

Marc Lankhorst et al.

Enterprise Architecture at Work

Modelling, Communication and Analysis
Second Edition



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Enterprise Architecture At Work Modelling Communication And Analysis

Saha, Pallab



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Enterprise Architecture at Work Marc Lankhorst, 2009-07-15 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models They provide architects with concrete instruments that improve their architectural practice As this is not enough they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture **Enterprise**

Architecture at Work Marc Lankhorst, 2005-10-11 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models They provide architects with concrete instruments that improve their architectural practice As this is not enough they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues The modelling language and the other techniques presented have been proven in practice in many real life case studies So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture [Enterprise Architecture at Work](#) Marc Lankhorst, 2012-08-20 An enterprise architecture tries to describe and control an organisation's structure processes applications systems and techniques in an integrated way The unambiguous specification and description of components and their relationships in such an architecture requires a coherent architecture modelling language Lankhorst and his co authors present such an enterprise modelling language that captures

the complexity of architectural domains and their relations and allows the construction of integrated enterprise architecture models. They provide architects with concrete instruments that improve their architectural practice. As this is not enough, they additionally present techniques and heuristics for communicating with all relevant stakeholders about these architectures. Since an architecture model is useful not only for providing insight into the current or future situation but can also be used to evaluate the transition from as is to to be, the authors also describe analysis methods for assessing both the qualitative impact of changes to an architecture and the quantitative aspects of architectures such as performance and cost issues. The modelling language presented has been proven in practice in many real life case studies and has been adopted by The Open Group as an international standard. So this book is an ideal companion for enterprise IT or business architects in industry as well as for computer or management science students studying the field of enterprise architecture. *Advances in*

Enterprise Engineering I Jan Dietz, Antonia Albani, 2008-06-10. The expectation for the future of the 21st century enterprise is complexity and agility. In this digital age, business processes are scattered not only through the labyrinth of their own enterprises but also across different enterprises and even beyond the national boundaries. An evidence of this is the growing phenomenon of business process outsourcing. Increasing competition, higher customer demands and emerging technologies require swift adaptation to the changes. To understand design and engineer a modern enterprise or an enterprise network and its interwoven business processes, an engineering and systematic approach based on sound and rigorous theories and methodologies is necessary. Along with that, a paradigm shift seems to be needed for addressing these issues adequately. An appealing candidate is to look at an enterprise and its business processes as a social system. In its social setting, an enterprise and its business processes represent actors with certain authorities and assigned roles who assume certain responsibilities in order to provide a service to its environment. The need for this paradigm shift along with the complexity and agility of modern enterprises gives inspiration for the emerging discipline of Enterprise Engineering. For the study of this socio technical phenomenon, the prominent tools of Modeling and Simulation play a significant role. Both conceptual modeling and simulation are widely used for understanding, analyzing and engineering an enterprise, its organization and business processes. **Qualität**

von Prozessmodellen Maximilian Kobler, 2010. Für die prozessorientierte Sichtweise auf Unternehmen sind eine Vielzahl von Konzepten und Methoden vorgeschlagen worden. Den Ausgangspunkt für die Analyse unterschiedlicher Aspekte von betrieblichen Prozessen bildet meist eine Dokumentation in Form von semiformalen Prozessmodellen. Damit diese Modelle für die Analyse, Dokumentation, Gestaltung und Verbesserung von Prozessen nützlich sein können, müssen sie über entsprechende Eigenschaften verfügen. Die zentrale Fragestellung lautet, welche quantifizierbaren charakteristischen Eigenschaften sich für bzw. auf Basis von semiformalen Prozessmodellen bestimmen lassen. Der Umgang mit Prozessmodellen leidet bislang unter dem Fehlen eines standardisierten und operationalisierbaren Qualitätsmodells. Diese Arbeit vertieft die Diskussion über Qualitätsmodelle und Kennzahlen zur Operationalisierung für das Qualitätsmanagement bei der

Prozessmodellierung Als Ergebnis liegt ein Qualitätsmodell zur Beurteilung von Prozessmodellen vor Maximilian Kobler studierte Wirtschaftsinformatik an der Universität Regensburg Nach seinem Studium wechselte er als Wissenschaftlicher Mitarbeiter an die Johannes Kepler Universität Linz wo er in mehreren angewandten Forschungs und Praxisprojekten in den Bereichen Geschäftsprozessmanagement und Strategische IT Planung tätig war Im Juni 2010 erfolgte die Promotion zum Doktorat der Sozial und Wirtschaftswissenschaften

