#### Analysis for Financial Management, 13e SUGGESTED ANSWERS TO EVEN-NUMBERED PROBLEMS

#### Chapter 1

- Management is either foolish or thinks its board is. Earning \$100 million on a \$5 billion
  equity investment is a return of 2 percent, which is below any reasonable cost of equity.
  As a board member, I would vote to cut management's compensation, not raise it. I
  would also criticize them for apparently attempting to deceive the board.
- a. Cash rises \$500,000; plant and equipment falls \$300,000; equity rises \$200,000.
  - Net plant and equipment rises \$80 million; Cash falls \$32 million; Bank debt rises \$48 million.
  - Net plant and equipment rises \$60 million; cash falls \$60 million.
  - Cash falls \$40,000; Accounts payable falls \$40,000.
  - Cash falls \$240,000; Owners' equity falls by \$240,000 (via an increase in Treasury stock).
  - Cash rises \$80,000; Inventory falls; Accrued taxes, Owners' equity, and possibly other cost categories rise such that the algebraic sum equals \$80,000.
  - g. Accounts receivable rise \$120,000. Other categories change as described in part f.
  - h. Cash falls \$50,000. Owners' equity falls by \$50,000 (via Retained earnings).
- a. R&E Supplies, Inc. Sources and Uses Statement 2018–2021 (S thousands)

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Decrease in cash and securities	\$259	
Increase in accounts payable	2,205	
Increase in current portion long-term debt	40	
Increase in accrued wages	13	
Increase in retained earnings	537	
Total	\$3,054	
Uses of cash:		
Increase in accounts receivable	\$1,543	
Increase in inventories	1,148	
Increase in prepaid expenses	4	
Increase in net fixed assets	159	
Decrease in long-term debt	200	
Total	\$3,054	

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