres Team w nscht Es f rdert die Art von gro en mutigen Gedanken die eine Organisation ver ndern k nnen John Chambers Executive Chairman von Cisco

Building an Innovation Powerhouse Andy Wynn, Jim Hick, 2022-12-30 In Building an Innovation Powerhouse you will learn how to maximise the potential of people to grow your business Authors Andy Wynn and Jim Hick dive deep into the most complex aspect of innovation and skilfully deconstruct the multi dimensional complexities of working with people to reveal the secrets of how to handle the challenges of innovation Building an Innovation Powerhouse uncovers the inner workings of industry giants including Boston Consulting Group Google Hexcel Kennametal DuPont CeramTec Novartis and many more and explains exactly how these organisations and their leaders have motivated people to create a culture of innovation A roadmap clearly sets out change in the following 1 Culture how to guide an organisation to work holistically 2 Teams how to ensure collaboration is laser focused on business growth 3 Individuals what people can do to become more creative and contribute to business success 4 Diversity how to develop the right mix of skillsets backgrounds and viewpoints 5 Leadership what business leaders need to do to ensure that all levels of the business are heading in the right direction and delivering growth Written with true insight by renowned leaders in their fields and enhanced by valuable case studies and contributions from numerous senior executives who have a real passion for stimulating innovation to drive business growth this book is essential reading for businesses looking to transform into an innovation powerhouse

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