

# Chapter 1

## Managerial Accounting: An Overview

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### Solutions to Questions

**1-1** Financial accounting is concerned with reporting financial information to external parties, such as stockholders, creditors, and regulators. Managerial accounting is concerned with providing information to managers for use within the organization. Financial accounting emphasizes the financial consequences of past transactions, objectivity and verifiability, precision, and companywide performance, whereas managerial accounting emphasizes decisions affecting the future, relevance, timeliness, and segment performance. Financial accounting is mandatory for external reports and it needs to comply with rules, such as generally accepted accounting principles (GAAP) and international financial reporting standards (IFRS), whereas managerial accounting is not mandatory and it does not need to comply with externally imposed rules.

**1-2** Five examples of planning activities include (1) estimating the advertising revenues for a future period, (2) estimating the total expenses for a future period, including the salaries of all actors, news reporters, and sportscasters, (3) planning how many new television shows to introduce to the market, (4) planning each television show's designated broadcast time slot, and (5) planning the network's advertising activities and expenditures.

Five examples of controlling activities include (1) comparing the actual number of viewers for each show to its viewership projections, (2) comparing the actual costs of producing a made-for-television movie to its budget, (3) comparing the revenues earned from broadcasting a sporting event to the costs incurred to broadcast that event, (4) comparing the actual costs of running a production studio to the budget, and (5) comparing the actual cost of providing global, on-location news coverage to the budget.

**1-3** The quantitative analysis would focus on determining the potential cost savings from buying the part rather than making it. The qualitative analysis would focus on broader issues such as strategy, risks, and corporate social responsibility. For example, if the part is critical to the organization's strategy, it may continue making the part regardless of any potential cost savings from outsourcing. If the overseas supplier might create quality control problems that could threaten the end consumers' welfare, then the risks of outsourcing may swamp any cost savings. Finally, from a social responsibility standpoint, a company may decide against outsourcing if it would result in layoffs at its domestic manufacturing facility.

**1-4** Companies prepare budgets to translate plans into formal quantitative terms. Budgets are used for various purposes, such as forcing managers to plan ahead, allocating resources across departments, coordinating activities across departments, establishing goals that motivate people, and evaluating and rewarding employees. These various purposes often conflict with one another, which makes budgeting one of management's most challenging activities.

**1-5** Managerial accounting is relevant to all business students because all managers engage in planning, controlling, and decision making activities. If managers wish to influence co-workers across the organization, they must be able to speak in financial terms to justify their proposed courses of action.

**1-6** The Institute of Management Accountants estimates that 80% of accountants work in non-public accounting environments. Accountants that work in corporate, non-profit, and governmental organizations are expected to

# Managerial Accounting Chapter 1 Solutions

**Clemens Wendtner**



## **Managerial Accounting Chapter 1 Solutions:**

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application of theory Key features include comprehensive coverage of management accounting topics provides a number of unique case studies complete with innovative ideas for interactive teaching sessions as well as engaging real life commentaries excellent business focus shows students how management accounting techniques can be applied in real business situations relevant research is explained in outline to link teaching to current developments extensive coverage of service and not for profit sectors as well as manufacturing Practical and imaginative pedagogy includes group discussions and activities a management accounting consultant which helps bring topics alive as well as a wealth of examples questions and problems throughout This work is fully supported by a comprehensive suite of student and lecturer resources including cases with teaching notes questions and multiple choice questions PowerPoint slides lecture notes graded questions and solutions to questions in the book Innovative full colour design brings key issues and essential topics to life It fully reflects CIMA terminology Management Accounting aims to provide continuity of study over first and second levels in specialist accounting programmes while preserving the generality of coverage that is suitable for business studies degrees The text is also suitable for professional courses where management accounting is introduced for the first time Pauline Weetman BA BSc Econ PhD CA FRSE is Professor of Accounting at the University of Strathclyde and has extensive experience of teaching at undergraduate and postgraduate level with previous chairs held at Stirling and Heriot Watt Universities She received the Distinguished Academic Award of the British Accounting Association in 2005 She has convened the examining board of the Institute of Chartered Accountants of Scotland and was formerly Director of Research at ICAS

**Cost Accounting: As per CBCS pattern [For BCom (Hons) Semester IV, University of Delhi]** M N Arora & Priyanka Katyal, Year after year this book has immensely helped students in their comprehension of the subject and scoring good marks in examination It s has been written specifically for the prescribed syllabus of cost accounting Paper of B COM Hons Semester IV of University of Delhi School of Open Learning and other central universities Its basic features are the same as the mother book Cost Accountinh Principle and Practice which is a UGC Recommended text for the many years This book is bundled with all the teaching tools like learing objectives summary of the chapter key terms and a a larhge number of questions for practice The fifth edition is the updated version of the fourth edition and as per latest CBCS syllabus Federal Register ,1981-12-21

Certificate in Management Accounting Review Grant W. Newton,1986

**Managerial Epidemiology: Cases and Concepts, Fourth Edition** Steven T. Fleming,2020-09-28 The COVID 19 pandemic threw the world into turmoil and exposed a cascade of vulnerabilities One of the many lessons learned from this pandemic is that epidemiological principles must be applied to manage healthcare services and control disease in populations Managerial Epidemiology Cases and Concepts provides a comprehensive introduction to epidemiology and its use in healthcare management Extensively revised this edition demonstrates through 64 real world case studies and numerous examples how the tools and principles of epidemiology can help managers make better informed decisions Updates include two new chapters on population health and

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Management Accounting, 6e Will Seal, Carsten Rohde, Ray Garrison, Eric Noreen, 2018-10-30 Management Accounting 6e Introduction to Management Accounting Peter Scott, 2018 Peter Scott's Introduction to Management Accounting provides a thorough but accessible and engaging introduction to the subject for first year students This highly practical textbook uses a multitude of worked and real life examples supportive learning features crystal clear explanations and extensive online resources all fully integrated with the book to guide students towards a confident understanding of the fundamentals of management accounting Scott's lively writing style sets the numerical content within an easy to follow narrative and the real life relevance of each tool or technique is explained at every turn All key areas of first year management accounting courses are covered to provide a solid foundation for more advanced modules The book's online resources include a wealth of materials which can be downloaded into a university's local VLE The student resources include Interactive Multiple Choice Questions for revising key topics Numerical exercises for practising the calculation of accounting information from given sets of data Go back over this again features containing a mix of further examples written exercises true or false questions and annotated accounting information to help consolidate learning and revise or revisit concepts Show me how to do it videos that provide practical demonstrations of dealing with more complex accounting tasks Web links for primary source material and articles through which readers can learn more about the companies and organizations discussed in the book Lecturer resources include PowerPoint slides examples and solutions and hundreds of ready to use multiple choice questions all arranged by chapter Lecturers can choose to make the online materials available to their students via Dashboard a learning and assessment tool which provides sophisticated analytics for student achievement and engagement with the resources also facilitating discussions and course updates

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