

Chapter 6

Responsibility Accounting

Q. 1. Explain various responsibilities centres that are necessary ingredients for the success of the system of responsibility accounting.

OR

What is responsibility centre ? Discuss briefly the nature of various types of responsibility centre.

OR

Write a short note on profit centre and investment centre.

Ans. In that context it may be further explained that various areas of responsibilities are known as responsibility centre. A responsibility centre is a part of the organization of which there is a manager who is responsible for that part of the organization.

Responsibilities centres are of three types.

1. Cost centre : A cost centre is a location, a person or an item of equipment or group of those for which cost may be ascertained and used for the purpose of cost control. Cost centres are established to ascertain the costs of these cost centres. Person in charge of a cost centre is responsible for the costs of that cost centres. The cost centre is a responsibility centre.

2. Profit centre : This is also a type of responsibility centre. In such a centre the person in charge is held responsible for the profit of a particular section of the organization. As profit is the difference between cost and sales responsibilities for both of these comes within the scope of the profit centre.

3. Investment centre : In such a responsibility centre a manager is held responsible for capital investment decision apart from the responsibility of profit cost and sales of a section of the organisation.

Q. 2. Discuss any two financial measures of divisional performance measurement.

OR

What are the different methods of measurement of divisional performance?

Ans. Performance Measurement : Responsibility accounting is used to measure the performance of manager or divisions or responsibility centres. In order to evaluate the performance, benchmarks can be used. These benchmarks represent the best practice that may be available inside or outside the organisation.

Various financial measures used for performance measurement are briefly described below :

1. Profit : The absolute amount of profit earned is one of the most common measures to judge the performance. The higher the amount of profit better is the performance. In order to compare the performance, the ratios based on profit can be calculated.

2. Variance Analysis : It is a technique of standard costing and budgetary control which compares the actual performance with the pre-determined performance. The difference between the two reveals efficiency or inefficiency of the manager or

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Table of Contents Management Accounting Sample Paper 3

1. Understanding the eBook Management Accounting Sample Paper 3
 - The Rise of Digital Reading Management Accounting Sample Paper 3
 - Advantages of eBooks Over Traditional Books
2. Identifying Management Accounting Sample Paper 3
 - Exploring Different Genres
 - Considering Fiction vs. Non-Fiction
 - Determining Your Reading Goals
3. Choosing the Right eBook Platform
 - Popular eBook Platforms
 - Features to Look for in an Management Accounting Sample Paper 3
 - User-Friendly Interface
4. Exploring eBook Recommendations from Management Accounting Sample Paper 3
 - Personalized Recommendations
 - Management Accounting Sample Paper 3 User Reviews and Ratings
 - Management Accounting Sample Paper 3 and Bestseller Lists

5. Accessing Management Accounting Sample Paper 3 Free and Paid eBooks
 - Management Accounting Sample Paper 3 Public Domain eBooks
 - Management Accounting Sample Paper 3 eBook Subscription Services
 - Management Accounting Sample Paper 3 Budget-Friendly Options
6. Navigating Management Accounting Sample Paper 3 eBook Formats
 - ePub, PDF, MOBI, and More
 - Management Accounting Sample Paper 3 Compatibility with Devices
 - Management Accounting Sample Paper 3 Enhanced eBook Features
7. Enhancing Your Reading Experience
 - Adjustable Fonts and Text Sizes of Management Accounting Sample Paper 3
 - Highlighting and Note-Taking Management Accounting Sample Paper 3
 - Interactive Elements Management Accounting Sample Paper 3
8. Staying Engaged with Management Accounting Sample Paper 3
 - Joining Online Reading Communities
 - Participating in Virtual Book Clubs
 - Following Authors and Publishers Management Accounting Sample Paper 3
9. Balancing eBooks and Physical Books Management Accounting Sample Paper 3
 - Benefits of a Digital Library
 - Creating a Diverse Reading Collection Management Accounting Sample Paper 3
10. Overcoming Reading Challenges
 - Dealing with Digital Eye Strain
 - Minimizing Distractions
 - Managing Screen Time
11. Cultivating a Reading Routine Management Accounting Sample Paper 3
 - Setting Reading Goals Management Accounting Sample Paper 3
 - Carving Out Dedicated Reading Time
12. Sourcing Reliable Information of Management Accounting Sample Paper 3
 - Fact-Checking eBook Content of Management Accounting Sample Paper 3
 - Distinguishing Credible Sources
13. Promoting Lifelong Learning

- Utilizing eBooks for Skill Development
- Exploring Educational eBooks

14. Embracing eBook Trends

- Integration of Multimedia Elements
- Interactive and Gamified eBooks

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