Integrierte Gestaltung und Bewertung für strategische Entscheidungen. Ein serviceorientierter Ansatz am Beispiel der Finanzindustrie, Leipziger Beiträge zur Wirtschaftsinformatik, Bd. 9 Ken Mansfeldt, 2012 Die Reorganisation des unternehmerischen Leistungsspektrums ist in der Finanzindustrie ein ebenso relevantes wie komplexes Entscheidungsfeld Zahlreiche Ansätze in Literatur und Praxis haben es aufgegriffen und eine Vielzahl an Modellen zu dessen Gestaltung oder Bewertung entworfen Doch obwohl die Ergebnisse hieraus von hoher Tragweite sind stellen sie sich vielfach als ungenau wenig nachvollziehbar und nicht aufeinander abgestimmt dar Diese Arbeit knüpft an dieser Stelle an und entwickelt ein Konzept dass die Themenbereiche der Gestaltung und der Bewertung aufnimmt und in einen gemeinsamen Ansatz integriert Den Mehrwert dieses Integrationskonzepts verdeutlicht dessen Konkretisierung am Beispiel von Services die für die Finanzindustrie aus einer technischen und betriebswirtschaftlichen Aspekte vereinigenden Perspektive einen sehr hohen Stellenwert eingenommen haben Das entwickelte Modell zur integrierten Gestaltung und Bewertung von Services kombiniert sowohl die Ergebnisse einer umfassenden Literaturrecherche als auch die Erkenntnisse aus vier Fallstudien der unternehmerischen Praxis Damit bietet es z B Entscheidungsträgern im Bereich des Outsourcings eine fundierte und umfassende Hilfestellung Ausführungen zu Modellierungssprache und IT Werkzeugunterstützung sowie ein Anwendungsbeispiel stellen die Umsetzbarkeit des Modells sicher und geben Anregungen für dessen unternehmensspezifische Implementierung

Stakeholder-orientierte Modellierung und Analyse der Unternehmensarchitektur Stephan Kurpjuweit, 2009 Zur Modellierung der Unternehmensarchitektur existieren zahlreiche Ansätze Ein Hauptproblem bei deren Anwendung in der Unternehmenspraxis ist die fehlende Ausrichtung an den Informationsbedarfen der Stakeholder im Unternehmen Das Ziel der vorliegenden Forschungsarbeit besteht daher in der Entwicklung eines Ansatzes zur Stakeholder orientierten Modellierung und Analyse der Unternehmensarchitektur Der Ansatz umfasst drei Komponenten 1 Ein generisches Framework kapselt Basiskonzepte zur Modellierung Analyse und Navigation architektonischer Strukturzusammenhänge 2 Ein auf dem St Galler Ansatz des Business Engineering basierendes Viewpoint System definiert integrierte navigierbare und erweiterbare Referenz Sichten der Unternehmensarchitektur 3 Ein Vorgehensmodell bietet methodische Unterstützung zur Adaption des Viewpoint Systems an die Anforderungen eines Unternehmens Weiterer Bestandteil der Arbeit stellt die Umsetzung des Ansatzes in einem Software Werkzeug dar das dessen unmittelbare und nutzenstiftende Anwendung in der Unternehmenspraxis ermöglicht Die Evaluation erfolgt multiperspektivisch mit einem Schwerpunkt auf der Anwendung des Ansatzes in vier Unternehmen

Enterprise Design, Operations, and Computing João Paulo A. Almeida, Dimka Karastoyanova, Giancarlo Guizzardi, Marco Montali, Fabrizio Maria Maggi, Claudenir M. Fonseca, 2022-09-27 This book constitutes the proceedings of the 26th International Conference on Enterprise Design Operations and Computing EDOC 2022 which took place in Bozen Bolzano Italy in October 2022 The 15 full papers included in this book were carefully reviewed and selected from 48 submissions They were organized in topical sections as follows enterprise security enterprise architecture business process modeling and monitoring business process mining and discovery and process driven applications

Enterprise Architecture for Strategic Management of Modern IT Solutions Tiko Iyamu, 2022-03-16 The popularity of enterprise architecture EA has increased in the last two decades in both business and academic domains Despite the cumulative interest from all sectors the implementation and practice of EA have been entangled with numerous challenges and complexities Consequently some organisations continue to theorise the concept which has ramifications on practice and return on investment ROI This has led to many studies that have been conducted to understand the complexities impacting the implementation and practice of EA in organisations Yet the trajectory of some convolutions remains mystery in many quarters This attributes to the struggle to articulate the value of EA in many environments Hence many organisations find it difficult to apply EA for strategic management of modern information technology IT solutions Enterprise Architecture for Strategic Management of Modern IT Solutions provides guidance on how to employ EA in deploying and managing IT solutions from pragmatic and implementable strategies perspectives Until now implementation and practice of EA have been slow despite its growing popularity and interest from all sectors The author employs sociotechnical theories such as actor network theory ANT and structuration theory ST as lenses to examine and explain why and how challenges and complexities exist and derail the implementation or practice of EA in organisations By doing so this serves to enable practitioners and readers to gain fresh insights on why the challenges exist and how they can be addressed in creating collaborative capabilities for business enhancement sustainability and competitiveness The book provides detailed insights on how to apply EA for organisational purposes from three main fronts First it explains the implications that lack of understanding of EA have on organisational activities and processes Second it examines the challenges and complexities that hinder the implementation and practice of EA in organisations Third it proposes models and frameworks on how EA can be applied for strategic management of modern IT solutions in organisations Written for postgraduates researchers academics and professionals in the fields of EA IT and information systems this book provides a valuable resource that will enable and enhance implementation and practice of EA including future studies

