



Collaboration Explained

Facilitation Skills for Software Project Leaders

Jean Tabaka

Agile Software Development Series

**Alistair Cockburn and Jim Highsmith,
Series Editors**

Collaboration Explained Facilitation Skills For Software Project Leaders

Diana Larsen, Tricia Broderick



Collaboration Explained Facilitation Skills For Software Project Leaders:

Collaboration Explained Jean Tabaka, 2006-01-06 Collaboration Explained is a deeply pragmatic book that helps agile practitioners understand and manage complex organizational and team dynamics As an agile coach I've found the combination of straightforward advice and colorful anecdotes to be invaluable in guiding and focusing interactions with my teams Jean's wealth of experience is conveyed in a carefully struck balance of reference guides and prose facilitating just in time learning in the agile spirit All in all a superb resource for building stronger teams that's fit for agile veterans and neophytes alike Arlen Bankston Lean Agile Practice Manager CC Pace If Agile is the new what then surely Collaboration is the new how There are many things I really like about Jean's new book Right at the top of the list is that I don't have to make lists of ideas for collaboration and facilitation anymore Jean has it all Not only does she have those great ideas for meetings retrospectives and team decision making that I need to remember but the startling new and thought provoking ideas are there too And the stories the stories the stories The best way to transfer wisdom Thanks Jean Linda Rising Independent Consultant The Hands On Guide to Effective Collaboration in Agile Projects To succeed an agile project demands outstanding collaboration among all its stakeholders But great collaboration doesn't happen by itself it must be carefully planned and facilitated throughout the entire project lifecycle Collaboration Explained is the first book to bring together proven start to finish techniques for ensuring effective collaboration in any agile software project Since the early days of the agile movement Jean Tabaka has been studying and promoting collaboration in agile environments Drawing on her unsurpassed experience she offers clear guidelines and easy to use collaboration templates for every significant project event from iteration and release planning through project chartering all the way through post project retrospectives Tabaka's hands on techniques are applicable to every leading agile methodology from Extreme Programming and Scrum to Crystal Clear Above all they are practical grounded in a powerful understanding of the technical business and human challenges you face as a project manager or development team member Build collaborative software development cultures leaders and teams Prepare yourself to collaborate and prepare your team Define clear roles for each participant in promoting collaboration Set your collaborative agenda Master tools for organizing collaboration more efficiently Run effective collaborative meetings including brainstorming sessions Promote better small group and pair programming collaboration Get better information and use it to make better decisions Use non abusive conflict to drive positive outcomes Collaborate to estimate projects and schedules more accurately Strengthen collaboration across distributed virtual teams Extend collaboration from individual projects to the entire development organization *Collaboration Tools for Project Managers* Elizabeth Harrin, 2016-04-01 In Collaboration Tools for Project Managers Elizabeth Harrin builds upon her 2010 book Social Media for Project Managers by providing the latest information success stories and an easy to follow guide to implementing online collaboration tools and helping to overcome obstacles In order to communicate faster work virtually with people across the globe and get better

business results project teams should explore how online collaboration tools can deliver project success and improve business value Human Factors in Software Development and Design Saeed, Saqib,2014-09-30 Computer programs and processes that take into account the goals and needs of the user meet with the greatest success so it behooves software engineers to consider the human element inherent in every line of code they write Human Factors in Software Development and Design brings together high quality research on the influence and impact of ordinary people on the software industry With the goal of improving the quality and usability of computer technologies this premier reference is intended for students and practitioners of software engineering as well as researchers educators and interested laymen Customer-Centric Project Management Elizabeth Harrin,2017-03-02 There has been a sea change in the focus of organizations whether private or public away from a traditional product or service centrality towards customer centrality and projects are just as much a part of that change Projects must deliver value projects must involve stakeholders and Elizabeth Harrin and Phil Peplow demonstrate convincingly that stakeholders are the ones who get to decide what value actually means Customer Centric Project Management is a short guide explaining what customer centrality means in terms of how you work and its importance for project performance using tools and processes to guide customer centric thinking will help you see the results of engagement and demonstrate how things can improve even on difficult projects The text provides a straightforward implementation guide to moving your own business to a customer centric way of working using a model called Exceed and provides some guidance for ensuring that customer centrality is sustainable and supported in the organization This is a practical rigorous and well researched text It draws on established models and uses the example of project implementation in a healthcare environment to demonstrate the impact of this significant way of thinking about value The authors can t guarantee that the Exceed process will radically improve project success rates and no process can Adopting a customer centric mindset and using the Exceed process to measure and monitor customer satisfaction will however help you move towards working with happier more engaged stakeholders **Encyclopedia of Information Science and Technology** Mehdi Khosrow-Pour,Mehdi Khosrowpour,2009 This set of books represents a detailed compendium of authoritative research based entries that define the contemporary state of knowledge on technology Provided by publisher *Intelligent Systems: Concepts, Methodologies, Tools, and Applications* Management Association, Information Resources,2018-06-04 Ongoing advancements in modern technology have led to significant developments in intelligent systems With the numerous applications available it becomes imperative to conduct research and make further progress in this field Intelligent Systems Concepts Methodologies Tools and Applications contains a compendium of the latest academic material on the latest breakthroughs and recent progress in intelligent systems Including innovative studies on information retrieval artificial intelligence and software engineering this multi volume book is an ideal source for researchers professionals academics upper level students and practitioners interested in emerging perspectives in the field of intelligent systems **From Chaos**

to Successful Distributed Agile Teams Johanna Rothman, Mark Kilby, 2019-03 Distributed agile teams have a terrible reputation. They don't deliver on time and too often they don't deliver what the customer needs. However, most agile teams have at least one remote team member. And agile approaches are here to stay. Don't blindly apply agile practices designed for collocated teams. Instead, learn to use three mindset shifts and the agile and lean principles to create your successful distributed agile team. Use the tips and traps to help your team succeed. Leave the chaos of virtual teams behind. See how to help your distributed team succeed. [Agile Portfolio Management](#) Jochen Krebs, 2008-07-16 Agile development processes foster better collaboration, innovation, and results. So why limit their use to software projects when you can transform your entire business? Written by agile mentoring expert Jochen Krebs, this book illuminates the opportunities and rewards of applying agile processes to your overall IT portfolio. Whether project manager, business analyst, or executive, you'll understand the business drivers behind agile portfolio management. And learn best practices for optimizing results. Use agile processes to align IT and business strategy. Adapt and extend core agile processes. Orchestrate the collaboration between IT and business vision. Eliminate wish list driven requirements and manage expectations instead. Optimize the balance of projects, resources, and assets in your portfolio. Use metrics to communicate project status, quality, even team morale. Create a portfolio strategy consistent with the goals of the organization. Achieve organizational and process transparency. Manage your business with agility and help maximize the returns. *Coaching Agile Teams* Lyssa Adkins, 2010-05-18 The Provocative and Practical Guide to Coaching Agile Teams. As an agile coach, you can help project teams become outstanding at agile, creating products that make them proud and helping organizations reap the powerful benefits of teams that deliver both innovation and excellence. More and more frequently, ScrumMasters and project managers are being asked to coach agile teams. But it's a challenging role. It requires new skills as well as a subtle understanding of when to step in and when to step back. Migrating from command and control to agile coaching requires a whole new mind set. In *Coaching Agile Teams*, Lyssa Adkins gives agile coaches the insights they need to adopt this new mind set and to guide teams to extraordinary performance in a re-energized work environment. You'll gain a deep view into the role of the agile coach, discover what works and what doesn't, and learn how to adapt powerful skills from many allied disciplines, including the fields of professional coaching and mentoring. Coverage includes: Understanding what it takes to be a great agile coach. Mastering all of the agile coach's roles: teacher, mentor, problem solver, conflict navigator, and performance coach. Creating an environment where self-organized, high performance teams can emerge. Coaching teams past cooperation and into full collaboration. Evolving your leadership style as your team grows and changes. Staying actively engaged without dominating your team and stunting its growth. Recognizing failure, recovery, and success modes in your coaching. Getting the most out of your own personal agile coaching journey. Whether you're an agile coach, leader, trainer, mentor, facilitator, ScrumMaster, project manager, product owner, or team member, this book will help you become skilled at helping others become truly great. What could possibly be more rewarding?

Agile Processes in Software Engineering and Extreme Programming Alberto Sillitti, Orit Hazzan, Emily Bache, Xavier Albaladejo, 2011-05-02 This book contains the refereed proceedings of the 12th International Conference on Agile Software Development XP 2011 held in Madrid Spain in May 2011 The year 2011 marked the 10th anniversary of the Agile Manifesto In this spirit the XP conference continued its fine tradition of promoting agility by disseminating new research results in a timely manner and by bringing together researchers and practitioners for a fruitful mutual exchange of experiences As introduced for XP 2010 there were again two different program committees one for research papers and one for experience reports Regarding the research papers 11 out of 56 submissions were accepted as full papers and as far as the experience reports were concerned the respective number was 4 out of 17 submissions In addition to these papers this volume also includes the short research papers the abstracts of the posters the position papers of the PhD symposium and the abstracts of the workshops