Conceptual Modeling Paul Johannesson, Mong Li Lee, Stephen W. Liddle, Andreas L. Opdahl, Óscar Pastor López, 2015-10-09 This book constitutes the refereed proceedings of the 34th International Conference on Conceptual Modeling ER 2015 held in Stockholm Sweden in October 2015 The 26 full and 19 short papers presented were carefully reviewed and selected from 131 submissions The papers are organized in topical sections on business process and goal

models ontology based models and ontology patterns constraints normalization interoperability and integration collaborative modeling variability and uncertainty modeling modeling and visualization of user generated content schema discovery and evolution process and text mining domain based modeling data models and semantics and applications of conceptual modeling

Viewpoint-based Flexible Information System Architectures Dmitri Valeri Panfilenko, 2021-06-07 Information system architecture ISA specification as a part of software engineering field has been an information systems research topic since the 60 s of the 20th century There have been manifold specification methodologies over the recent decades developed newly or adapted in order to target the domains of software modelling legacy systems steel production and automotive safety Still there exist considerable issues constituting the need for a flexible ISA development e g incomplete methodology for requirements in model driven architectures lacking qualitative methods for thorough definition and usage of viewpoints Currently existing methods for information system architecture specification usually de vise the target architectures either addressing only a part of software life cycles or neglect ing less structured information The method for flexible information system architectures FISA specification uses the viewpoint concept for mediating the domain expert and technical system levels The FISA method defines construction and application reference models based on the ANSI IEEE Standard 1471 2000 viewpoints with model transfor mations based on OMG Standard Model Driven Architecture MDA and four different approaches for ISA specification thus providing for flexibility both in construction and refactoring procedures The development of FISA method has been based on a thorough analysis of the ISA specification method field and constructs a comprehensive procedure and reference engi neering models for flexible ISA specification The genericity of the conceived construction and application procedure models of FISA allows for its usage not only in research but also in industry settings as presented on illustrative scenarios in steel manufacturing and automotive safety

Applied Technology and Innovation Management Heinrich Arnold, Michael Erner, Peter Möckel, Christopher Schläffer, 2009-12-10 Rapid application of new technologies and highly leveraged innovation processes are key for the success of companies and organizations in dynamic markets Based on the experiences of one of the industry s most modern innovation centers this book provides an insight into the tools and methods used to align customer requirements competitive challenges and technological development Both scientists and practitioners will benefit from the lessons learned and presented in this volume

Uncovering Essential Software Artifacts through Business Process Archeology Perez-Castillo, Ricardo, Piattini, Mario G., 2013-10-31 Corporations accumulate a lot of valuable data and knowledge over time but storing and maintaining this data can be a logistic and financial headache for business leaders and IT specialists Uncovering Essential Software Artifacts through Business Process Archaeology introduces an emerging method of software modernization used to effectively manage legacy systems and company operations supported by such systems This book presents methods techniques and new trends on business process archeology as well as some industrial success stories Business experts professionals and researchers

working in the field of information and knowledge management will use this reference source to efficiently and effectively implement and utilize business knowledge

Towards a Synergistic Combination of Research and Practice in Software Engineering Piotr Kosiuczenko, Lech Madeyski, 2017-08-04 This book reports on recent advances in software engineering research and practice Divided into 15 chapters it addresses languages and tools development processes modelling simulation and verification and education In the first category the book includes chapters on domain specific languages software complexity testing and tools In the second it reports on test driven development processing of business rules and software management In turn subsequent chapters address modelling simulation and verification of real time systems mobile systems and computer networks and a scrum based framework The book was written by researchers and practitioners the goal being to achieve a synergistic combination of research results achieved in academia and best practices used in the industry and to provide a valuable reference guide for both groups