ACE the PMI-ACP® S. Hasnain Rizvi, Chuck Ausburn, 2017-06-12 Truth 1 This book will make you ACE the PMI ACP certification exam Truth 2 ACE the PMI ACP is a no nonsense detailed approach to retain knowledge you gain and pass the PMI ACP exam on the first try Truth 3 This study guide simplifies the complicated terms definitions and concepts that are critical to passing the exam Truth 4 Inside you will find Agile Fundamentals Chapters dedicated to each of the Domains Clearly identified areas to focus on for the exam Sample questions to test key knowledge after each section Truth 5 You need to get ACE the PMI ACP now

Social Computing: Concepts, Methodologies, Tools, and Applications Dasgupta, Subhasish, 2009-11-30 Uncovers the growing and expanding phenomenon of human behavior social constructs and communication in online environments

Agile Processes in Software Engineering and Extreme Programming Giovanni Cantone, Michele Marchesi, 2014-06-30 This book contains the refereed proceedings of the 15th International Conference on Agile Software Development XP 2014 held in Rome Italy in May 2014 Because of the wide application of agile approaches in industry the need for collaboration between academics and practitioners has increased in order to develop the body of knowledge available to support managers system engineers and software engineers in their managerial economic and architectural project technical decisions Year after year the XP conference has facilitated such improvements and provided evidence on the advantages of agile methodologies by examining the latest theories practical applications and implications of agile and lean methods The 15 full papers seven short papers and four experience reports accepted for XP 2014 were selected from 59 submissions and are organized in sections on agile development agile challenges and contracting lessons learned and agile maturity how to evolve software engineering teaching methods and metrics and lean development

A Practical Guide to Distributed Scrum (Adobe Reader) Elizabeth Woodward, Steffan Surdek, Matthew Ganis, 2010-06-21 Succeed with Scrum in Even the Largest Most Complex Distributed Development Projects Forewords by Ken Schwaber Scott Ambler Roman Pichler and Matthew Wang This is the first comprehensive practical guide for Scrum practitioners working in large scale distributed environments Written by three of IBM s leading Scrum

practitioners in close collaboration with the IBM QSE Scrum Community of more than 1000 members worldwide this book offers specific actionable guidance for everyone who wants to succeed with Scrum in the enterprise Readers will follow a journey through the lifecycle of a distributed Scrum project from envisioning products and setting up teams to preparing for Sprint planning and running retrospectives Each chapter presents a baseline drawn from conventional Scrum then discusses additional issues faced by distributed teams and presents specific best practice solutions alternatives and tips the authors have identified through hard empirical experience Using real world examples the book demonstrates how to apply key Scrum practices such as look ahead planning in geographically distributed environments Readers will also gain valuable new insights into the agile management of complex problem and technical domains Coverage includes Developing user stories and working with Product Owners as a distributed team Recognizing and fixing the flaws Scrum may reveal in existing processes Engaging in more efficient Release and Sprint planning Conducting intense brief daily Scrum meetings in distributed environments Managing cultural and language differences Resolving dependencies performing frequent integration and maintaining transparency in geographically distributed environments Successfully running remote software reviews and demos Brainstorming what worked and what didn't to improve future Sprints This book will be an indispensable resource for every team leader member product owner or manager working with Scrum or other agile methods in any distributed software development organization

Kanban Mike Burrows, 2015-09-25 Mike Burrows vermittelt in diesem Buch einen neuen Ansatz Kanban zu verstehen und einzusetzen Er beschreibt die Methode von innen heraus anhand von neun Werten wodurch er den Prinzipien und Praktiken Kanbans ein starkes Gerüst verleiht Die Werte bieten ein effizientes Instrument um die Umsetzung der Kanban Vorgehensweise zu beurteilen und so anhaltende Veränderungen zu erzielen Die neun Werte der Kanban Methode sind im ersten Teil des Buches mit vielen Praxisbeispielen beschrieben Transparenz Balance Zusammenarbeit Kundenfokus Arbeitsfluss Flow Führung Leadership Verständnis Einverständnis und Respekt Abschließend werden zwei jüngere Konzepte vorgestellt die drei Agenden und die Kanban Linse Teil II befasst sich mit verwandten Methoden die dabei helfen die Kanban Methode noch effektiver einzusetzen Systems Thinking Lean Development agile Vorgehensweisen und die Engpassstheorie Der letzte Teil ist eine Schritt für Schritt Anleitung zur Implementierung von Kanban mittels STATIK Systems Thinking Approach to Introducing Kanban Aufgezeigt werden praktische Wege wie Sie Anforderungen und Bedürfnissen aus der Organisation von Kollegen und Kunden noch besser gerecht werden können Das Buch gibt einen umfassenden Einblick in den aktuellen Stand der Kanban Methode Einsteiger werden verstehen warum und wie Kanban funktioniert sodass sie es wirksam in ihre bestehenden Strukturen und Teams integrieren können Erfahrene Anwender lernen neue Werkzeuge sowie Vorgehensweisen kennen und gewinnen einen neuen Blick auf Kanban This book is now the recommended text book for the LeanKanban Foundation level training Getting Started with Kanban Mike's Kanban from the Inside has by far the most extensive and up to date coverage of Kanban used in creative