Advances in Enterprise Engineering XIII David Aveiro, Giancarlo Guizzardi, José Borbinha, 2020-01-03 This book constitutes the proceedings of the 9th Enterprise Engineering Working Conference EEWC 2019 held in Lisbon Portugal May 2019 EEWC aims at addressing the challenges that modern and complex enterprises are facing in a rapidly changing world The participants of the working conference share a belief that dealing with these challenges requires rigorous and scientific solutions focusing on the design and engineering of enterprises The goal of EEWC is to stimulate interaction between the different stakeholders scientists as well as practitioners interested in making Enterprise Engineering a reality The 8 full papers and 3 short papers presented in this volume were carefully reviewed and selected from 22 submissions They were organized in topical sections on processes DEMO models and enterprise architecture and blockchain

Advances in Government Enterprise Architecture Saha, Pallab, 2008-11-30 Presents current developments issues and trends in enterprise architecture EA Provides insights into the impact of effective EA on IT governance IT portfolio management and IT outsourcing

Enterprise Architecture Patterns Thierry Perroud, Reto Inversini, 2013-07-19 Every enterprise architect faces similar problems when designing and governing the enterprise architecture of a medium to large enterprise Design patterns are a well established concept in software engineering used to define universally applicable solution schemes By applying this approach to enterprise architectures recurring problems in the design and implementation of enterprise architectures can be solved over all layers from the business layer to the application and data layer down to the technology layer Inversini and Perroud describe patterns at the level of enterprise architecture which they refer to as Enterprise Architecture Patterns These patterns are motivated by recurring problems originating from both the business and the underlying application or from data and technology architectures of an enterprise such as identity and access management or integration needs The Enterprise Architecture Patterns help in planning the technological and organizational landscape of an enterprise and its information technology and are easily embedded into frameworks such as TOGAF Zachman or FEA This book is aimed at enterprise architects software

architects project leaders business consultants and everyone concerned with questions of IT and enterprise architecture and provides them with a comprehensive catalogue of ready to use patterns as well as an extensive theoretical framework to define their own new patterns Practice-Driven Research on Enterprise Transformation Frank Harmsen, Frank Schalkwijk, Joseph Barjis, Sietse Overbeek, 2010-10-29 This volume constitutes the proceedings of the Second Working Conference on Practice Driven Research on Enterprise Transformation PRET held in Delft The Netherlands on November 11 2010 PRET acts as a platform to bridge the gap between theory and practice and strives for synergy and cross fertilization between industry and academia Thus all authors have been asked to combine theory and practice by using real life case studies and referring to practical experiences The 9 papers presented were carefully reviewed and selected from 24 submissions and are grouped in three sections on situational transformation portfolio program and project management and enterprise architecture to align business and IT *The Practice of Enterprise Modeling* Ulrich Frank, Oscar Pastor, Pericles Loucopoulos, Ilias Petrounias, 2014-11-07 This volume constitutes the proceedings of the 7th IFIP WG 8.1 Conference on the Practice of Enterprise Modeling held in November 2014 in Manchester UK The focus of the PoEM conference series is on advances in the practice of enterprise modeling through a forum for sharing knowledge and experiences between the academic community and practitioners from industry and the public sector The 16 full and four short papers accepted were carefully reviewed and selected from 39 submissions They reflect different topics of enterprise modeling including business process modeling enterprise architecture investigation of enterprise modeling methods requirements engineering and specific aspects of enterprise modeling Enterprise and Organizational Modeling and Simulation Robert Pergl, Eduard Babkin, Russell Lock, Pavel Malyzhenkov, Vojtěch Merunka, 2018-09-11 This book constitutes the refereed proceedings of the 14th International Workshop on Enterprise and Organizational Modeling and Simulation EOMAS 2018 held in Tallinn Estonia in June 2018 The main focus of EOMAS is on the role importance and application of modeling and simulation within the extended organizational and enterprise context The 11 full papers presented in this volume were carefully reviewed and selected from 22 submissions They were organized in topical sections on conceptual modeling enterprise engineering and formal methods

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web youth and iii propose relevant policy actions for policy dialogue in the short to medium term phase ii will be developed based on key findings from phase i including a skills training roadmap that assesses formal informal labor supply and demand structures and provide actionable recommendations for

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web 1 0 mission statement the organization s mission is to promote and enhance the capabilities of children youth and women in sierra leone and beyond to effect positive social change that would necessitate the development of their lives communities and nations 2 0 background information

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web trained in several skills as laid down by the project work plan of this proposal how ever the expected out put are 1 the registered youth will acquire skills of in hand craft training carpentry skills and metal fabrication welding business skill training and basic financial management there shall be training in tailoring and

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web the proposal is designed to improve youth s way of life and create early awareness in our project areas our strategies for widows and orphan will enable them access sustainable skills

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