and knowledge work businesses in the 21st Century than anything published to date David J Anderson zur englischen Ausgabe **Online Courses and ICT in Education: Emerging Practices and Applications** Tomei, Lawrence A.,2010-11-30 This book offers a critical review of current research in technology supported education focusing on the development and design of successful education programs student success factors and the creation and use of online courses Provided by publisher **Agile Game Development** Clinton Keith,2020-07-02 The definitive guide to more effective and personally fulfilling game development with Agile Methods now revamped to reflect ten more years of experience and improvements Game development is in crisis facing bloated budgets impossible schedules unmanageable complexity and death march overtime It s no wonder so many development studios are struggling to survive Fortunately there is a solution Agile and Lean methods have revolutionized development in the game development industry In Agile Game Development long time game developer and consultant Clinton Keith shows exactly how these methods have been successfully applied to the unique challenges of modern game development Clint has spent more than 25 years developing games and training and coaching hundreds of game development teams Drawing on this unparalleled expertise he shows how teams can use the practices of Scrum and Kanban customized to game development to deliver games more efficiently rapidly and cost effectively craft games that offer more entertainment value and make life more fulfilling for development teams at the same time Contains several new chapters on live games leadership and coaching including an all new section on Agile for large teams of up to 1000 developers Updates to all chapters to reflect a decade of experience with more than 200 studios Now covering Kanban and other Agile approaches alongside Scrum Understanding Agile goals roles and practices in the context of game development Discovering how Agile benefits every specialty in game development from art to QA Communicating and planning your game s vision features and progress Game developers and leaders are recognizing the modern challenges of gaming Game development organizations need a far better way to work Agile Game Development gives them that and brings the profitability creativity and fun back to game development *Lead Without Blame* Diana Larsen,Tricia Broderick,2022-09-27 A detailed framework for leaders to move past outdated workplace blame and shame strategies to cultivate resilient teams capable of facing adversity and setbacks confidently Workplace finger pointing stifles creativity reduces productivity and limits psychological safety Although no one sets out to be judgmental learning new habits is hard Two experienced leadership and agilists coaches share a road tested leadership model that continuously embraces humility and failure as part of the growth process to deliver results By facilitating blame free retrospective meetings leaders chart a productive path forward They amplify three essential motivators of purpose autonomy and co intelligence within their team Layered on with four resilience factors inclusive collaboration transparent power dynamics collaborative learning and embracing conflict After applying these strategies learning leaders will help their teams and themselves become more resilient and better equipped to handle any unexpected and challenging tasks that comes their way *Agile Kata* Joe

Krebs,2024-12-20 Master the Art of Continuous Agile Improvement In today s fast paced business environment agility is no longer optional it s essential Agile Kata introduces a powerful approach that combines the principles of Agile and the scientific thinking of Kata creating a powerful pattern for continuous improvement and organizational agility Based on decades of experience working with businesses of many types author Joe Krebs lays out the strategies and techniques that create a robust formula for continuous improvement and organizational agility This practical manual is designed to help businesses implement continuous improvement and foster a culture of scientific thinking enabling teams to adapt and thrive in the face of uncertainty Strategies for aligning Kata practices with Agile principles Techniques for breaking down complex challenges into manageable experiments Leveraging evidence in systematic problem solving Methods for measuring progress and driving meaningful results Ways to overcome common obstacles in Agile transformations Effective Agile coaching and leadership techniques to ensure that teams adopt and sustain the Agile Kata mindset Alternative to existing Agile frameworks and processes Approaches for applying Agile Kata across teams and departments Insights from practical examples and case studies Whether you are an Agile practitioner coach business leader or change agent this book equips you with the tools and mindset needed to drive meaningful change and achieve your goals Register your book for convenient access to downloads updates and or corrections as they become available See inside book for details *Agile Adoption Patterns* Amr

Elssamadisy,2008-06-27 Proven Patterns and Techniques for Succeeding with Agile in Your Organization Agile methods promise to help you create software that delivers far more business value and do it faster at lower cost and with less pain However many organizations struggle with implementation and leveraging these methods to their full benefit In this book Amr Elssamadisy identifies the powerful lessons that have been learned about successfully moving to agile and distills them into 30 proven agile adoption patterns Elssamadisy walks you through the process of defining your optimal agile adoption strategy with case studies and hands on exercises that illuminate the key points He systematically examines the most common obstacles to agile implementation identifying proven solutions You ll learn where to start how to choose the best agile practices for your business and technical environment and how to adopt agility incrementally building on steadily growing success

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